

Austria	100.00	Germany	100.00	Poland	100.00
Belgium	100.00	Greece	100.00	Portugal	100.00
Canada	100.00	Ireland	100.00	Spain	100.00
Czech	100.00	Italy	100.00	Sweden	100.00
Denmark	100.00	Japan	100.00	Switzerland	100.00
France	100.00	Korea	100.00	Taiwan	100.00
Germany	100.00	Malaysia	100.00	Thailand	100.00
Greece	100.00	Norway	100.00	Turkey	100.00
Ireland	100.00	Poland	100.00	USA	100.00
Italy	100.00	Portugal	100.00	UK	100.00

EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

CZECHOSLOVAKIA

German investment helps heal old wounds

Page 16

Newspaper of the Year

Thursday February 27 1992

D 8523A

World News

EC to debate Ireland's policy on abortion

The European Parliament will press ahead with a debate on Ireland's abortion policy today, despite the Irish Supreme Court's decision to overturn a 14-year-old rape victim from terminating her pregnancy in Britain.

The parliament's legal affairs committee will debate the issue on the grounds that it has raised important issues of principle for the European Community. Page 18

Middle East peace talks
Palestinian delegates yesterday went into the third session of Middle East peace talks insisting they would only discuss Israeli settlements and what they described as human rights abuses in the occupied territories. Page 18

Friendship treaty
Germany and Czechoslovakia will sign a friendship treaty tomorrow aimed at laying to rest more than 50 years of animosity. Kohl sketched Sudeten Germans row. Page 2

Yugoslavia move
Lord Carrington is hoping to restart the stalled negotiations on Yugoslavia within the next two weeks. Page 2

Gorbachev complains
Former Soviet president Mikhail Gorbachev complained in an interview broadcast by Britain's Independent Television News, that he was finding it hard to make ends meet on a state pension following his abrupt removal from power. Yeltsin's young reformers in firing line. Page 2

Safeguards backed
South African political parties have agreed in principle to include protection for minorities in a new constitution, one of the most sensitive issues in multi-party democracy talks. Page 4

Tokyo 'too crowded'
Tokyo has become so crowded that Japan should build a new capital, a government-commissioned panel said.

Journalist made minister
A political row has broken around the Polish government following the appointment of 29-year-old journalist Radoslaw Sikorski, a naturalised British citizen, as the country's deputy minister of defence. Page 2

Scalps shortage
A hospital in the Rostov region of southern Russia is using razor blades to perform operations because of a shortage of scalpels. Postfactum news agency reported.

Three die in rampage
Three people were killed when hundreds of construction troops angered by poor working conditions went on a rampage at the Baikonur Cosmodrome in Kazakhstan, news agencies said.

Bangladesh aid cut
The World Bank has proposed a \$500m cut in next year's aid to Bangladesh because the south Asian country has been unable to absorb its current allocation, officials said.

French ceasefire plan
France will propose a four-point ceasefire plan to stop fighting between Armenia and Azerbaijan in the disputed region of Nagorno-Karabakh.

S Africa cricket win
South Africa returned to international cricket with a victory over champions Australia by nine wickets in the day-night World Cup match at the Sydney Cricket Ground. Australia scored 170 for nine (48 overs). South Africa 171 for one (46.5). Picture, Page 4

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Business Summary

Berlusconi decides to bid for UK TV channel

Silvio Berlusconi, Italian media magnate, has decided to make a bid for the new Channel 5 commercial television franchise in the UK designed to compete directly with ITV.

The controversial Italian entrepreneur, who owns supermarket chains and publishing houses as well as the AC Milan football club, would, if successful, be the first foreigner to operate a British television channel. Page 6

AGNELLI family of Italy
vowed to fight for control of Perrier, the French mineral water company, despite communications thrown up by a Paris Appeals Court ruling. Page 20

US durable goods orders
rebounded last month, but the recovery was not enough to eclipse December's sharp plunge and failed to convince financial markets that any sustained economic recovery was under way. Page 5

BRITISH Airways and KLM
Dutch airline, have started legal proceedings in the Belgian courts over BFRbn (\$290m) of debts owed to each of them by Sabena, Belgian state-owned carrier. Page 20

EUROPEAN Community
diplomats cleared the way for implementation of the free trade agreements between the EC and Poland, Hungary and Czechoslovakia, but asked the European Commission to continue discussions with the Poles about their alleged discrimination in favour of certain EC car imports. Page 3

SUBSIDIES are distorting world trade in textiles and clothing, and hurting UK exporters, according to a report. Page 3

AIRCRAFT industry: Russian manufacturers including Tupolev and Ilyushin have been approached by Aerospaciale of France to consider possible collaboration in the development of a new 80-seat jumbo aircraft with the European Airbus consortium. Page 3

CHINA angrily rejected a US Senate bill attaching conditions to renewal of China's preferential trade status with the United States, warning it would harm relations. Page 3

JAPAN'S industrial production for January fell 0.4 per cent from December, alleviating fears it had fallen sharply during the month, but signifying the fourth consecutive month of year-on-year decline. Page 4

JOSE Luis Varez, Spanish financier, was poised to buy Grupo Ibercorp, the troubled private bank at the centre of a scandal involving allegations of insider dealing. Page 19

AKZO, Dutch chemicals group, posted a 5 per cent decline in net profits before extraordinary items in 1991, with buoyant results in pharmaceuticals helping to outweigh a sharp decline in the profitability of the fibres sector. Page 19

AER Lingus, Irish state airline, was fined nearly \$1m by the European Commission for trying to stop British Midland Airways from breaking its virtual monopoly on flights between London and Dublin. Page 2

SMITHS Industries, UK defence and aerospace components group, is about to sign a partnership agreement with the Collins Avionics division of Rockwell International of the US. Page 18

BRITAIN and Argentina began talks in Buenos Aires on developing oil resources in the south Atlantic. Page 5

CAP Gemini Segret, Europe's largest computer services group, announced a wide-ranging co-operation and share exchange deal with Volmac, the Dutch market leader, in which it already has a small stake. Page 19

S Dakota vote signals Republican dissent

By George Graham in Washington

US president George Bush's re-election campaign showed signs of growing disarray yesterday as a weak vote in Tuesday's South Dakota primary reinforced signals of dissent among Republicans.

Mr Bush's campaign advisers seem at a loss over how to reverse their candidate's plunging popularity. Unless they can stem the tide, many rightwing Republicans fear that their party could lose the presidency to the Democrats for the first time since 1976.

While the president, the sole candidate on the ballot paper, won 69 per cent of the Republican primary vote in South Dakota, the remaining 31 per cent of Republican voters entered a protest vote against Mr Bush by casting their ballots for uncommitted delegates to the party's national convention, which chooses the presidential candidate.

It shows a terrible endemic weakness of the George Bush candidacy, said Mr Patrick Buchanan, the rightwing television commentator and former speechwriter for Richard Nixon, who won 37 per cent of Republican votes in New Hampshire's primary last week. Mr Buchanan was excluded from the South Dakota ballot by the state's party leadership.

Mr Stuart Rothenberg, a political analyst, described South Dakota's uncommitted Republican delegates as an "anybody-but-Bush ticket". While the Bush campaign could dismiss Mr Buchanan's vote in recession-stricken New Hampshire as a "primal scream", South Dakota, which has been hurt much less, showed that the president has so far failed to convince voters across the country that he can help the economy.

This could damage him in other states with struggling economies such as Florida, which votes on March 10.

One of Mr Bush's campaign co-chairmen in Florida, Senator Connie Mack, has made it plain he does not believe the president has taken the measure of the recession, and yesterday renewed his attack on

Mr Nicholas Brady, treasury secretary.

Some conservative Republicans feel that Mr Bush himself has lost all credibility as a bulwark against higher taxes by breaking his 1988 campaign pledge of "No new taxes" and argue that he needs a new, conservative treasury secretary to regain credibility.

Mr Bush's less than exuberant victory in South Dakota's Republican primary showed the dilemma for his campaign: he faces no serious obstacles to winning his party's nomination - indeed, he is likely to win every single state - but every weak victory will be chalked up as a loss.

Bush campaign officials have been irked by a Washington Post report that former president Ronald Reagan had told friends Mr Bush was in political trouble because "he doesn't seem to stand for anything".

Among the Democrats, South Dakota's primary shed little light on the eventual outcome; all four major candidates still need to prove themselves with a strong victory in a neutral state in order to translate regional strength into national support.

Senator Bob Kerrey of Nebraska, who won with 40 per cent of the vote, badly needed this strong score to revive his flagging and cash-starved campaign. The victory, however, can scarcely be regarded as a leap into the front-runner's slot, since his home state adjoins South Dakota.

Mr Kerrey intends to take on Governor Bill Clinton of Arkansas, who came third in South Dakota with 19 per cent, in Georgia on March 3, but his best chance of a follow-up victory may be in Colorado, on the same day.

Senator Tom Harkin of Iowa, second with 26 per cent, would have liked a stronger performance so close to his home state, but has the funds and organisation to compete strongly in Maryland and Minnesota on March 3.

Mr Paul Tsongas of Massachusetts, with only 9 per cent, underscored doubts about his appeal outside the north-east.



Allied aircraft fly over Kuwait on the first anniversary of its liberation

US winning the race for Kuwaiti contracts

By Mark Nicholson, Middle East Correspondent, in London

TO THE victors go the spoils of war: at least, this was the hope of US, British and French companies which rushed to liberate Kuwait last year for shares of what promised to be a \$100bn harvest of contracts to rebuild the emirate.

A year on, though, it is clear that the rebuilding bill will be only about a fifth of the earliest estimates. It also appears that companies from only one of the Gulf war allies, the US, is winning anything like victory's spoils.

"We're doing well," said one US official. "Kuwait is certainly favouring US companies."

US groups have won at least \$2bn worth of contracts and export orders in Kuwait since last March. Moreover, US exporters have increased market share in Kuwait, notably for cars and foods. Officials expect pre-war export levels of about \$800m a year will rise to

EXPORTS TO KUWAIT MAR-OCT 1991	
US	\$800m
Japan	\$180m
UK	\$115m
Germany	\$30m
France	\$50m

Source: DTI

average more than \$1bn for the next few years.

US companies should also do well out of contracts still to be let. Of a likely bill for reconstruction of about \$20bn over the next two or three years, at least half will be spent on restoring the oil industry, while this year's budget set aside \$3bn for defence spending. US groups are leading contenders in both fields.

Bechtel, the private Californian group, has been in Kuwait since liberation with an open-ended deal as the services

contractor for restoring the oil industry. No one will put a figure on the deal, but it is certain to be worth hundreds of millions of dollars.

Three US groups, Brown & Root, Fluor Daniel and Foster Wheeler, are also the leading contenders to win the management contract for repairing Kuwait's three oil refineries - a task expected to cost \$2bn overall.

"We're pretty optimistic it will go our way," a US diplomat said.

In defence, the US is already providing the first of 40 F-15 jets under a \$1.6bn deal signed in 1988. It also has an \$81m agreement under which two US groups have begun \$42.5m worth of work repairing damage to the country's two air bases.

Kuwait is also considering re-equipping its army with up to 200 Abrams M1A2 tanks. Continued on Page 18

Keating stakes A\$2.3bn on Australian recovery

By Kevin Brown in Canberra

AUSTRALIA'S Labor government yesterday staked its future on a A\$2.3bn (\$1.73bn) spending programme intended to speed up economic recovery and bring unemployment below 10 per cent before the next election scheduled to take place by mid-1993.

The success of the package will determine the government's chances of overhauling the conservative opposition made up of the Liberal and National parties, which has a substantial lead in most opinion polls and is widely expected to win the election.

Mr Keating said the spending programme would form the first stage of a four-year "strategy for growth" which would create 800,000 jobs and lay the groundwork for a decade of prosperity.

Longer-term structural economic reforms include further deregulation of aviation, relaxation of controls on foreign banks and simpler planning procedures for big mining projects.

The government also announced reforms to the corporate tax system, including accelerated depreciation allowances, more generous treatment of banks' bad debt provisions and changes to capital gains tax.

Ministers hope the tax changes will help accelerate growth by encouraging private sector investment and giving banks an incentive to allow problem borrowers to trade their way out of trouble.

Mr Keating was unable to find room for cuts in income tax before the election. However, he promised cuts worth more than A\$5bn by 1996, sufficient to reduce the top rate of tax to 30 per cent for three-quarters of taxpayers.

Mr Keating promised during his leadership campaign to produce an economic statement calculated to "get Australia moving again" after two years of flat or negative growth, which have seen unemployment rise to 10.3 per cent. Most of the A\$2.3bn ear-

marked for pump priming will be spent on infrastructure projects to upgrade Australia's inefficient roads and railways and ease congestion at crowded airports, notably in Melbourne and Sydney.

The government resisted strong pressure from trade unions and some employers for a slowdown in its 10-year tariff reduction programme.

However, Mr Keating said it would provide an extra A\$51m to ease transition costs for the clothing, textile and footwear industries. Farmers will also receive A\$19m to help them cope with lower wool and wheat prices.

The prime minister said the package would boost growth in gross domestic product from zero this year to 4.75 per cent in 1992-93, followed by average annual growth of 4 per cent up to 1996.

Continued on Page 18

Keating plays for make or break. Page 4
Editorial Comment, Page 16

CONTENTS

World Trade: Unctad catches the free-market bug	3	Gold	25	Stock Markets: World	38
Survey: End of an era for the Dominican Republic	11-14	Int. Capital Markets	25	London	22-25
Urban regeneration: Manchester at centre stage	16	Letters	17	Survey	11-14
Editorial Comment: Keating's election bid: Developing cars across borders	18	Law	18	Technology	9
British Petroleum: Search for a cure to economic ills	17	Unit Trusts	30-32	World Index	38
International companies: Tide turns for eastern shipbuilders	21	Observer	16		
Commodities: Haplier times for Peru's 'big gringo octopus'	25				
International	4				
Companies	20-25				
Britain	6-8				
Europe	21-25				
Currents & money	34				
Editorial Comment	16				

Markets

STERLING		DOLLAR		STOCK INDICES	
New York lunchtime:	\$1.7475	New York lunchtime:	DM1.55105	FT-SE 100:	2,565.04 (+18.2)
London:	\$1.748 (1.757)	FFs.612	FF1.4985	FT-A All-Share:	1,228.94 (+0.8%)
DM2.262 (2.268)		Y129.455		FT-SE Eurotrack 100:	1,165.85 (+9.47)
FFs.8075 (8.795)		DM1.8525 (1.8365)		New York lunchtime:	
SF2.618 (2.61)		FFs.6175 (5.575)		DJ Ind. Av.	3,275.04 (+17.21)
Y228.25 (227.5)		Y129.65 (129.45)		S&P Comp	413.15 (+2.70)
C index 30.6 (30.7)		5 index 64.4 (64.0)		Tokyo: Nikkei	21,365.77 (+339.22)
				LONDON MONEY	
				3-month interbank	10.5% (10.4%)
				Libor long gilt future:	Mar 98 1/2 (Mar 97 3/4)

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Aérospatiale seeks Russian role in Airbus

By Paul Betts, Aerospace Correspondent, in Singapore

RUSSIAN aircraft manufacturers including Tupolev and Ilyushin have been approached by Aérospatiale of France to consider possible collaboration in the development of a new 600-seat jumbo aircraft with the European Airbus consortium.

Mr Henri Martre, the chairman of the French state-controlled aerospace company which owns a 37.9 per cent stake in Airbus, said at the Singapore Air Show yesterday that Aérospatiale was trying to introduce former Soviet as well as Asian co-operation in future Airbus plans to build an ultra-large aircraft.

He said Aérospatiale had established links two years ago with the Soviet aircraft industry which were growing rapidly.

Apart from the new jumbo project, Aérospatiale is considering joint development of a new light civil helicopter with Russian partners and is discussing Russian participation in the long-term possible development of a second generation supersonic aircraft.

Airbus said yesterday it has so far not had any direct contact with Russian aircraft manufacturers over its proposals to develop a 600-seat jumbo. But it added that under the Airbus system, each partner in the consortium was free to subcontract work and development to other companies.

Mr Martre said the huge costs of developing a new 600-seat aircraft would require wider co-operation than under the current Airbus partnership. The Commonwealth of Independent States had a powerful aeronautical and space industry and could become an important partner, he added.

Airbus is also expected to start delivering soon the first of five A310 wide-body aircraft



Martre seeking new partners

worth about \$400m (\$228.5m) ordered by Aeroflot. Deliveries of the aircraft have been delayed because financing had to be renegotiated.

Mr Martre remained cautious about the eventual timing of the launch of a 600-seat aircraft programme.

Preliminary studies to define the aircraft were likely to take at least five years. Mr Martre added that the market for such an aircraft was not at present sufficiently large to launch a programme.

The former Soviet aircraft industry is desperate for western partners and investment, writes Anthony Robinson. In return it offers a combination of high-quality design skills, long experience in rugged airframe design and construction and a cheap, highly qualified labour force.

The industry faces a difficult future following the big cut-back in military orders and long delays in bringing new civilian projects like the Ilyushin IL-96, replacement of the long-range IL-86 and the medium-range Tupolev Tu-204, into mass production.

Unctad catches the free-market bug

UN body seeks to assist rich and poor in an open trade system, writes Sarita Kendall

AGAINST all the odds, the UN Conference on Trade and Development appears to have accomplished what it set out to do at its eighth conference in Cartagena, Colombia: restructure itself so it can play a bigger part in influencing world trade and development.

The future of this UN organisation, which has functioned since its founding in 1964 primarily as a trade and development watchdog on behalf of the developing world, depends on finding new ways to benefit countries - from the very poor to the very rich - that endorse free-market policies.

With so many developing countries already carrying out market-oriented reforms and accepting the liberalisation of trade as part of a growth strategy, dialogue has become easier.

Few significant conflicts surfaced at Unctad VIII, and, to most delegates' relief, ideology barely intruded. The desperation to keep up "the spirit of consensus" was such that the final political declaration dissolved into a few platitudes - but the document on revamping Unctad is solid.

The organisation's existing committees have been scrapped, and four new ones named. Although the subjects covered - commodities, poverty alleviation, service sectors

DEVELOPING COUNTRIES: PERCENTAGE GROWTH IN VOLUME OF EXPORTS 1980-1989

	1980-1985	1985-1989
All developing countries	-1.2	9.5
Africa	-4.1	2.5
North Africa	-4.9	5.0
Sub-Saharan Africa	-3.7	0.8
Asia	5.5	8.9
West Asia	-12.3	11.4
South and South-East Asia	7.4	15.0
Latin America	3.7	2.8

*Annual average.

Source: United Nations

and economic co-operation among developing countries - are not new, their terms of reference will be redrawn to fit changing circumstances.

"This will have to be done rapidly because the countries clearly intend it should be," said Mr Carlos Fortin, deputy to the secretary-general, Mr Kenneth Dadaie.

Mr Fortin sees Unctad's main function as providing an overall vision of trade and development related issues, and extending this to analysing problems that need international action. For example, all nations wanted to increase trade, so competition was a special concern.

"What kind of competition do we really want? What economic and other obstacles are there for competition? Unctad can do global studies of this nature and be a pioneer in get-

ting agreements going," said Mr Fortin.

Competition surfaced in several guises and is one of the reasons developing countries have come to endorse the negotiations under the General Agreement on Tariffs and Trade (GATT). Until recently

GATT was seen as a rich man's club (with Unctad known as the poor man's GATT), but now that poorer countries are more interested in trade they want the protection afforded by clear multilateral rules. As a result, there were repeated calls for a successful conclusion to the Uruguay round.

Both poverty and the environment were taken up by the conference: "sustainable" development was the byword, with the proposal that Unctad could be one of the organisations to follow up the Rio Earth Summit in June and help create a new environmen-

tal order. Trade-related environmental questions, especially where commodities are involved, are already being tackled by Unctad. The conference gave a high priority to alleviating poverty with support for programmes designed to deal with the problem of the 47 least developed countries, particularly in the context of depressed commodity prices.

But Unctad has invested enormous efforts in commodity questions "to remarkably little effect", as one African delegate said. And Colombia's proposal for a world commodity conference received only tepid backing because few members believed it could succeed where, for instance, coffee pact negotiations have so far failed.

The volume of world exports grew by an average of 6.5 per cent a year from 1985 to 1990, with the market-oriented industrialised countries accounting for about 70 per cent of the total. Although developing countries increased their exports by 9 per cent a year in the same period, this figure was largely due to the performance of south-east Asian countries. By contrast, African and Latin American countries depending mainly on commodities had lower export growth by volume, and lost purchasing power.

Developing countries are particularly enthusiastic about

Unctad's concept of "trade efficiency" which proved its practical worth in a newly installed "Trade Point", a trade information technology centre, in Cartagena. "We've shown here that we can cut the cost of transactions by 40 per cent, even in a small city. It's not highly sophisticated technology, it only costs \$20,000 to install," said Mr Jean Gurunlian, chief of Unctad's trade facilitation programme. "The main aim is to eliminate obstacles and corruption, and move goods faster. What it does require is a change of attitude."

Delegates were so impressed by the possibilities of savings in time and costs that they agreed on a Trade Efficiency Symposium in 1994.

Unctad's role as the main UN development forum is still a diffused one, with the important decisions being made by the World Bank, the International Monetary Fund and GATT.

At a time when Unctad is under pressure to be more useful and look for ways of alleviating poverty, the efficiency concept is thus especially relevant.

At the end of the conference, Mr Dadaie, whose term was extended by a year, said the meeting marked a turning point and reflected "a remarkable unity of purpose".

EC clears trade deal with east

By Andrew Hill in Brussels

SENIOR European Community diplomats yesterday cleared the way for implementation of free trade agreements between the EC, Poland, Hungary and Czechoslovakia, but asked the European Commission to continue discussions with the Poles about their alleged discrimination in favour of certain EC car imports.

EC objections to Poland's plan to divide its quota of duty-free car imports between General Motors, Fiat and Volkswagen - and impose a duty on other EC car imports - had threatened to delay implementation of the agreements on March 1.

But diplomats agreed yesterday to freeze the relevant clauses of the agreement with Poland until the dispute was resolved. In effect, this will mean that trade in cars can continue, but neither side will introduce a duty-free quota system until the Commission and the Polish government have found a solution.

France raised last-minute objections to Poland's plans at Tuesday's meeting of EC internal market ministers. An EC official said Greece had dropped its threat to block the agreements with Czechoslovakia and Hungary.

Chinese anger at US move on MFN

CHINA yesterday angrily rejected a US Senate bill attaching conditions to renewal of China's preferential trade status with the United States, warning it would harm relations. Reuters and our foreign staff report.

"The bill violates the principle of mutual benefit of bilateral trade, and the Chinese side rejects this and will never accept it," the Foreign Ministry said in a statement on national radio. "This kind of conditionality will harm bilateral trade and diplomatic relations."

Both countries yesterday gave conflicting accounts of progress made between them in talks in Beijing. The Chinese press said progress had been made on a number of specific issues.

However, Mr Joseph Massey, assistant US trade representative, told a press conference in Beijing that "we made no specific progress in terms of a document or of commitments to advance the talks beyond where we have been." Mr Massey said the differences between the two sides were substantial, with the US calling for profound changes in

Hong Kong businessmen appeared yesterday to take heart from the bill, which the government not to be alarmed by the US Senate vote, writes Simon Holberton in Hong Kong. The Hang Seng index rose sharply on the news and closed at a record high of 4,794.71, up 35.51 on the day.

practices, policies and regulations governing trade in China, many of which remain secret.

The Senate on Tuesday approved a bill linking renewal of China's Most-Favoured Nation (MFN) trade status to improvements in human rights, trade and missile proliferation.

Washington first granted China MFN status in 1980 and it has been renewed on a year-by-year basis since then.

The vote marks the opening shot in what is likely to be a period of aggressive exchanges between China and the US as the deadline for renewal of MFN status approaches on July 3. It also marks the end of a brief period of calm in US-China trade relations.

UK textile body attacks subsidies

SUBSIDIES are distorting world trade in textiles and clothing, and hurting UK exporters, according to a report published today by the London-based Apparel, Knitting & Textiles Alliance (AKT), writes David Dodwell.

Biggest offenders are India, Pakistan and China, says the report. Subsidies range from simple cash support for exports to subsidy of raw materials, or subsidised loans for investment and export.

The AKT, which represents the UK's £15bn textile and clothing industries, calls for a ban on export subsidies, increased transparency, rights to impose countervailing duties on offending exporters, and agreed international environmental standards.

The alliance calls on the General Agreement on Tariffs and Trade (GATT) to tighten rules on the use of subsidies, and to enable rapid investigation of abuses. The UK industries have trimmed an estimated 37,000 jobs since 1988.

Among investment subsidies, the AKT targets South Korea's recently agreed plan to provide £2.5bn to promote investment in its textiles and clothing industry.

Controlled prices for raw cotton in Pakistan and China provided effective subsidies of \$550m and \$1.5bn respectively in 1991 to textile and garment exporters, the report claims.

Australia warned on tariff cuts

THE Australian government should resist calls from manufacturers and others for a slow-down in the pace of tariff reductions, according to a report on Australia's trade with north-east Asia, writes Kevin Brown in Sydney.

The report by the Foreign Affairs Department's East Asia Analytical Unit, says attempts to protect domestic industries through protection and government intervention would damage Australia's trade prospects. The report is an update of a 1989 study by Professor Ross Garnaut which provided much of the justification for government plans to reduce tariffs to negligible levels by early next century.

It says north-east Asia - especially Japan, China, Korea, Taiwan and Hong Kong - is crucial to Australia's future economic performance.

The region already takes 40 per cent of Australia's merchandise exports, and provides 20 per cent of investment. The region will continue to grow faster than most parts of the world, and the report warns that Australia needs to stay abreast of important changes, including the movement of manufacturing operations to lower-cost countries.

The report rejects the argument that countries in the region have benefited from intervention by governments in selected industrial sectors.

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INTERNATIONAL NEWS

Kevin Brown assesses the Australian PM's economic statement; Emilia Tagaza looks at its effect on three sectors

Keating plays for make or break

MR PAUL Keating, the Australian prime minister, was in buoyant form in parliament yesterday as he delivered an economic statement which, on his own admission, will make or break his government.

For the first time since December, when he defeated Mr Bob Hawke in a bitter battle for the Labor leadership, Mr Keating showed the fighting spirit which won him the job. Throwing caution to the wind, he unveiled a wide-ranging package which he claimed would boost growth in gross domestic product from zero this year to nearly 5 per cent in 1993-94.

In typical Keating style, the package offers A\$8.5bn (\$3.7bn) in personal tax cuts from 1994, showing that it is aimed not only at resuscitating Labor's fading hopes of winning the next election in 1993, but at laying the groundwork for a further win in 1996.

Roars of support from Labor's back benches showed that Mr Keating had achieved his first objective - to heal the wounds of the leadership battle and unify the divided party around his leadership.

Early reactions from outside parliament also suggested that the statement had succeeded in generating hope of relief from the recession which has battered the economy for the last two years.

However, the prime minister knows that he will have to do much more if he is to close a yawning opinion poll gap between Labor and the opposition Liberal/National Party coalition before July 1993, the last possible date for the election.

What is most important, he must convince the financial markets and overseas investors that the statement is not, as some economists fear, a pre-emptive stimulus which will overheat the economy.

Over the longer term, he will also

need to convince the electorate that the statement contains a vision for Australia's future which builds on the more open society Labor has created since the party returned to power in 1983.

The key element of the statement is a A\$2.3bn injection of public money into the economy over the next 16 months in an attempt to promote business activity and pull down the unemployment rate from 10.3 per cent.

Much of the injection will come

employment to 9.5 per cent.

The strain would be taken by the federal government budget deficit, which would increase from a projected A\$6.8bn this year to A\$8bn; the current account deficit, forecast to rise from 3.75 per cent of GDP to 4.25 per cent; and inflation, forecast to rise from 1.5 per cent to 4 per cent.

Much will depend on the reliability of the Treasury forecasters, who have generally painted a woefully inaccurate picture of the economy over the past two years. The opposi-

tioning, which will increase the difficulty of maintaining central control over wage outcomes.

In the longer term, Mr Keating promises cuts in personal taxes worth A\$3.4bn in 1994-95 and A\$5.3bn in 1995-96, together with a package of measures designed to increase private sector investment.

These include provisions for accelerated depreciation, tax-free bonds for infrastructure projects, fast tracking of environmental and Aboriginal heritage planning procedures for the mining industry, and more generous tax treatment of bad debt provisions to encourage banks to allow businesses to trade through their problems.

Public sector infrastructure investment will include the establishment of a Brisbane-to-Perth standard-gauge railway link, upgrading of several East Coast highways, and common-user terminals at several overcrowded airports.

The statement also sets out to increase the efficiency of the economy by relaxing restrictions on foreign investment, completing the deregulation of the aviation market, and allowing more foreign banks to enter Australia.

The statement says the package will stimulate average GDP growth of 4 per cent in the next four years, cutting unemployment to 7.75 per cent by mid-1996, when inflation and the current account deficit are forecast to decline.

However, economists said the longer-term projections were little more than guesswork based on the hope that imports would not increase in line with exports. Some said it was hard to understand the government's contention that the budget finances will be transformed from a deficit of A\$8bn next year to a surplus of A\$2bn in 1995-96.

RESTRICTIONS LIFTED ON FOREIGN BANKS



FOREIGN banks are being given virtually free rein to set up branches or subsidiaries in Australia, and buy into the smaller domestic trading

banks. The move is part of a sweeping banking reform including changes to the treatment of non-bank financial institutions and to the tax treatment of banks' bad debts.

The lifting of curbs on the number of foreign banks is a follow-on to the government's 1988 deregulatory push, which allowed entry to

only 15 foreign banks. Under the 1985 policy, licenses were granted only to foreign bank subsidiaries. Mr Paul Keating, the prime minister, said the rationale for limiting the number had lost its force. He expected foreign banks to raise the efficiency of the Australian financial system by providing competition, especially in business lending and in credit risk assessment.

Under changes to be introduced in the Banking Act, foreign branches' activities will be confined to wholesale banking. Retail banking will be allowed in locally-incorporated subsidiaries. Foreign branches will not have to maintain

"endowed capital" in Australia, nor be subject to the Reserve Bank's limits on capital asset exposure. But they will still be subject to Reserve Bank liquidity and prudential requirements.

To put more foreign institutions under Reserve Bank control, exemptions enjoyed by money market companies calling themselves merchant banks will be revoked. Under current rules, merchant banks are present outside the Reserve Bank's prudential control. About 90 foreign institutions conduct banking or quasi-banking businesses, of which 17 operate as authorised banks. Over 50 operate as merchant banks.

MINING WINS SUBSTANTIAL CONCESSIONS



SUBSTANTIAL concessions were offered to the mining industry in a package of measures designed to boost flagging exploration and development.

The economic statement, delivered by Mr Paul Keating, the prime minister, announced abolition of the 50 per cent Australia equity requirement for new mines, and of the economic benefits test for acquiring existing mines.

The government also increased the threshold of foreign investment screening to A\$50m (\$21.4m). The new threshold applies to all mining proposals except uranium, where the limit of three mines continues. Foreign investment proposals of less than A\$50m, including those in the mining sector, would be automatically approved unless the project was judged against the national interest.

In considering whether a mining proposal was against the national interest, the government would give

weight to downstream opportunities and value-added processing. Mr Keating announced removal of export controls on iron ore and the introduction of "life of mine" approval for mineral sands projects.

The statement addressed problems for mining arising from the Aboriginal Heritage Protection Act, used to stop or delay projects. The government is to act immediately to streamline procedures for assessing heritage concerns at local, state and federal level.

WAY PAVED FOR FREE-FOR-ALL AIR MARKET



MR KEATING'S statement has paved the way for a free-for-all market for Australian and New Zealand domestic and international airlines.

It removes curbs on equity investment among Australian airlines, letting Qantas, the international car-

rier, buy into Australian Airlines and other domestic carriers, and the domestic airlines buy into Qantas.

Qantas will be allowed to carry domestic passengers while the established domestic airlines will be allowed to fly international routes.

Domestic airline deregulation began in late 1980, when the government revoked the two-airline policy confining the market to Australian

Airlines and Ansett. It now aims at a single aviation market between Australia and New Zealand by 1994, with each country's airlines having full access to the other's market.

Mr Keating said Wellington had assured Canberra that full integration in aviation would be a priority. It was recognised that markets were relatively small, with scope for the industry to reorganise.

S African parties back safeguards for minorities

By Paul Wainwright in Cape Town

SOUTH AFRICAN political parties have agreed in principle to include protection for minorities in a new constitution, one of the most sensitive issues in multi-party democracy talks.

The parties, meeting in the forum known as the Convention for a Democratic South Africa (Codesa), have yet to discuss detailed proposals for protecting minorities, a bottom-line demand of the National Party government before any deal on a post-apartheid constitution. Working out a final plan will take time.

But government ministers yesterday welcomed the fact that the Codesa working group charged with drawing up constitutional principles had agreed that "meaningful participation by political minorities" should be one of them. That phrase is National Party shorthand for protection of minorities, mainly whites.

Yesterday, the party released details of its proposals on this issue. Mr Tertius Delpoit, deputy constitutional development minister, said mere representation for minorities - for example, a white block of seats in parliament - would not guarantee "meaningful participation", since that block would be outvoted by the majority. The National Party's plan relies on the principle of consensus decision-making, with minorities given a disproportionately large say in government policy at central, regional

and local government levels, with maximum devolution of power.

The National Party said yesterday that normal liberal democratic protections such as a bill of rights, an independent judiciary and mechanisms to prevent abuse of power were insufficient to prevent domination in South Africa's racially and culturally diverse society.

It cited Belgium, where the cabinet includes an equal number of French- and Dutch-speaking ministers (apart from the prime minister), and where a principle of parity applies in other government structures down to local level. The statement insisted such protections should be entrenched in a constitution: the African National Congress says coalition government must develop naturally.

Mr Roelf Meyer, defence minister, sought to reassure whites that government would not surrender control of police or army during transition from white rule, though joint control could be implemented if passed by parliament. Black township violence and rising crime in white areas are likely to be central to the right-wing Conservative Party's campaign for a vote against political reform in the referendum.

● The neo-Nazi Afrikaner Resistance Movement (AWB) has reversed its decision to boycott the March 17 referendum and has joined the Conservative Party's campaign for a "no" vote.



South Africa, making their first appearance in cricket's World Cup after 21 years of international isolation because of apartheid, won a famous victory in Sydney beating Australia by nine wickets after the home side made 170 for nine. A crowd of 45,000 saw Wessels Cronje, left, leaping over the stumps after Australian opening batsman David Boon had been run out for 27.

ets after the home side made 170 for nine. A crowd of 45,000 saw Wessels Cronje, left, leaping over the stumps after Australian opening batsman David Boon had been run out for 27.

Egypt hoists 'full up' signs as tourists come in droves

DR FOUAD SULTAN, Egypt's minister of tourism, is a happy man these days. Well he might be, with Cairo's hotels full to overflowing and some \$1bn earmarked for investment in the tourism sector.

If Dr Sultan has a worry it is that Egypt's tourism infrastructure will not be able to cope with tourist numbers this Easter. He confidently predicts that receipts in 1991-92 will exceed the \$800m earned from tourism in 1989-90 before the Gulf crisis.

In 1990, the peak year, some 2.5m visitors came to Egypt, compared with about 2m in 1980, and a similar figure last year. This does not include domestic tourism which Dr Sultan estimates adds one-third to receipts, making the sector easily Egypt's largest money-earner, ahead of workers' remittances, oil and Suez Canal dues.

All this activity is attracting new investors. The tourism sector together with the oil industry has become Egypt's biggest magnet for investment in new projects, including the refurbishment and enlargement of existing hotels.

Dr Sultan, who hardly disguises his impatience with the government's faltering steps towards de-nationalisation, sees tourism as a model for new private sector investment, and for the beginning of a divestiture programme of state-owned businesses.

When he was appointed minister six years ago, Dr Sultan began leasing some of Egypt's government-owned grand hotels to private companies which were obliged to spend money re-furbishing seedy relics such as the Cataracts Hotel at Aswan.

In 1980, the minister moved on to the second phase of his

plan which is to begin selling off hotels to private investors, posing they undertake to enlarge hotel capacity to make better use of prime sites. Thus the Meridien Hotel on the Nile was sold to Saudi investors who plan to increase the hotel's capacity to about 1,000 rooms from the present 360 at a cost of some \$250m.

Dr Sultan's planned third phase is to begin offering clusters of government-owned hotels, which are good money-earners but are what he describes as "mature properties" and not suitable for further expansion, to local institutional and smaller investors who would be guaranteed an immediate return.

He sees this as way of helping to encourage a revival of public confidence in the equity markets and to "build awareness of the value of privatisation". Finally, he wants to offer for public sale, state institutions such as Misr Travel which is involved in a range of tourism activities, but he says such a step will be "a little way down the track".

The minister has also identified four main areas for development outside the population centres of Cairo, Alexandria, Luxor and Aswan. These are the Red Sea coast south of Hurgada; Sharm el-Sheikh and Dahab in Sinai; and Egypt's oases in the Western Desert towards the Libyan border.

Among the more ambitious planned projects on the Red Sea coast is one being promoted by the Abu Soma Development Company which is proposing to transform 10m sq metres of barren Ras Abu Soma headland into a tourism centre with 12-15 hotels, a golf course and several marinas.

Dr Fouad Saad, chairman of the Cairo-based Egyptian Finance Company (EFC), which is behind the Abu Soma development, hopes that work will begin this year on two hotels at a cost of about \$50m. The virgin site is some 40km south of Hurgada.

Dr Saad is also the moving force behind the creation of an investment fund specialising in tourism, to be called the Egyptian Tourism Investment Company. Initial capital of LE\$5m (\$16.1m) would come from debt/equity swaps.

Dr Saad has been wrestling with the government over the state at which debt/equity swaps will be permitted, but pending approval he has already identified several new projects, including a hotel development in Luxor.

Dr Sultan's recent success in persuading the government to prevent oil exploration encroaching on prime tourist sites in the Red Sea, south of Hurgada and in other marine regions, is regarded by environmentalists as promising.

The minister is also planning to use the newly-established Tourism Development Authority, with backing from the World Bank which is offering up to \$200m in loans, to help pioneer tourist development in remote areas, especially on the Red Sea coast and in South Sinai. The authority would contribute initial infrastructure support for such projects.

Barring free Middle East turbulence, Dr Sultan has no reason why tourism receipts should not double by the end of the century.

Indian minister under fire over loan letter

By David Housego in New Delhi

DR Manmohan Singh, India's finance minister, saw his political authority severely undermined yesterday when he was forced to disclose to parliament the conditions of a \$500m (\$285.7m) structural adjustment loan from the World Bank agreed in November.

Dr Singh was forced by the Speaker to disclose the text of the letter setting out the terms of the loan, after two days' battering from the opposition. MPs accused the finance minister of a breach of parliamentary privilege in disclosing to the bank budget policy details that should have first been presented to parliament.

The attack on Dr Singh came on the eve of the budget, due to be presented to parliament on Saturday. It raised doubts about his long-term political future and ability to steer his budget through without substantial amendments.

The opposition is likely to seek Dr Singh's resignation on the grounds the letter was "dictated" by the World Bank and the IMF and discussed with them before being presented to the cabinet and MPs.

Mr Chandra Shekhar, the former Prime Minister who himself sought help from the IMF last year, said the letter compromised India's dignity

and sovereignty. "The government has no right to continue," he declared. The Indian Express, which leaked details of the letter, was last night set to publish other alleged correspondence between Dr Singh and the institutions.

Mr Narasimha Rao, the prime minister, was expected to back his finance minister. But Mr Rao's position is difficult because of strong opposition to structural change and cuts in government spending within his Congress party.

The letter follows the standard pattern of declarations of policy intent by governments seeking structural adjustment

loans. But it spells out more clearly than the government has cared to say so far its policy on issues such as tariff reduction, public sector closures and privatisation.

The letter says the government intends over the next five years to bring down tariffs to levels comparable to other industrialising developing countries. This exercise is expected to begin in this week's budget.

It makes clear that at least 47 public sector companies making losses and employing 310,000 people face closure.

Japan's industry output falls 0.8%

By Edward Mortimer

JAPAN'S industrial production for January fell 0.8 per cent from December, alloying fears it had dropped sharply, but signalling the fourth consecutive month of year-on-year decline, Robert Thomson reports from Tokyo.

Officials said the seasonally-adjusted production index stood at 124.4, against a base of 100 for 1985; the shipment index gained 1 per cent from December to 127.6 and the inventory index stayed flat at 124.5. The decline is seen as likely to continue over the next few months, with a 0.7 per cent decrease predicted for February and a 1.3 per cent fall for March.

UK promises to aid Kurds

By Edward Mortimer

BRITAIN promised continued support and protection to the Iraqi Kurds yesterday when Mr John Major, the prime minister, received one of the two main Kurdish leaders at 10, Downing Street.

Mr Massoud Barzani had two main requests on behalf of his people, who currently enjoy de facto autonomy (thanks to the withdrawal of Iraqi government forces from the area after last April's intervention by US, British, French and Dutch troops and aircraft) but are

being denied all supplies from the government-held area.

One was for economic development aid, to enable them to rebuild their infrastructure and escape dependence on emergency relief. The other was for an assurance of continuing military protection (from allied aircraft across the border in Turkey) until a political solution could be reached.

The current agreement under which allied forces are stationed in south-eastern Turkey expires at the end of June.

Algeria to get \$1.5bn loans

By Francis Gihies

A GROUP of eight international banks, led by Credit Lyonnais, yesterday completed a \$1.5bn commercial bank credit for Algeria after four months of hard negotiations with some of their 130 peers.

The proceeds of this roll-over deal will help ease the repayment over five to eight years of commercial bank loans which carry no guarantees from western governments and which fall due up to March 31, 1992.

The initial agreement with the eight "core" banks reached last October has allowed Algerian banks to defer about \$350m worth of principal repayments owed to commercial banks in last quarter, 1991.

The agreement opens the way for the second and smaller disbursement of an Ecu400m (\$510m) loan guarantee agreed by the European Community last autumn. It underlines the willingness of leading banks to continue to do business with Algeria after two months which saw cancellation of the second round of the country's first multi-party elections and replacement of President Chadli Bendjedid by Mr Mohamed Boudiaf.

Brussels tries to rescue fisheries agreement with Morocco

By David Gardner in Brussels

THE European Community was yesterday trying to patch up a diplomatic breach with Morocco in time to save a fisheries accord which runs out on Saturday. The difference was caused by January's decision by the European Parliament to vote against Ecu450m (\$580m) in loans and grants because of Moroccan human rights abuses and its failure to comply with the United Nations peace plan for Western Sahara.

The fishing agreement, mainly of interest to 700 Spanish and a few Portuguese vessels, had worked

smoothly. But after the parliament's veto, Rabat was sufficiently enraged to call into question both the fisheries accord and the co-operation agreement with the EC under which the loan and aid programme was agreed last summer.

Efforts by the European Commission and Council of Ministers to persuade parliament to reconsider failed to get the Moroccan finance package on the agenda at this month's plenary session.

As a consequence, foreign ministers, acting on Spain and Portugal's

suggestion, decided last week in Lisbon to explore the possibility of a free trade agreement with Morocco. Mr Victor Martinez, secretary of state for Europe of Portugal, which currently holds the EC presidency, met Mr Abdelatif Filali, the Moroccan foreign minister, yesterday to try to prolong the fisheries deal for at least three months, officials in Brussels said.

The free trade carrot has two tactical virtues to recommend it. First, the suggestion has gone down well in Rabat, officials in Brussels say,

where King Hassan has seized on it as a move towards the special relationship he has sought with the EC ever since his application for Community membership in 1987 was rebuffed. Second, by going the free trade route, the Commission and the Council largely circumvent the parliament.

Co-operation agreements must reach a high bar of 250 votes at Strasbourg to get through. But a free trade agreement, although much wider in scope, would at the moment reduce parliament to an advisory

role, since it would be routed through the 113 Committee, made up of the member states and the Commission, which decides EC commercial policy.

But some officials regard the free trade idea as little more than a gesture to get the EC over the fisheries accord hurdle by signalling Community willingness to explore a closer relationship with Morocco. Much of the trade between the EC and Morocco is already free anyway, with the conspicuous exception of agriculture, which has about nil

chance of becoming so.

Parliament, moreover, will get a big say on free trade agreements once the Maastricht treaty on European union comes into force next year, and there is no hope of concluding a deal by then, even assuming one was being seriously pursued.

But because Spain originated the gesture, officials hope King Hassan will reciprocate by helping out its Commission is preparing a financing package to help the fishing industry through any lay-off period.

AMERICAN NEWS

Rise in orders fails to lift economy gloom

By George Graham in Washington

US DURABLE goods orders rebounded last month, but the recovery was not enough to eclipse December's sharp plunge and failed to convince financial markets that any sustained economic recovery was under way.

The Department of Commerce said durable goods orders rose 1.5 per cent in January to \$19.5bn, following a 5.1 per cent drop in December. New orders for industrial machinery and equipment gained strongly, climbing 6.3 per cent to \$21.1bn.

Orders for transportation equipment rose by 1.2 per cent to \$3.5bn, helped especially by the aircraft sector, while electrical and electronic goods orders fell 4.9 per cent to \$17.4bn, after four consecutive months on the rise.

The rebound in durable goods orders exceeded private sector economists' forecasts. However, in conjunction with the previous month's marked decline it provided no conclusive evidence of an economic upturn.

Meanwhile, markets

remained dazed by Tuesday's dramatic plunge in consumer confidence.

The Conference Board, a New York-based business consultancy, announced then that its consumer confidence index had fallen for the fifth month in succession - to its lowest level since 1974.

"Recovery in manufacturing is still several months away," said Mr Ed Yardeni, economist at brokers C.J. Lawrence. However, Mr Nicholas Brady, treasury secretary, said yesterday that the drop in consumer confidence was driven by politics, and that he saw signs of an upturn in the economy.

If the volatile defence sector is excluded, durable goods orders showed a stronger gain in January, rising 3.6 per cent. However, economists noted that the backlog of unfilled orders fell by 0.5 per cent in January to 1.1 per cent lower than a year ago.

This has undermined hopes that a recovery could be spurred by industrial orders in the pipeline.

Nato chief 'regrets' Canadian pull-out

MR Manfred Wörner, Nato secretary-general, said yesterday he regretted Canada's decision to bring home its troops from Europe, signalling alliance concern about the weakening of transatlantic links, Reuters reports from Brussels.

Canada's Conservative government announced the pull-out on Tuesday as part of deep budget cuts.

"While I recognise the financial pressures which led to this decision, I have noted it with considerable regret, given the political and military importance of the presence of Canadian forces in Europe," Mr Wörner said.

Britain yesterday also expressed concern at the Canadian move, with the Foreign Office calling it "a sad end to a long and valued Canadian deployment in West Europe. It added: "We note that the withdrawal will be phased over two to three years and we hope that this may give time [for Canada] to reconsider."

Canada had previously planned to leave a residual force of 1,100 men in Europe after 1994 while bringing home the remainder. Some home-based forces will remain earmarked for deployment to Europe in case of crisis.

Plight of the Pehuenches stirs Chile's conscience

SOME 22 Pehuenche Indian families face imminent eviction from their ancestral lands in the southern Andes unless the Chilean government provides enough money to buy the title deeds from the landowners of the Quinquen valley.

In any other year, the incident would not even make a footnote to the long history of dispossession suffered by America's native peoples. But this is 1992, and the issue of Indian rights is enjoying unprecedented exposure 500 years after Columbus stumbled across the New Continent.

The Pehuenches of Quinquen have become a cause célèbre in Chile. Every politician worth his salt has made the trek up the remote highland valley to express solidarity with their plight. The negotiations over their future have robbed three top government ministers of their summer holidays. And the landowners, who obtained an eviction order from the Supreme Court against 150 "illegal squatters", are being grilled by the press.

The title holders, a company of local businessmen called Sociedad Galletue, hold another weapon besides the Supreme Court mandate: they know President Patricio Aylwin's government will not dare

expropriate their property for fear of raising the spectre of the mass land seizures that traumatised Chile's land-owning class during the Allende years.

Sociedad Galletue has therefore held out while the government has progressively increased its bid. Ironically,

the latest offer of \$5m for 37,000 hectares of non-arable land is probably more than all the governments of Chile have ever spent on their indigenous population.

The government has been drawn into the conflict because of the growing militancy of Chile's 500,000 Mapuches, the tribe to which the Pehuenche clan belongs. Late last year, Mapuche groups decided to end more than a century of land-poaching by white settlers. They invaded a dozen farms in the scenic Lake District, claiming back land that had historically belonged to their unproven Indian reservations.

The land occupations were short-lived; many Mapuches were thrown into jail. But their actions succeeded in sparking

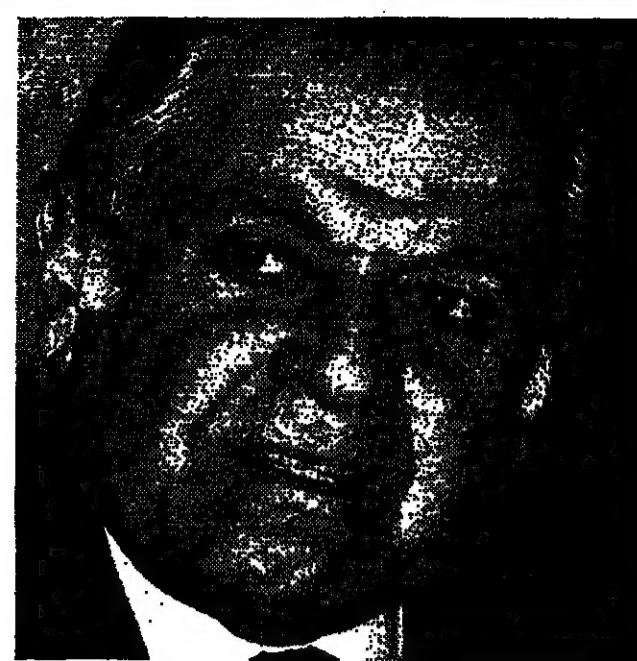
a national debate over Chile's forgotten Indians.

The government plans legislation to protect Indian rights and establish a "land-fund" to purchase some of the territory the Mapuches have lost this century, but time is running out for the Pehuenches.

Chile's right-wing opposition has dismissed the government's project as a "fashionable international bandwagon" and Sociedad Galletue says it will enforce the eviction order on March 3 unless the government pays \$10m for the disputed valley. Mr Edgardo Boeminger, President Aylwin's chief-of-staff, admitted that negotiations remained deadlocked last week.

The Pehuenches are living in constant fear of a surprise raid and have posted hilltop look-outs to warn of the arrival of Carabineros. These are Chile's paramilitary police, which have repaired the mountain track leading to the Quinquen valley to assist the fast deployment of troops.

"Quinquen", in the native Mapudungun language, means "refuge", a name that underscores the Pehuenches' mystical connection to their land, which they hold in common as an integral part of their religion and culture. So it is not surprising that the Indian fam-



Aylwin: hesitates to stoke fears of mass land seizures

ilies have declined a government offer to relocate them in a nearby valley. "Our land is not a negotiable issue," said a Pehuenche mother last week. "We cannot cultivate our traditions in a flower pot."

The Pehuenches' lives revolve around the collection of the pine nut of the Araucaria (monkey puzzle tree), which is roasted or ground into flour for bread. Sociedad Galletue also lived off the Araucaria, chopping it down for timber until a government decree in 1990 declared the millenary tree a protected species and banned its exploitation. Environmentalists claim Sociedad Galletue is seeking the eviction of the Pehuenches out of spite for having lost its main source of income. One owner, Mr Gonzalo Lledo, came near to suggesting as much in a recent press interview. "The government need only revoke the decree that bans the exploitation of the Araucaria and the Pehuenches could live there for free."

Rio business protests at rising crime

By Christina Lamb in Rio de Janeiro

THOUSANDS of Rio's hoteliers, shopkeepers, businessmen and tourist agents held a demonstration along Copacabana beach yesterday to protest against the resort's increasing violence, which they say, is destroying its tourist industry.

Since 1987, the number of tourists visiting Brazil has plummeted from almost 2m to 800,000, largely because of Rio's spiralling crime rate. As a result, Rio has suffered an estimated \$400m loss in revenue, according to Mr Ronaldo Monterosa, president of Embatur, the Brazilian tourist authority.

"Over the last five years we have watched tourism collapse," said Mr Philip Carruthers, general manager of the Copacabana Palace hotel and president of the Association of Hoteliers.

"Occupancy of five-star hotels in peak months has fallen from 97 per cent to 63 per cent. The main reason is Rio's appalling image, which is based on a fundamental reality - complete lack of security."

He complained that his hotel staff have to prevent guests leaving the hotel with cameras, jewellery or watches because of the "complete ineffectiveness" of the police. "The police here are part of the problem rather than the solution."

Immediately after the press conference, two journalists were stopped at a knife-point near the hotel and opposite a police cabin.

Mr Paulo Protasio, head of Rio's Chamber of Commerce, said "we need to mobilise Rio's taxpayers to see that this constant drop in tourism, which is the state's principal economic activity, is jeopardising everyone's jobs." He said the aim of yesterday's march was to press the state authorities into taking action.

Rio's commercial and tourism associations have presented a plan to the state governor for the creation of a new 1,500-strong bilingual tourist police force which would be well-paid and better motivated.

Mr Protasio pointed out that Rio should be capitalising on the World Environment Conference, which it is hosting in June, to present a new image.

Pérez seeks broader base in reshuffle

By Joe Mann in Caracas

VENEZUELA'S President Carlos Andrés Pérez has used this week's cabinet reshuffle to achieve a stronger political base, more support from his own Democratic Action party, and a tougher image on crime and corruption.

The changes, carried out late on Tuesday, represent an effort to recapture the political initiative following the failed military coup of three weeks ago. However, they do not signal an economic policy shift.

The President named Mr Carmelo Lauria, an important official in two previous governments, to the key post of interior minister. Mr Ricardo Hausmann to the ministry of planning; Mrs Arminda Quintana to the justice ministry and Mr Celestino Armas, formerly minister of energy and mines, to the ministry of the presidential secretariat. The Venezuelan press said other changes would be announced soon.

The most important change in the economic sector was the moving of Mr Miguel Rodríguez from the ministry of planning to the presidency of the central bank.

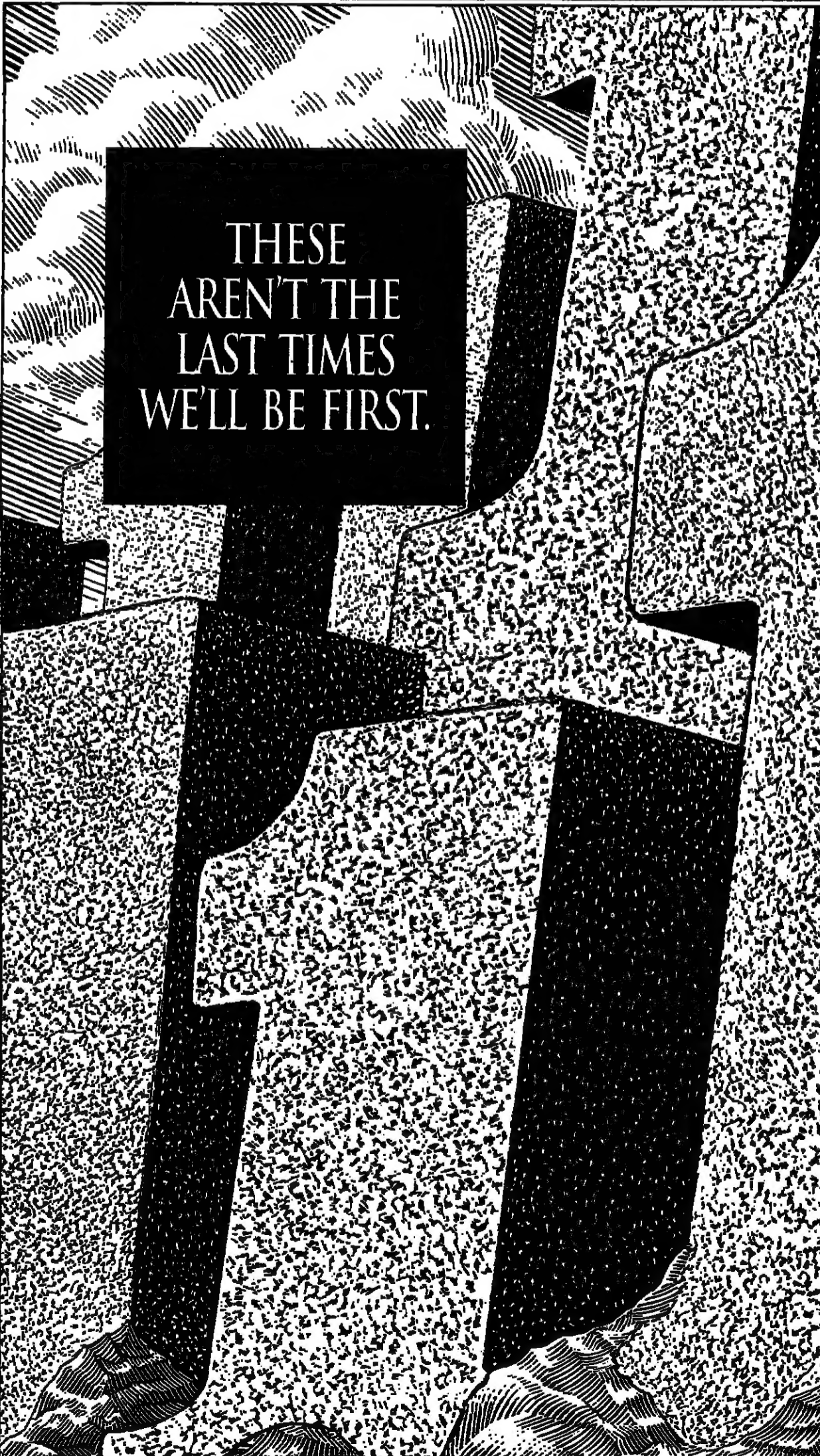
Mr Rodríguez, 39, has been a leading architect of economic reform and one of the most powerful figures in the government. He is expected to devote much time to fighting inflation.

Mr Rodríguez has declared he is in favour of regular mini-devaluations of the Venezuelan bolivar, and is also said to favour strong banking reform. He replaced Mr Pedro Tinoco, who announced his resignation last week.

The appointment of Mr Lauria, who offers a rare combination of broad experience in the public and private sectors, reflects the president's desire to control one of the country's most sensitive problems: violent crime.

Figures from the two main opposition political parties refused Mr Pérez's invitation to join the cabinet. However, Mr Pérez yesterday established a new presidential consulting committee to provide advice on key national problems. The panel is made up of prominent individuals from the private sector and the opposition.

An announcement on the energy and mines portfolio is expected soon.



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UK and Argentina open talks on Falklands' oil

BRITAIN and Argentina yesterday began discussions in Buenos Aires on developing oil resources in the South Atlantic, writes John Barham from Buenos Aires.

The talks, expected to last two to three days, are the first formal negotiations on the most challenging and complex issue facing the two sides, apart from the central question of sovereignty over the Falkland Islands.

It has long been rumoured that the seabed around the islands holds large oil reserves. However, there has been no exploration in the region since an inconclusive survey in the 1970s.

Last year, London authorised the local Falkland Islands government to issue seismic exploration licences, bringing the fraught issue of oil resources to the fore.

If oil is found in commercial quantities around the islands, co-operation with Argentina would be essential to develop the reserves. Major gasfields have been found in Argentine waters between Tierra del Fuego and the Falklands, but so far little oil has been found.

Although both sides will use this week's talks to set out their points of view, issues such as harmonisation of legislation, law enforcement, taxation, environmental policies and the demarcation of zones are yet to be addressed. Inevitably, they will touch either directly or indirectly on the sensitive issue of sovereignty.

The islands' councillors have yet to pass any oil legislation. Their laws will depend on the outcome of the talks with Buenos Aires. However, Argentina does not recognise the Falklands' local government.

CHEMICAL
The Global Bank

UK NEWS

Heseltine warns of fuel duty

By John Hunt and Ralph Atkins

MR MICHAEL Heseltine, environment secretary, yesterday warned that the cost of using a car may have to rise in a speech signalling a possible increase in government concern at the pressure on road use.

Mr Heseltine said that the government will push for increases in petrol duty to curb growth in car use.

"Public transport will be central to any approach," Mr Heseltine said. "We simply cannot provide for growing numbers of cars within our urban areas."

Speaking to a seminar in London organised by five transport institutions, he said traffic growth had reached a point where it was no longer possible to provide new roads into urban centres.

His comments came amid pressure on the Treasury from some Tory MPs for increases in petrol duty in the Budget to help fund the expected income tax cuts. But an equally vociferous lobby of Conservative MPs, particularly from crucial Midlands' marginals, are calling for extra help for Britain's depressed car industry.

Italian media magnate to bid for Channel 5

By Francesca Smedley

MR SILVIO Berlusconi, the Italian media magnate, has decided to make a bid for the new Channel 5 commercial television franchise on the air designed to compete directly with ITV.

The controversial Italian entrepreneur who owns supermarket chains and publishing houses as well as the AC Milan football club would, if successful, be the first foreigner to operate a British television channel.

Mr Berlusconi is the dominant figure in Italian commercial television after building up national networks by linking local stations with videotapes delivered by motorbikes. Apart from Italy he has stakes in German, French and Spanish television. A move into the UK has been planned for some time to "complete the design".

Mr Berlusconi's main group, Fininvest, will lead a consortium to bid for the channel which is expected to be put out for tender in the next two months.

The aim is to broadcast a national channel of high quality entertainment aimed directly at ITV, Britain's main

commercial television channel. The plan is to spend several hundred million pounds on programmes from the outset to try to make the immediate impression in the market.

Fininvest has already linked up with Channel X, the independent production company run by Mr Mike Bolland, former deputy director of programmes at Channel 4. Channel X had been seen as a bidder in its own right.

Channel 5, which will be awarded by competitive tender, is expected to reach around 75 per cent of the population using conventional transmitters. The winner will have to pay for transmitters and returning several million video recorders likely to suffer interference from the Channel 5 signal.

The rivals for the franchise are likely to be FiveTV a consortium put together by Mr Chris Towley, former Independent Broadcasting Authority executive, backed by Mr Moses Znamier's CityTV in Toronto and Channel 8, an Edinburgh-based venture led by Mr Justin Dukes, former managing director of Channel 4.



Major, with Olympic campaigners Graham Stringer and Bob Scott, gives his backing to "this prize for Manchester"

Major backs Manchester's Olympic bid

THE GOVERNMENT is to give £55m towards Manchester's bid to stage the Olympic Games in the year 2000. If the bid succeeds, the government will provide up to £350m over the next eight years to underpin a £1bn building programme, writes Ian Hamilton Fazey and Bethan Hutton.

The International Olympic Committee will choose the 2000 host next year. Manchester's competition is expected to come from Brasilia, Sydney, Beijing, Milan and Berlin.

Manchester would have had little chance without strong government support, a lesson learned from its bid for the 1996 games, when the government was half-hearted and Manchester came fifth out of six contenders. Atlanta won.

Yesterday's decision represents a significant change in government policy towards sport. This has been helped by the fact that Mr John Major, the prime minister, and several Cabinet colleagues are sports fans, but the presence in north-west England of more than 20 Conservative marginal parliamentary seats has almost certainly been a factor.

Wakeham tries to limit power prices

By Deborah Hargreaves and Juliet Sychava

MR JOHN Wakeham, secretary of state for energy, has intervened in commercial negotiations between power companies in a bid to limit sensitive price increases in the run-up to a general election.

Mr Wakeham has told British Gas and Nuclear Electric they must keep prices down as the government makes a pre-election bid to convince industry that its power privatisation initiatives are bringing benefits to consumers.

This follows the government's insistence that price decisions must be left to the free market and its assertions that British Gas must be left to fend for itself in the market before it is privatised.

"Politicians are running around trying to keep the lid on things before the election," one power industry figure said yesterday.

At the same time, Mr Wakeham has stepped into discussions between British Gas and the Office of Fair Trading over having British Gas' share of the industrial gas market by 1995. Mr Wakeham's move comes just before British Gas' announcement today of an expected rise in profits to around £1.3bn from £1.2bn last year.

BRITAIN IN BRIEF



Government may introduce fraud offence

The government is considering changes to the legal system by introducing a new offence of fraud into English law as part of an effort to solve the problems of complex trials.

The Scottish legal system could provide a model for any changes. In Scotland, a charge of fraud may be brought under common law and does not need to be allied to a particular statute as it does at present in England.

The government has been under extreme pressure in recent weeks to come up with a cheaper and quicker way of dealing with allegations of "section 17" fraud. This follows criticism of the handling of a series of high-profile City trials concluded earlier this month.

Mergers likely in EC banking

Mr Jürgen Lehmann, deputy member of the board of managing directors of Commerzbank, believes a wave of mergers is likely to sweep through the banking and insurance sectors of several European countries with the onset of the Single European Market.

He told a Financial Times conference in London on international banking that mergers in Spain, the Netherlands, Austria, and Scandinavia had already changed the list of the biggest banks in those countries. This would soon be the case in Italy too, and there were signs of mergers between the public-sector Landesbanks in Germany.

He said attempts by banks in some countries to rely on financial support from the state were hardly in keeping with the European Community's principles of competition.

Labour fears stop terminal

Fears that a Labour government would ban or limit coal imports to protect British Coal prompted PowerGen to seek the delay in developing Britain's biggest coal terminal, which led to the unexpected cancellation of the project.

The terminal, at Immingham on the Humber, would have been capable of handling 12m tonnes of foreign coal a year, threatening the jobs of miners in Yorkshire and Nottinghamshire.

Associated British Ports (ABP), which was leading the project, said it had cancelled because PowerGen had already delayed for too long.

High bids for soccer coverage

Companies will have to bid at least £350,000 to secure exclusive sponsorship rights to UK commercial television coverage of the European Football Championships. The sponsor-

Lender begins rescue scheme

Abbey National, the retail banking group which is the UK's second largest mortgage lender, has launched a £50m mortgage rescue scheme aimed at saving customers from eviction. It will buy the homes of customers who have jobs but are seriously in arrears.

Water industry to spend £30bn

The water industry is expected to spend £30bn during the next 10 years providing construction companies, civil engineers and process plant manufacturers with their biggest business since the development of North Sea Oil, according to a report published today by the National Economic Development Council (NEDC).

The water industry is one of the few areas of construction where investment is increasing, according to contractors which are suffering badly as a result of falling demand for commercial, industrial and residential property.

BTG bidder ruled ineligible

The government has ruled out one of the three short-listed bidders for the British Technology Group.

Technology Marketing Corporation, a company formed to bid for BTG by Strategy International, a London-based consultancy, was told its bid was too low. It is believed to have offered only about £18m for the state-owned technology transfer organisation.

Study overturns debt perception

A newly published study on consumer debt challenges the popular perception that financial difficulties were caused by high spending lifestyles and reckless borrowing.

Ms Elaine Kempson, who with Mr Richard Berthoud produced the report for the Policy Studies Institute, said the main causes of bad debt problems were changes in circumstances such as the divorce, unemployment or the failure of a small business.

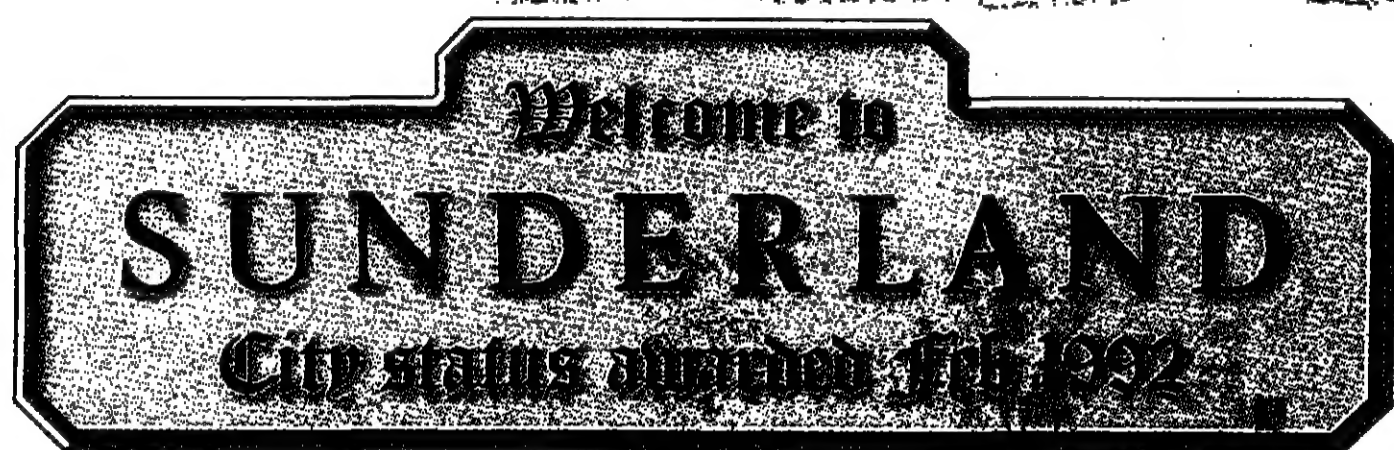
EC regional aid approved

The European Commission has formally approved a multi-million pound aid package for Britain's coal-mining regions. The £124.2m package has been blocked by the Commission pending government guarantees the cash was being properly used.

Construction orders rise

UK construction orders rose slightly during the final three months of last year thanks to a strong performance from public sector housing and housing works such as road building, according to the Environment Department.

TYNE AND WEAR



WHY MOVE TO A NEW TOWN WHEN YOU CAN MOVE TO A NEW CITY?

Sunderland has recently outshone towns from all over Britain to win the much coveted award of becoming a city. (Only 11 other towns this century have been granted such a rare and privileged honour.)

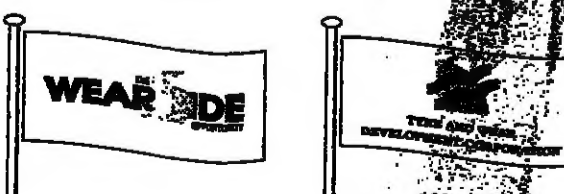
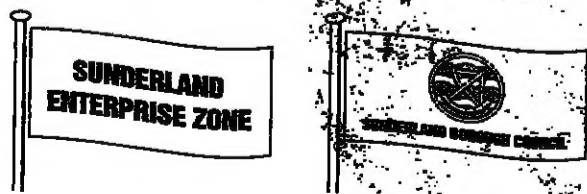
It marks the crowning glory for Wearside, an area where the Sunderland Enterprise Zone status exists until the year 2000 - longer than any other existing E.Z.

An area that boasts internationally successful companies such as Rolls Royce, Nissan and Corning Glass. And an area whose catchment population of

almost 900,000 has a multi-talented pool of workers to dip into.

This honour is a testament to the people of Sunderland, Sunderland Borough Council, The Wearside Opportunity and Tyne and Wear Development Corporation who have all pulled together to make the area the success it is today.

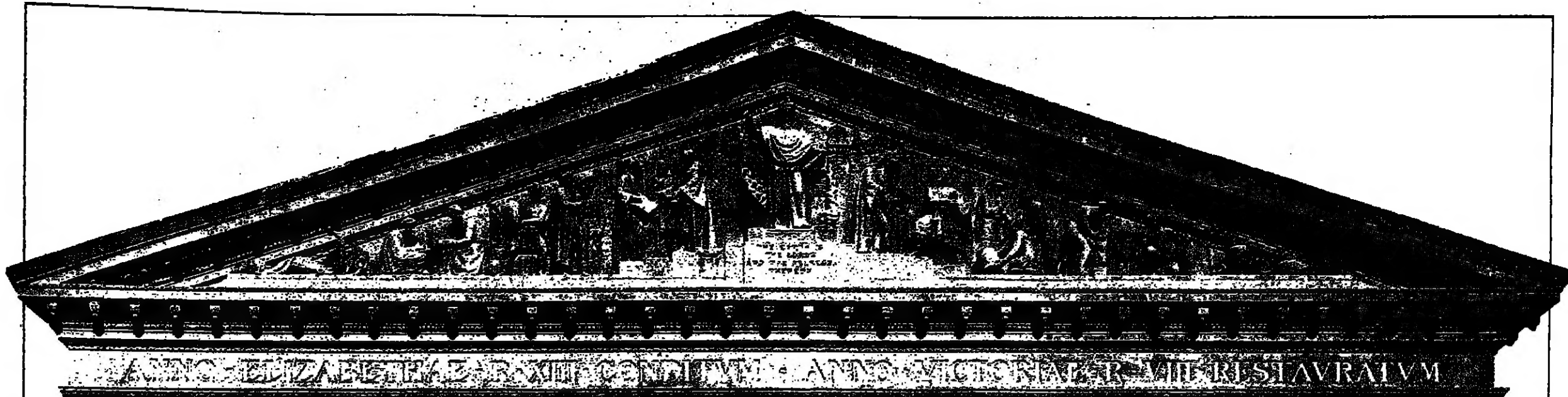
If you'd like to find out more about the opportunities Britain's newest city has to offer, call 0800 838888 for a full information pack. Return the coupon to the Marketing Unit, City of Sunderland, Civic Centre, Sunderland, Tyne and Wear, NE1 4JN.

NAME
COMPANY

ADDRESS

TELEPHONE

THE NEW NORTH EAST



The Bank of England next door, the International Stock Exchange nearby, Royalty popping in. It's hardly an average office block.



It may seem a contradiction in terms, but one of the most up to date office blocks in London has a history dating back to Elizabethan times.

The Royal Exchange building has just been re-opened following massive modernisation and refurbishment that has taken three years and more than £37 million to complete.

The result is over 40,000 square feet of prime office space offering every conceivable modern business facility, on surprisingly advantageous terms. Yet it's housed in a magnificent historical building, oozing with tradition.

From the Elizabethans to the computer age.

The first Royal Exchange was built by Thomas Gresham in the 1560's. As legend has it, Thomas (later to become 'Sir' Thomas) Gresham tired of conducting business in the open under London's



THE ROYAL EXCHANGE STANDS AT THE HEART OF THE CITY.

showers. And not having a brolly handy, he offered to build a large covered market at his own expense: His inspiration; the Great Bourse of Antwerp. Gresham's building was topped off by his family crest, a golden grasshopper, in the form of a weathervane. (Today's weathervane is possibly the very same one.)

In January 1571 Queen Elizabeth 1st proclaimed that 'Gresham's Bourse' should be known as the Royal Exchange. It was an instant commercial success and has retained close links with Royalty ever since. Today, for example, the accession and coronation of a new Sovereign are still announced from its steps.

A slight setback.

Gresham's Exchange was destroyed in the Great Fire of London in 1666.

But within three years, a new building emerged phoenix-like from the ashes. This design, influenced by Sir Christopher Wren, but drawn up by Edward Jarman, lasted until 1838. Then it

too went up in smoke. But you can't keep a good building down. And in 1842 Prince Albert laid the

foundations of William Tite's design for the next one.

When in the City, do as the Romans do.

Tite's building was larger and was adorned with a magnificent west facing portico, modelled



PROCEEDINGS ARE OVERSEEN BY GRESHAM'S GRASSHOPPER CREST.

on the Pantheon in Rome. As splendid an example of early Victorian architecture as you're ever likely to find, the third Royal Exchange was opened in 1844 by an equally splendid Victorian Queen.



INTERIOR MODERNISATION COMBINES ELEGANCE WITH COMFORT.

And like its predecessors it thrived, both as a centre for international trade and as a focal point for City life.

A roof was added over the courtyard in 1883 but apart from that the building stood, shaken a little in World War II, but not disturbed until 1987.

Then the cat was placed among London's pigeons. It was decided to redevelop the Royal Exchange.

An Exchange for the future.

After much deliberation, a plan was chosen that allowed for the addition of two completely new floors and full modernisation of the interior.

Structural alterations were designed to harmonise with the existing architecture as if they had always been there.

Air conditioning, additional lifts, video security, electrical cabling and facilities for computers, data cabling and satellite communications were all installed.

Everything, in fact, that you would expect to find in a purpose built modern office block.

In October 1991, a full 420 years after the first Queen Elizabeth, Her Majesty Queen Elizabeth II opened what is effectively a completely new Royal Exchange.

A most desirable neighbourhood.

While today's building offers every conceivable modern business facility it shares much with its predecessors.

It stands at the heart of the City of London in the so called Square Mile. This has always been a focus for world trade. And today over 450 foreign banks stand within shouting distance.

Over the road is the Bank of England, known as the Old Lady of Threadneedle Street but a neighbour for just 258 years.

Just along the street is the International Stock Exchange. And next door is Mansion House, the Lord Mayor's official residence.

In days gone by, docks and wharfs along the Thames supplied a steady stream of exotic goods and foreign merchants.

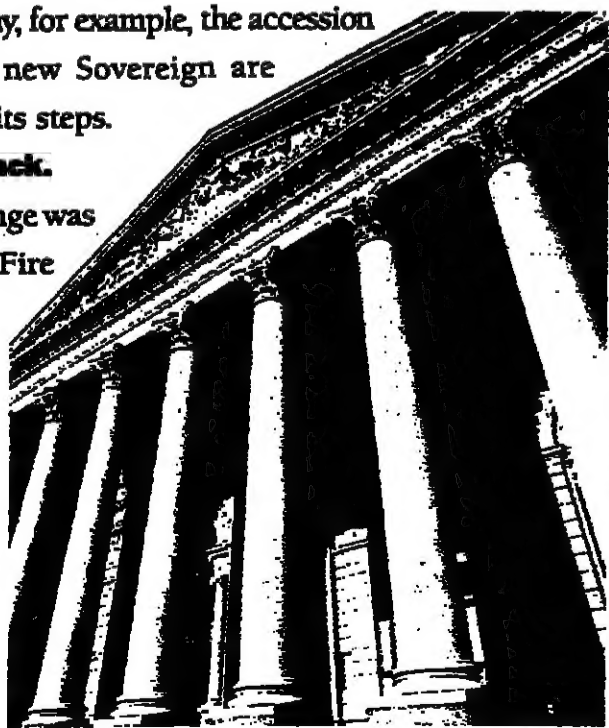
Today, there are three airports including one just fifteen minutes away in London's Docklands, providing a similar service. Modern office blocks offer nothing you won't find at the new Royal Exchange. But the Exchange offers much more than you could find in any modern office block.



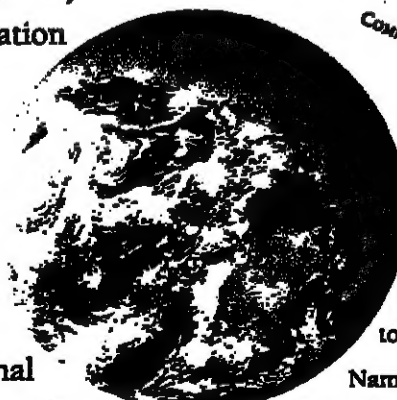
ELIZABETH 1ST OPENING A 60% OFFICE BLOCK (1560'S OF COURSE)



THE MAGNIFICENT NEW GLASS ROOF OVER THE COURTYARD.



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UP TO THE MINUTE COMMUNICATION TECHNOLOGY

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NATIONAL INSTITUTE REVIEW

By Peter Marsh, Economics Staff

By Kevin Done, Motor Industry Correspondent

The report highlights deficiencies in UK training and education as being underlying causes for low UK productivity.

productivity German rivals

by Correspondent

If the remaining gap between

The question that really needed addressing was "not whether Britain is closing the gap against Germany, but whether either country is closing the gap against Japan."

"The days of wildcat strikes and wildcat management have gone. There is a more disci-

been restored. "They realise the only way to get money is by working for it and not by queuing up at the Post Office counter."

He claims there was far too much easy credit in the 1980s:

Harriman says his family have "moved on and up" and he won't be voting Labour because he suspects they might stop him going any further. A lot of people like the Harrimans are doing things

Some of that suffering, heightened rather than healed during the last decade, is most obvious a couple of hours driveaway in the Welsh valleys. Here there is a strong sense of alienation. "Mrs Thatcher did

Faced with traumatic changes, Morgan says the local authorities have demonstrated all the ingenuity, inventiveness and courageousness which Mrs Thatcher so admired. "but she was

to work in Cardiff every day, wants to replace the bed he was born in 52 years ago: "The bottom fell out. Bit like this place really. I can buy another bed but can anyone get this place moving again?"


NOTICE UNDER SECTION 11 (2) OF THE ELECTRICITY ACT 1989

FINANCIAL TIMES
LONDON'S BUSINESS NEWSPAPER

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LEGAL NOTICES



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Page 14

100

TECHNOLOGY

SUN ALLIANCE

COMPANY SNAPSHOT
Sun Alliance was founded in London in 1710 as an insurance company. It now consists of four operating companies, focused on overseas, life, UK, and international business. These are supported by a number of companies dealing with property, information technology and other matters. They come under the care of Sun Alliance Management Services.

Nature of business: Commercial insurance, in such areas as professional indemnity, shipping or any insurance required by a company in the pursuit of its business.
Turnover: £3.4bn (1990) and pre-tax profits of £181m (1990)

TECHNOLOGY FILE
Software: The electronic mail system used is Verimail's Memo, a strong competitor for IBM's own mainframe E-Mail product, introduced at Sun Alliance in 1987.
Hardware: Five large IBM or IBM-compatible mainframes (total processing capacity of 280 Mips) at two sites, running the MVS operating system.
Installation: This can take anything from a couple of weeks to a couple of years to complete, depending on the facilities required.
Communications: A large part of the project has been to link participating brokers, each with its own hardware system, to Sun Alliance's own IBM system.
Software cost: Around £45,000 to implement Verimail for an unlimited number of users. The broker's system involved no extra Memo licensing costs.
Training: SAI sent 12 people on a training course at Lotus Systems to learn their about worldwide "Intelligent" Memo forms for electronic trading at a cost of £1,800.
Other systems: IBM's IMS is the principal teleprocessing product used in the Sun Alliance mainframe environment. CICS is used in conjunction with IBM's DB2 database. Most of the group's data is stored on IBM databases.

The insurance business may be conservative, even perceived as boring, but it is highly competitive. It has to be. 1990 was the worst year this century for insurers. Information technology has become a weapon with which to outwit the opposition and defeat the in-house enemy of administrative cost.

This message is at the forefront of Sun Alliance International's (SAI) readiness to discuss its use of electronic mail. It is guarded about details arising from a belief that its electronic mail project gives it a strong edge over competitors in building relationships with its brokers.

Cost studies made it clear that something had to be done to control the increasing expense of conducting insurance business, for both insurers and brokers. Most commercial insurance is supplied through insurance brokers, such as Sedgwick, which channels business through local offices to SAI's 10 regional offices.

The traditional method of placing business is based on paper form-filling. Typically, a broker will approach a number of insurance companies with the details of a piece of business, then send the details to a selected few. It can take a minimum of a week, and as long as two weeks to gather the replies and progress the business.

SAI's aim was to speed up the process to make doing business with the company more attractive for brokers. "Our use of IT in the relationship with key customers is part of business development partnerships," explains Alan Waring, electronic marketing manager.

After 12 years in various parts of the Sun Alliance group, Waring joined the marketing and sales department in January 1990, specifically to speed the development of the E-Mail project. Its aims had been defined by a steering group on electronic marketing, a sort of senior management forum which derived its "business" view of the international company from Peter Webster, corporate services manager, and its IT view from Sun Alliance Management Services.

Verimail's Memo electronic mail product had been introduced at SAI in 1987. Initially used for internal messaging, its use had spread throughout the information systems division, and thereafter to the rest of the group.

"Telephone tag curbs most people's working day," comments Waring. "The joy of

Sun Alliance strengthened its relationship with brokers through E-Mail, writes Claire Gooding in a series on getting the most out of software

Insurance taken against lost calls

SOFTWARE AT WORK

using electronic mail is that you are not restricted to office hours, nor limited to the secretary's hours." He gives an example of one SAI manager who answered an E-Mail message at 1.30 in the morning - from the US. "I wasn't here at the time but the response was waiting for me in the morning."

There were very few rules about how to implement electronic mail at the time that SAI decided to use it to develop closer links with its brokers. But there was a keen awareness of the potential of electronic data interchange, electronic mail, and networking in the industry at large. Much of the initiative came from the brokers themselves.

So, after detailed discussions with brokers, SAI was quick to pick up on the potential of "screen forms" for its marketing project, and agreed to try out the idea with a couple of big customers.

CONSULTANT'S CRITIQUE

TIME ZONES are the curse of international businesses. When the day is nearly over in the UK, Californians are just getting out of bed and the Japanese have already gone home.

One benefit of E-Mail is in time-shifting. Like facsimile or the postal services, the E-Mail message is ready to be read whenever the recipient arrives at the desk. It combines the speed of the telephone with the off-line readability of paper-based messages.

Sun Alliance has taken E-Mail outside the boundaries of simple intra-office communication by integrating its messaging system with its brokers. Brokers want to help their clients and will tend towards those insurers who can offer a wide range of services. Clearly, the effectiveness of obtaining a quotation is an important part of the transaction.

The Verimail Memo forms facility allows each broker to adapt a basic screen format to his own design. The advantage of screen-filling rather than form-filling is speed. According to Waring, it gives the brokers the opportunity to bulk-process routine tasks, such as claims notification, without the usual phone call or posting of forms. "Using E-Mail, they can easily send in all the claims notifications for that day."

At the time of the prototype project, there was a variety of applications on offer from competitors, all aimed at solving the same problem of the

BUZZWORDS
E-Mail, the common abbreviation for electronic mail, is a software product usually run on networked PCs or mainframe systems, where the user can communicate with anyone on the system through defined groups and often on pre-formatted screen layouts. Interoperability denotes the integration of information from disparate systems. Unlike open systems, it entails exchanging data structures between incompatible operating environments.

increasing cost of handling business. SAI's initial efforts were primarily directed at small premium, high-volume business, controlled by the large brokers who were trying

to streamline their operations. Waring's discussions soon broadened to include a bigger section of customers.

A steering committee of 10 people, a mixture of business and senior IT managers, laid down the philosophy and plans of the wider project, and defined that the responsibility for the E-Mail project belonged firmly in marketing. E-Mail was one of a number of applications considered to make dealings more cost-efficient.

The benefits of free-format E-Mail - whereby people send one another notes - are obvious. Such messages are free of

postal and typing delays, more reliable, and legible, than fax, and have the facility of making a paper copy, or even "archiving" for records. Used properly, E-Mail can result in a reduc-



Alan Waring: 'The joy of using E-Mail is that you are not restricted to office hours'

tion of telephone and postal charges.

With the pre-formatted facilities, the benefits are similar, but there are further time-savings. The technique of filling-in-the-blanks in pre-formatted screens saves time in typing, and makes sure that nothing essential gets missed when filling in details.

No one was interested in throwing away technology already in place. Initially SAI put its own 3,270 terminals into the brokers' offices. But, as Waring points out, the last thing brokers want is banks of terminals in their offices.

There are three big software packages in the commercial insurance marketplace - MCS, Mays and Policymaster. They

run on Digital VMS, Unix, Xenix and Aix respectively. SAI identified its target hardware hosts, and negotiated with the software houses supplying the main packages to make their systems "interoperable" with Verimail Memo.

These third-party relationships were important in achieving a smooth and relatively swift programme to spread the usage of E-mail. It made implementation much easier and cheaper, also more attractive to the brokers, but implementation costs and the solving of communications difficulties have represented a large proportion of the costs.

The tailored screens, closely aligned to the paper, make the changeover less traumatic for staff.

A broker can now send details, particularly of complex risks, to a dedicated person at SAI. The "human factor" - one of the aspects of the project about which some users had reservations - is still critical in getting a swift response. "There was no way we wanted to take the personal relationships out of the way we do business," says Waring. He admits there was fear that it would detract from the relationships built up over years, "but what we've found is that the way we've delivered the systems, personal relationships actually strengthened."

Access to mainframe records at SAI was another incentive to the brokers. Some, with their own E-Mail systems, have linked the Verimail system to Wang Office, Office Vision,

Mail Exchange and other proprietary systems. Now there is a strong dialogue between SAI and its brokers, reviewing ideas, and continuing education and awareness.

For competitive reasons, comments from the brokers have to be kept anonymous, but their enthusiasm has grown as the paperwork has shrunk. Typical are: "A failsafe method of communication... extremely easy and quick to use... saves time... saves money on telephone and postal charges" and "you can avoid a protracted phone call with a short message... involve a chain of people with one message at the same time."

Waring stresses that the decision-making was all made from a business angle. He could draw on the expertise of IT people, but it was up to him to decide on the business problems and discuss the possible solutions. The result of this step-by-step approach was that E-Mail quickly became an integral part of the business operations for SAI's business partners.

"There was wide interest in the customer base once there was a recognition that it wasn't a here-today, gone-tomorrow feature of the industry, but here to stay and develop. It's a matter of IT support for business relationships, part of making SAI a more attractive partner," he says.

The series will continue on the Technology page in April. The Quarterly Review of Software at Work will appear on March 18.

Treuhandanstalt

(The government agency privatising eastern Germany property)

Tender for the sale of

VEHICLE CONSTRUCTION

companies in eastern Germany

Company-number, name, location (in brackets: main area of expertise / present number of employees)

(FB-1) Achselegerwerk Staßfurt GmbH
O-3250 Staßfurt/Sachsen-Anhalt
(Axe bearings / 242)

(FB-2) Autowelt und Service GmbH
O-1130 Berlin/Berlin
(Car dealer & repair workshop / 92)

(FB-3) Blechformwerke Erzgebirge
Barnsbach GmbH
O-9402 Barnsbach/Sachsen
(Fuel containers, pressed metal parts, shock-absorbers / 500)

(FB-4) Bodenbearbeitungsgeräte
Leipzig AG
O-7031 Leipzig/Sachsen
(Agricultural machinery / 1643)

(FB-5) Bremshydraulik Limbach-
Oberfrohna GmbH
O-9102 Limbach-Oberfrohna/
Sachsen
(Brake cylinders, disc brakes / 450)

(FB-6) Camptourist-Fahrzeugaufbau
GmbH
O-9330 Olbernhau/Sachsen
(Custom trailers / 158)

(FB-7) Fahrzeugbau Lübben GmbH
O-2822 Lübben/Mecklenburg-
Vorpommern
(Vehicle & trailer, superstructures / 250)

(FB-8) Fahrzeug-Elektronik-Elektronik
GmbH
O-9010 Chemnitz/Sachsen
(Vehicle electronics: lights & ignitions / 370)

(FB-9) FER Fahrzeugelektrik GmbH
O-5900 Eisenach/Thüringen
(Vehicle electronics: lights, cables / 954)

(FB-10) Fahrzeugwerk Werdau GmbH
O-9620 Werdau/Sachsen
(Truck and module assembly / 670)

(FB-11) FOMA Forstmaschinen-
werkstatt GmbH
O-7581 Halde/Sachsen
(Car & trailer repairs / 20)

(FB-12) Fortschritt Erntemaschinen
GmbH
O-8355 Naustadt/Sachsen
(Agricultural technologies / 2114)

(FB-13) Getriebewerk Leipzig GmbH
O-7152 Böhlitz-Ehrenberg/Sachsen
(Gearboxes / 300)

(FB-14) Getriebewerk Wernigerode
GmbH
O-3700 Wernigerode/Sachsen-Anhalt
(Industrial gears / 280)

(FB-15) Gothaer Fahrzeugachsen
GmbH
O-5800 Wernigerode/Sachsen-Anhalt
(Axe for trailers & other vehicles / 339)

(FB-16) Gothaer Fahrzeugwerk GmbH
O-5800 Gotha/Thüringen
(Auto components / 1000)

(FB-17) IFA-Motorenwerke Nordhausen
GmbH
O-5500 Nordhausen/Thüringen
(Diesel motors / 976)

(FB-18) IHM Industrieproduktion und
Handelsgesellschaft mbH
O-1140 Berlin-Marzahn/Berlin
(Car dealership & after-sales service / 67)

(FB-19) Impulsa AG Elsterwerda
O-7904 Elsterwerda/Brandenburg
(Milk & custom refrigerators / 800)

(FB-20) Karosseriewerk Dresden
GmbH
O-8142 Radeberg/Sachsen
(Body work & pressed-metal parts / 395)

(FB-21) Kinderfahrzeuge GmbH
Mühlhausen
O-5700 Mühlhausen/Thüringen
(Children's vehicles: scooters & bicycles / 200)

(FB-22) Kraftfahrzeuginstandsetzungs-
betrieb AG
O-1100 Berlin/Berlin
(Vehicle dealership & maintenance / 425)

(FB-23) Kompressorenbau Bannewitz
GmbH
O-8213 Bannewitz/Sachsen
(Turbochargers & compressors / 320)

(FB-24) Landtechnik AG Schönebeck
O-3300 Schönebeck/Sachsen-Anhalt
(Forage harvesters / 1712)

(FB-25) Landtechnik und
Maschinenbau GmbH
O-5321 Apolda/Thüringen
(Agricultural machinery, dealership & maintenance, driving school / 40)

(FB-26) Matic GmbH
O-7300 Döbeln/Sachsen
(Agricultural vehicles / 135)

(FB-27) Matic Maschinenbau und
Automatisierungstechnik GmbH
O-9438 Johanngeorgenstadt/Sachsen
(Gadgets, tools, custom machinery / 188)

(FB-28) Metallwerk Lößnitz GmbH I.A.
O-9407 Lößnitz/Sachsen
(Pressed metal parts, metal constructions / 177)

(FB-29) MEWA Glauchau GmbH
O-9610 Glauchau/Sachsen
(Motorcycle parts / 40)

(FB-30) Möve GmbH Mühlhausen
O-5700 Mühlhausen/Thüringen
(Car parts: seats, steering column / 480)

(FB-31) PETKUS-GmbH
O-5909 Wutha-Farnroda/Thüringen
(Plants for grain & seed processing / 1662)

(FB-32) Reparatur und Karosseriebau
GmbH
O-7300 Döbeln/Sachsen
(Body work trailer assembly, car repairs / 80)

(FB-33) Sachsenring Automobilwerke
Zwickau GmbH
O-9541 Zwickau/Sachsen
(Body work, motor & gearbox construction / 1573)

(FB-34) SKL Dieselmotorenwerk
Leipzig GmbH
O-7152 Böhlitz-Ehrenberg/Sachsen
(Diesel aggregates / 254)

(FB-35) SKL Einspritzgerätemwerk Aken
GmbH
O-4372 Aken/Sachsen-Anhalt
(Injection pumps / 342)

(FB-36) SKL Elbe-Werk Roßlau GmbH
O-4530 Roßlau/Sachsen-Anhalt
(Crankshaft housings for diesel-motors & diesel generators / 342)

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MANAGEMENT: Marketing and Advertising

John Thornhill investigates different ways in which retailers go in search of the right site for stores

Why location counts

There is a saying in the retailing industry that only three things matter: location, location and location. Site your shop in the right area, the belief runs, and the world will beat a path to your door.

But how do retailers know what the right site is and, more importantly, how do they go about finding it?

Until recently, retailers have been happy to entrust their choice to chartered surveyors who advise about the availability and price of potential sites. Inevitably this can be a somewhat hit-and-miss affair, depending heavily on a surveyor's expertise. The costs of getting it wrong can be enormous.

But many retailers are now adopting a more scientific approach to site selection and are using a growing mass of demographic information to determine the best location.

This week, Pinpoint, a market research company, is launching a new service called Site Optimiser, which promises to extend the process further.

Using a range of market research information, Pinpoint will aim to find the optimal location for a store leaving it up to the company and its surveyors to try to match the ideal with the reality.

So, for example, Pinpoint would be able to search its computer database and rank a range of possible sites for an electrical retailer on being instructed that the company would ideally like a site in Manchester with a high concentration of young, affluent, upwardly-mobile families within a half an hour's drive.

At present Pinpoint uses a range of information culled from the 1991 census, cross-referenced with data from CSO

regional reports and family expenditure surveys, and trade association figures.

But Paul Winters, managing director, predicts an "explosion" of the range of analysis following the release of the 1991 census figures later this year.

Publication of the census figures will provide a more detailed breakdown of household characteristics than ever before and will include about twice the information available in the 1981 census.

The Office of Population Censuses and Surveys will start releasing the information in April, beginning with the Isle of Wight and concluding almost a year later with south Glamorgan.

The data will include such details as the regional population breakdown by age, sex, nature of household ownership and car ownership. For the first time, information on the ethnic origin of local populations and the prevalence of central heating will be measured.

This information will allow retailers to develop more sophisticated models of local economies and their spending patterns. It could also help shops market themselves more effectively and even allow them to stock products more closely tailored to their customers' needs.

Some consumer products companies are already experimenting with such micro-marketing. For example, Heinz, the food group is running a series of local radio commercials in

Essex and London, to encourage Asian mothers to buy a new range of 11 vegetarian baby meals.

Some retailers, particularly the grocery chains such as Tesco and J. Sainsbury, have also developed highly sophisticated models of local spending patterns and intensively research the demographic profile of any area in which they intend to invest. Tesco claims that its assessments of a store's potential turnover are usually accurate to within 5 per cent; when a modern supermarket costs up to £30m to build and turns over upwards of £50m a year, it is clearly critical to make the right choice of site.

Other retailers are also latching on to the benefits of rigorous site appraisal but some of them prove that old-fashioned instinct can still prove to be surprisingly effective.

For example, Kevin Threlfall, chairman and managing director of T&S Stores, which runs 588 convenience stores and tobacconists, swears by a very simple method of assessing a store's viability: he counts the passers-by during a five-minute period at the busiest time of the week, invariably between 11am and 1pm on a Friday or Saturday.

"If we had a site where 100 people passed within five minutes, then that would equate to £10,000 turnover a week. Two hundred people would represent £20,000. As a rule of thumb it is pretty accurate," he says.

Other factors also come into play and T&S prefers to site its stores next to shops which have a high customer flow such as bakers or greengrocers, rather than banks or building societies.

"It may not be very scientific but it certainly works for us," says Threlfall.

When a thousand drummers start beating out the samba rhythm on Sunday, opening Rio's world-famous Carnival parade, there will be more at stake than the usual struggle for supremacy between samba schools in choreography, costume and song.

This year's Carnival has become the glitter-clad battleground for a marketing war between Brazil's two largest beer producers.

Brazil's 8th litre annual beer market is hotly contested by two companies: Antarctica and Brahma - each of which claims to produce the best-selling brand. Brahma, Brazil's largest brewer, is currently ahead with 35.4 per cent of the market for its main seller, Brahma Chopp, but Antarctica's Blue Label is hot on its heels with 33 per cent.

Both companies are gearing themselves up to take advantage of the five days of extravaganza in which economic woes are forgotten, men dress up as women and women wear very little indeed.

Brahma was the first to spot the potential of Carnival. One of its factories lies alongside the Sambadrome where the official parades take place. When the stadium was built in 1984, the company was given one of the best boxes in exchange for part of its land.

Last year for the first time, its marketing director decided to exploit this, inviting personalities and ensuring that the box - and of course the brand name - was the focus of attention of the television cameras beaming the scene live to 40m viewers.

"Carnival means happiness and parties, when everyone forgets recession and misery and has a good time. That's what we want our beer to be associated with," explains Inga Ostrovsky, Brahma's marketing director.

But the idea proved such a success that Antarctica is copying it. Nizan Guanais from the company's advertising agency says: "We've gone for the Japanese philosophy -

Bitter battle at the Carnival

Christina Lamb reports on rival Brazilian brewers' plans to get ahead



Dancing to the brewers' tune: this year's Carnival in Rio has become the glitter-clad battleground for a marketing war

copy it and improve it". He heads a team hard at work in a flat in Ipanema, plotting how best to capitalise on the five days in which the whole of Brazil lets its hair down.

Over the next two weeks the two companies will spend nearly \$1m (£575,000) sponsoring rival samba schools, street bands and Carnival balls. They have also rented boxes in the Sambadrome to which they have invited international stars to watch the 50,000 people parading.

Brazil's beer industry had traditionally kept a fairly low profile attracting little investment until a year ago. Then, after a takeover by Banco Garantia, Brahma announced investment plans to increase production to 4.5bn litres a year by 1993 and launched an

aggressive marketing campaign.

Brahma is now one of Brazil's biggest spenders on advertising with an annual budget of \$20m, recruiting leading singer-songwriter Tom Jobim and splashing its slogan "Number One Beer" across buses, billboards and magazines.

Not to be outdone, Antarctica is increasing production by 40 per cent this year and has upped its advertising spending to \$25m, running a campaign under the slogan "Antarctica, the Best and the First and there is nothing more to be said".

The battle heated up last October when the government freed beer prices after years of controls. Sales fell 10 per cent last month because of recession and both companies have

fixed their sights on Carnival to boost their market share. Each has an eye, too, on the international potential and are hoping tourists visiting Rio will remember the beer they drank when they return home.

This year for the two days of parades, Brahma's "Number One" box will play host to 350 politicians, film stars and leading society figures. Little more than 200 metres away, Antarctica's boxes will offer a night-long banquet followed by breakfast, with sleeping areas available for those who cannot take the pace.

While Brahma is reticent about the names of its VIPs (though dropping rumours of the presence of Kevin Costner and Richard Gere), Antarctica confirms it will be playing host to singer Liza Minelli, film-

maker Franco Zeffirelli and the Canadian model Linda Evangelista. However, hopes that this will draw the television cameras have been foiled. The TV's leading channels have agreed not to show the brand names and they plan to give plain white T-shirts to anyone they interview.

Both brewers feel they have already had value for money. Brahma is spending \$300,000 and Antarctica \$500,000 and Guanais says: "The idea was to create an event the whole city is talking about and we've certainly done that even before Carnival."

Ostrovsky agrees: "It's not really a war - it's a show like everything else in Carnival and one that we're both capitalising on."

Business books

When words fail you

Lucy Kellaway takes a quick look at summaries

Now you can read the best business books of 1992 - in just 15 minutes each, screams the advertisement.

This is not another speed reading course. The idea is that you pay other people to do your reading for you. Tucked away in Bristol, Vermont, are teams of experts who grind their way through thousands of business books each year. They reject more than 95 per cent and turn the remaining 50 or so into eight-page summaries.

Key Presto! Busy executives can save both time and money. The summaries "distill hundreds of hours of reading time" and cost around \$100 a year - buying the books might cost eight times as much.

It is an offer that some 25,000 managers in the US have been unable to resist. Now the company, Soundview Executive Book Summaries, is hoping to reach a wider audience through its full-page advertisements in the Economist magazine.

The scheme may not catch on. To the British eye, at least,

the invitation looks odd. The 30 summarised books are called "outstanding", and readers are warned that missing out on the ideas and insights could be a "serious and expensive mistake".

Yet if the books are as good as that, the prospect of a summary is an affront: executives should read the book themselves.

Not a bit of it: Soundview recalls a "scientific study" that has shown the busy executive is more likely to remember the ideas in a summary than in the book itself.

Moreover, it claims that the summaries will make executives look intelligent by giving them a "talking knowledge" of the titles that are on everybody's lips.

One thing seems certain: the service will reassure anyone who feels that a rich literary world is passing them by. Of the 30 "outstanding" books last year, one was "Business Protocol" by Jan Yager. This tells executives not to eat with their mouths full and not to pretend to be someone else on the tele-

phone in order to get through to an influential person. The book says that business gifts are fine so long as they are not too expensive. It recommends a photo album or coffee mug.

For readers who do not have the time to read the eight pages, the message is summarised on the front cover: "Like Your Mom Said: Good Manners Count".

Alternatively, companies in crisis may be helped by the summary of "The Turnaround Survival Guide" by A David Silver. "Like day-hikers who start out in the warm sun and find themselves shivering in an ice storm 10 hours later," you never know when you'll need survival skills. One shudders to think what the unexpurgated version is like.

However, daft the idea might seem, it initially attracted competition from Macmillan, the publishers, who subsequently switched to business book summaries on tape instead. Now there's a good idea for businessmen who have no time, and who can't read either.



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DOMINICAN REPUBLIC

Thursday February 27 1992



President Balaguer, aged 85, surrounded by his chief of staff: it seems that the pattern of Dominican politics will not change until his departure. Pictures for this survey by Philip Wolmuth

THE DOMINICAN Republic is approaching the end of an era. The man who has dominated it for more than a generation, President Joaquín Balaguer, is now 85; his chief political opponent, former president Juan Bosch, is only three years younger.

President Balaguer has been prominent for 60 years in the politics of his country, whose 7.2m people share the Caribbean island of Hispaniola with Haiti.

He was re-elected for a sixth term in elections in May 1990 by the narrowest of majorities over Mr Bosch: less than 25,000 in a total vote of 1.53m. Mr Bosch denounced the result as a fraud.

Mr Balaguer was a minister and later titular president of the Trujillo dictatorship which ruled the country from 1930 until 1961.

After the assassination of Rafael Trujillo in 1961, the state seized (and still owns much of) the property of the Trujillo family, which had ruthlessly used its position to become the country's largest landowners. Following the election of 1962, Mr Bosch assumed the presidency, only to be deposed seven months later in a military coup. A virtual civil war followed, prompting intervention in 1965 by US marines.

The 1968 elections enabled Mr Balaguer to assume the office he has held continuously since, except for the two presidential terms from 1978-86. Although the sightless president has announced that he will not contest the next presidential election in May 1994, most Dominicans believe that if his health and luck hold out, he will go on.

Until his departure, the pattern of Dominican politics will continue much as before. What happens afterwards is a mystery, even to the closest followers of the Dominican scene.

Mr Balaguer fits into the mould of the traditional Latin American *caudillo*, or strongman. He remains adept at the exercise and preservation of power, which means limiting the influence of others. As a result, his opponents are weak, and no obvious successor has been allowed to rise through his own party.



The economic picture has brightened in the past 18 months.

President Balaguer, who is 85 and blind,

says he will not fight the next election in 1994. Though few people believe him and there is no obvious successor, the end of an era is in sight, writes Stephen Fidler

Après moi, le déluge

His approach has also meant a centralisation of power on the office of the president that is matched in few other countries, and therefore a severe weakness of most of the other institutions of state.

His political antennae remained perceptive enough to recognise that, when he resumed office in 1990, something drastic was needed to reform the economy. Near economic collapse was the price being paid for the free-spending years of his fifth term.

Inflation exceeded 100 per cent in 1980. There were severe shortages of fuel and food. The notoriously unreliable water and electricity supplies had become even more erratic, with power cuts of 20 hours or more a day.

The last 18 months have made quite a difference. Now, as the country prepares to celebrate the 500th anniversary of the arrival of Christopher Columbus in the new world, the economic picture appears much brighter.

Inflation last year dropped below 5 per cent. After two years in which the economy shrank perhaps by 7 per cent, there are renewed prospects for economic growth.

The astonishing collapse in inflation was due to an orthodox economic policy, which sharply reduced the deficit on public sector spending. The government abolished subsidies on food, petrol and energy. It cut financing to public sector enterprises and stopped the central bank from issuing currency unbacked by genuine government revenues. Reforms to simplify the customs structure have been decreed; tax reform is in prospect, as is a restructuring of the financial sector.

Less than a year ago, the country was behind in payments to all its creditors, thereby cutting off important sources of finance from international financial institutions such as the World Bank and Inter-American Development Bank. Now, having cleared the arrears to them, it is drawing funds from the two institutions and the International Monetary Fund, with which it signed a standby loan agreement last July.

This has cleared the way for negotiations now under way with the Paris Club of creditor governments over debt rescheduling. The government is pursuing bilateral debt

concessions from other governments. It has already secured debt relief agreements from Mexico, to which it has repaid \$52.9m to eliminate \$162.8m face value of debt, and Venezuela. The government is also proposing significant debt relief from commercial banks, to which it suspended payments in September 1989 and which are owed \$900m of its \$4.5bn foreign debt.

The speed of the turnaround in economic fortunes is said to have surprised even the IMF. However, the economy and the government's management of it have been notoriously volatile in recent years, and there have been no institutional changes to guarantee that this situation will alter. To the cynical, the reforms so far have merely abolished claims on the public purse from subsidies and public enterprises, leaving more revenue in the hands of the central government.

Some economists, lawyers and businessmen in Santo Domingo are urging an intensification of reforms to the structure of the economy, including an overhaul of the legal system which inhibits foreign and domestic investment. The prospects for such profound change in the near future are less than rosy.

Although most of the country's fundamental economic problems remain - unemployment for example is estimated at over 25 per cent - the Dominican government's attempts to diversify the economy away from sugar have had some success.

Free trade zones - where businesses can import and export free of taxes and duties - now employ 120,000-130,000 people and contributed \$250m in hard currency last year to the central bank.

There has also been some success in non-traditional agriculture - for example, fruit. The most successful of these have depended on foreign investment. Domestic agriculture is in need of reform, for example giving farmers unchallengeable legal title to their property, to reverse a trend which could leave the country needlessly dependent on food imports.

Tourism income was estimated at \$880m in 1991, a significant contribution to an

IN THIS SURVEY

- ☐ The economy: It looks better, but recovery may not last
- ☐ Politics: president shifts an elephant
- ☐ MAP, KEY FACTS Page 2
- ☐ Mining: Balaguer set to award \$200m contract
- ☐ Agriculture: focus turns to new crops Page 3
- ☐ Tourist industry: less fickle, less profitable
- ☐ Minis for travellers
- ☐ Columbus centenary: why the Dominicans seem out-of-step
- ☐ Free trade zones: incentives spur investors
- ☐ Sugar: an industry slow to adapt
- ☐ Electricity problems: the lights still go out Page 4

economy whose merchandise exports totalled some \$730m last year. More than half of the tourists now visiting the country are from Europe, reducing the heavy dependence of the Dominican economy on that of the US.

This dependence on the US - reinforced by the remittances of the many Dominicans living there - may be further reduced by the country's accession in March 1990 to the Lomé Convention. This allows duty-free access to 320m consumers in the EC.

The country has been a beneficiary since 1983 of the US's Caribbean Basin Initiative (CBI) which gives duty and quota free entry of many goods to the US market. However, there are concerns that the signing of a free trade agreement between the US, Canada and Mexico will displace investment and exports from the Dominican Republic.

Another cloud which could influence US trade concessions is the Dominican human rights record. The US State Department published last month a 1991 report on human rights practices. It cited abuses, particularly in the treatment of the many Haitians working in the Dominican sugar cane industry.

Relations with neighbouring Haiti, which has invaded more

Continued on Page 3



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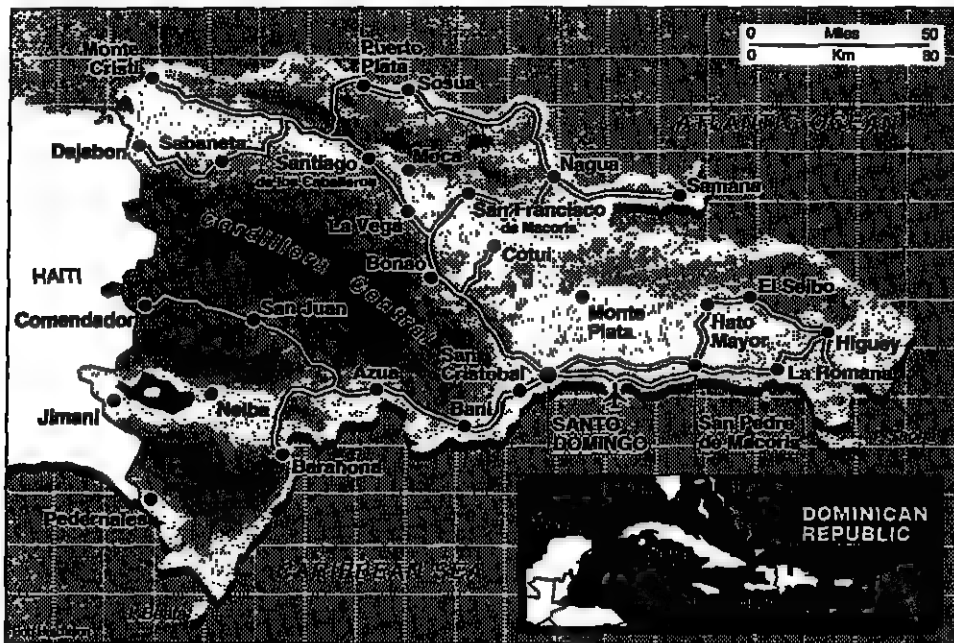
DOMINICAN REPUBLIC 2

The economy has recovered in the past 18 months, reports Stephen Fidler

It looks better, but it may not last

KEY FACTS		
Area	48,734 sq km	
Population	7.2m (1991 estimate)	
Head of State	President Joaquín Balaguer Ricardo	
Currency	Peso (P)	
Average Exchange Rate	1990 \$1 = P8.53; 1991 \$1 = P12.96	
ECONOMY		
Total GDP (\$bn)	7.1	n.a.
Real GDP growth (%)	-5.1	n.a.
GDP per capita (\$)	986	n.a.
Origins of GDP (%)		
Agriculture	17.4	
Industry	26.6	
Services	56.0	
Components of GDP (%)		
Private Consumption	84.4	
Total Investment	13.8	
Government Consumption	6.5	n.a.
Exports	27.8	
Imports	-32.5	
Consumer prices (% change pa)	59.4	39.6
Real wages (% change pa)	-4.8	n.a.
Reserves minus gold (\$m, Dec)	81.6	441.9
Narrow money growth (% pa)	38.9	27.8
Broad money growth (% pa)	37.7	33.3
Total external debt (\$m, Dec)	4.5	4.7
Debt service ratio (%)	10.3	n.a.
Current account balance (\$m)	-58.8	-50.0
Exports (\$m)	734.7	600.0
Imports (\$m)	1792.9	1700.0
Trade balance (\$m)	-1058.2	-1100.0
Main Trading Partners (1990, % by value)		
US	60.9	43.5
EC	18.9	10.6
Japan	18.9	11.8

*1991: Consumer prices: September; Money figures: October; GDP growth, trade and debt: EU forecasts.
Sources: IMF, World Bank, Datastream, Economist Intelligence Unit



A SHARP drop in inflation and the chance of a resumption of economic growth this year have encouraged greater optimism about prospects for the Dominican economy than has existed in years.

Such optimism hardly seemed conceivable less than 18 months ago. As the government attempted to tackle inflation which exceeded 100 per cent in 1990, petrol and food shortages developed and electricity and water supplies were cut off for 20 hours a day or more.

Yet 1991 inflation was below 5 per cent. The economy, after shrinking by 5.3 per cent in 1990, levelled out or contracted slightly last year. The prospects for a resumption this year of economic growth, perhaps of 2 to 3 per cent, seem good as the high interest rates that were part of the economic stabilisation plan have fallen.

At the end of 1990, the country was in arrears to all its creditors, including the international financial organisations, forcing the World Bank to cut off new lending to the country. Arrears were cleared to the organisations last April, allowing for a resumption of World Bank and Inter-American Development Bank loans and for a standby agreement signed with the International Monetary Fund last summer.

Foreign reserves have begun to climb, with inflows into the country of flight capital, encouraged by positive real interest rates.

The plan included a unification of the exchange rate and a liberalisation of foreign currency rules and of interest rates. Government subsidies were reduced for a variety of goods, including petrol and electricity. A new central bank governor, Mr Luis Toral, was appointed, who appears to have ceased, more or less,

the extent of the reform. They also express concern that the programme could easily be reversed. Since much of it has been introduced by presidential decree and has not been passed into law by Congress, it can be reversed by decree.

The rationale behind the changes appear to have been linked more with President Joaquín Balaguer's view of how he can gain politically than with any coherent economic policy objective. "The president has an exclusively political mind, not an economic one," says one close observer.

Mr Hugo Guilliani Cury, a former central bank governor, reckons economic policy is still being decided "on a day-to-day basis."

Mr Andrés Bauli, head of the Economic and Development Foundation, a pro-market think tank in Santo Domingo, sees limits to likely immediate structural reform in the Dominican economy. For example, the president still thinks of "state enterprises as necessary to employ poor people who don't have jobs."

Pressure on the government not to liberalise quickly is also coming from those domestic businessmen who want to keep out cheap foreign imports which challenge their protected position in the

domestic market in a country where unemployment is reckoned at a quarter of the workforce, this view may well carry significant weight with an electorally-sensitive president.

The view of these domestic producers is opposed by a significant group of exporters and foreign investors.

Mr Randolph Fleming, president of the fruit group Dole Dominicana, a subsidiary of Dole Corporation of the US, represents one of the largest foreign investors in the country. He says that the tariffs that his company is forced to pay on imports are increasing his company's costs. Unless they are lowered, foreign investment will be attracted to other countries in the region offering tariff-free regimes.

This presents a dilemma for a country which is still seeking to diversify its economy away from sugar.

But there are other priorities, too. Agricultural reform is needed to strengthen a debilitated sector of the economy; productivity growth is coming mainly from foreign investors.

The government is ill-equipped to deal with its role, for example, in plague control. And, because many farmers only have provisional title to their land, they cannot obtain bank loans.

Another priority, which particularly influences foreign investment, is to tackle the weakness of the legal system.

Mr Luis Heredia-Bonetti, a prominent lawyer in Santo Domingo, says: "The legal structure of the Dominican Republic has become obsolete. Much economic and business law needs to be reformulated, he says.

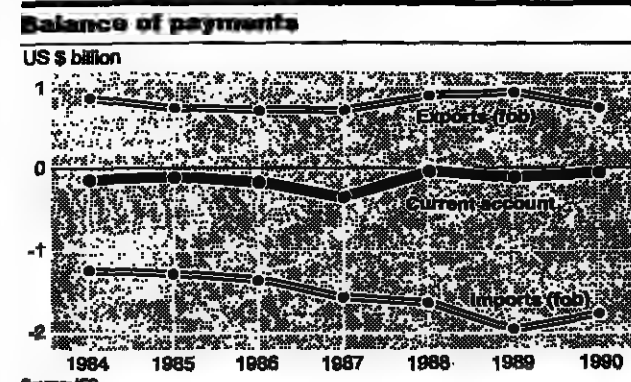
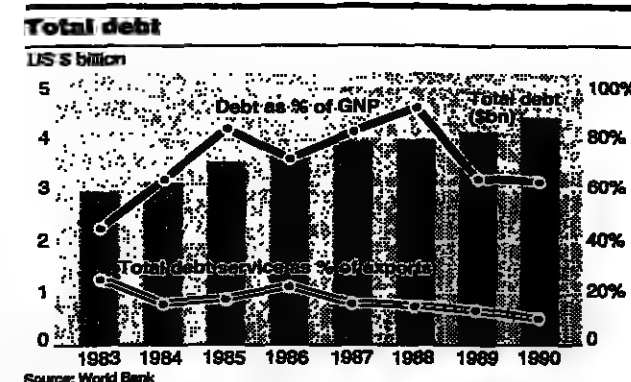
Priorities include:

• revisions to laws which set one Dominican peso as equal to one US dollar, when the actual rate is 12.5 to the dollar.

• a repeal of the state's usury laws which limit to 1 per cent a month the interest chargeable on loans.

• a revision of foreign investment laws that do not allow for repatriation of funds.

This contrast between the law of the land and the recent decrees of the president is serving to enlarge daily the already huge informal economy. "Every day," remarks Mr Bauli, "the government violates all the laws."



domestic market in a country where unemployment is reckoned at a quarter of the workforce, this view may well carry significant weight with an electorally-sensitive president.

The view of these domestic producers is opposed by a significant group of exporters and foreign investors.

Mr Randolph Fleming, president of the fruit group Dole Dominicana, a subsidiary of Dole Corporation of the US, represents one of the largest foreign investors in the country. He says that the tariffs that his company is forced to pay on imports are increasing his company's costs. Unless they are lowered, foreign investment will be attracted to other countries in the region offering tariff-free regimes.

This presents a dilemma for a country which is still seeking to diversify its economy away from sugar.

But there are other priorities, too. Agricultural reform is needed to strengthen a debilitated sector of the economy; productivity growth is coming mainly from foreign investors.

The government is ill-equipped to deal with its role, for example, in plague control. And, because many farmers only have provisional title to their land, they cannot obtain bank loans.

Another priority, which particularly influences foreign investment, is to tackle the weakness of the legal system.

Mr Luis Heredia-Bonetti, a prominent lawyer in Santo Domingo, says: "The legal structure of the Dominican Republic has become obsolete. Much economic and business law needs to be reformulated, he says.

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Residents in Santa Barbara, where extensive rebuilding is now under way

THE COUNTRY'S POLITICAL FUTURE

President shifts an elephant

THE DOMINICAN newspapers were full of the story: would Miami the elephant be moved from her home in a park in Santo Domingo to allow a construction project to go ahead? The answer was handed down by the one man who could decide on the issue: President Joaquín Balaguer.

Miami, he decided, should be moved. The popular elephant justified his decision by surviving the shift to a zoo.

The story illustrates more than the occasional comedy of life in this country. It shows how many of even the most trivial decisions are made by the office of the president.

The man who has held this office for much of the last 30 years, and was an influential figure in the 31-year Trujillo dictatorship which preceded it, is President Joaquín Balaguer. Now 86 years old and blind, the president has said that he will not run again when his sixth four-year term ends in 1994. It is hard to find a Dominican who believes him.

For Mr Balaguer's disability should not be mistaken for intellectual frailty. He seems to have lost little of his political astuteness and continues to outflank his opponents. The opposition parties are fragmented and few people see why he should not stand again.

The constitution that Mr Balaguer helped to fashion in 1966 allows him to rule his country as a constitutional dictatorship, according to Mr Pedro Catrín, the lawyer and political commentator. Even though the president's Christian Social Reform Party (PRSC) is in a minority, the lower house is rarely able to stand in his way. He signs all the decrees for central government. Every week, he travels round the country to open government projects where he

country's attempts to move into the modern world.

Furthermore, it is difficult to see where the country's next leader will come from. The other grand old man of Dominican politics, former president Juan Bosch, is only three years younger than Mr Balaguer. Mr Bosch claims he was defrauded from victory in the 1990 election: the result was certainly close. But he does not appear to offer a great shift in style from Mr

personally distributes largesse such as chickens and baseball equipment to waiting crowds. He is in the long tradition of the caudillo, the Latin American strongman, expert in the exercise and preservation of power.

So skilfully has he done this that the other institutions of state have been debilitated, some fatally. This has been positive in the case of the armed forces, which have been allowed to exert influence in a limited way - they dominate, for example, commerce with Haiti. On the other hand, an undeveloped legislative and judicial system will hinder the

Balaguer and in any case is seen as a weakened force, partly because of his advanced age. While he claims the government is illegal, he has been at odds with the deputies of his Dominican Liberation Party (PLD) who, for example, voted with the government to pass budget legislation.

Also in opposition, the Dominican Revolutionary Party (PRD) is seeking reform of the country's weakened institutions, such as the legal system. While its leader, Mr José Francisco Peña Gómez, represents social democratic forces, he faces two handicaps. He is black and the country

has never elected a black leader, and his party has suffered from the attention given to the trial for corruption of Mr Salvador Jorge Blanco, PRD president from 1982-86. Yet there is no PRD monopoly on corruption in the Dominican Republic (the highest paid officials and ministers receive an annual salary of about US\$3,000) and the trial is seen by some of the president's critics as politically-motivated.

In Mr Balaguer's own party, half a dozen potential candidates have emerged. They include Mr Fernando Álvarez Bogart, an economist; Mr Ramón Pérez Martínez, a deputy for Santo Domingo; Mr Jacinto Peynado, a senator; Mr Caonabo Javier Castillo, administrator of the country's reserve bank; Mr Luis Toral, governor of the central bank; Mr Donald Reid Cabral, a former foreign minister; and Mr Carlos Morales Troncoso, the vice-president.

While some of these candidates would represent a bigger change from the current style than others, none has the political support to match the incumbent leader. The outlook for Dominican politics is thus one of great certainty - until the moment that President Balaguer goes. After that, what will happen is anyone's guess.

Stephen Fidler

Après moi, le déluge

Continued from Page 1

The influence of the US remains strong, as it has been throughout the century. The other main influences on the president - the army and the Roman Catholic church - are also traditional.

Mr Balaguer has long awaited the celebration of the 500th anniversary of Columbus's "discovery" and evangelisation of the Americas and may well see this year as the culmination of his life's work. The scale of his country's festivities contrasts with the

equivocation evident elsewhere in the region.

The Pope will be among a stream of visitors to Santo Domingo, the first permanent settlement established by Columbus in the new world. The president has ordered a refurbishment of the fine colonial quarter of the capital, dominated by its coral rock cathedral.

In a typically grand gesture, in a poor country where electricity is a scarce commodity, Mr Balaguer has also decided to complete a commemorative

lighthouse first commissioned from a student Scottish architect in 1929, and only now reaching completion. The lighthouse, costing tens of millions of dollars, will project the symbol of the cross on to the clouds above.

A more important request for his people would be for President Balaguer to use his last years in office to further the economic reform, to strengthen the institutions of state and to reinforce the democratic process. But that would probably be too much to ask.

DOMINICAN REPUBLIC TOURISM PROMOTION COUNCIL

February 18, 1992

Dear Reader:

In this year 1992, the Dominican Republic is commemorating the 500th Anniversary of the Discovery. After roaming the Caribbean, the Great Admiral decided to establish his Headquarters in La Hispaniola, the island he loved best. From this centre of the Caribbean, the great conquerors of the new continent set out to realize their accomplishments.

500 years later we have become again, the centre of the Caribbean as a tourist destination and as a recipient of important investments in the field of tourism, in fact we have become a multiregion destination.

Santo Domingo's rich colonial history brings the past to life. You may discover miles of endless coastline along Puerto Plata's shores or the serene and striking charm of sparkling Samaná.

You may savour the breathtaking beachside paradise of Punta Capa in the East.

The Dominican Republic's towering mountains, rolling countryside, sun-drenched shores and historic wonders that remain unmatched.

But most of all, you will discover passion, joy, laughter and the kindred spirit of our people - our greatest gift of all.

Come to the land Columbus called "the most beautiful land human eyes have ever seen".

As President of the Tourism Promotion Council, it is my pleasure to invite you to come and see for yourself the great diversity of our tourism attractions.

For additional information, please contact: Tourism Promotion Council of the Dominican Republic, Ave. Desiderio Arias no.24, Santo Domingo, Dom. Rep.. Tel: (809) 535-3276. Fax (809) 535 7767. For hotel reservations, please contact: Caribbean Reservation Centre (CRC), Alma Mater esq. Pedro Henríquez Ureña, 2nd Floor, Edificio BANACO, Santo Domingo, Dom. Rep. Tel: (809) 544-4700.

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DOMINICAN REPUBLIC 3

MINING

Balaguer set to award \$200m contract

IN A few weeks the Dominican government will name the foreign company it has approved to develop what will be one of the largest gold-mining ventures in the Americas, writes Canute James.

The companies have put in bids for building facilities to exploit gold and silver deposits, which are owned by Rosario Dominicana, the state company, in Pueblo Viejo in the island's north.

The development of the facility follows the exhaustion of reserves in the oxide zone of the mine, and a decline in the country's gold and silver output in recent years. Bids are being considered from four companies - Davy McKee of the UK, Minproc Engineering and BHP Utah International of Australia, and Paulo Abibi/Andrea Gutierrez of Brazil.

The favoured company will be granted a \$200m contract. Rosario Dominicana expects that the Pueblo Viejo sulphide zone will yield an average of 1,100 ounces of gold (with 40 per cent silver content) a day. The country expects to earn about US\$70m before the deposits are exhausted.

All the companies have presented projects that would take between two and 2½ years to complete. The board of Rosario Dominicana is evaluating the bids, and such is the importance which the government has attached to the venture that the final decision on the award of the contract will be taken by President Balaguer.

The development and exploitation of the sulphide zone will reverse the trend in the decline in production of precious metals. Gold production in 1991 was 412,991 ounces, but fell gradually to 188,640 ounces in 1990 and is estimated to have been slightly less last year.

"Gold production has been falling as the oxide deposits have been exhausted and attention has been turned to a 'transition zone'," says Mr Gerald Ellis, director-general for minerals. That zone will be worked for three years and then the sulphide zone will be exploited for about 25 years. The transition zone will be mined until 1993 and is expected to yield gold and silver

worth about \$125m.

Earnings from the expanded gold-mining venture will lift the country's already significant minerals sector, now dominated by nickel production. The Dominican Republic is the world's seventh largest nickel producer and the second largest after Canada in the western hemisphere. The country's proven reserves are about 37.8m tonnes with a grading of 1.72 per cent nickel.

The only producer, Falconbridge Dominicana, a subsidiary of a Canadian company, has a facility with a capacity of 63m lb a year. The industry, which has overtaken sugar as the main foreign currency earner, has been troubled by domestic and market problems in recent years.

The plant was shut in 1988 as the company and the government argued over an export levy. The issue was resolved when the government guaranteed the company's mining operations and exports, while the company allowed the state an increased share in profits.

More recently, the industry was affected by low prices and weak demand for nickel. Exports last year are estimated to have been slightly lower than the \$7.4m lb exported in 1990, and which were valued at \$282.1m. The reduced production was caused by a cutback in production by Falconbridge in the last quarter of last year because of low prices.

"Several companies are involved in exploration for precious and base metals in other parts of the country," says Mr Ellis. "There is some hope of finding another major gold deposit, and several major Japanese, US and Canadian companies are in the hunt." The companies include the Mitsubishi Corporation of Japan and Canyon Resources and Battle Mountain of the US.

At the same time, a number of companies are investing in oil exploration as the government attempts to reduce its dependence on foreign oil, and to ensure that its electricity generating capacity is below demand. The company needs about 23m barrels of oil a year, and the government clearly

hopes that two ventures will yield oil. Mobil of the US and Once Once, a joint US/Dominican venture are exploring areas offshore and onshore for which they have been granted licences.

"The Dominican Republic has a policy which is favourable to investments in petroleum and mining," says Mr Ellis. "The country is willing to welcome any company which comes. The paperwork and the bureaucracy are slow, but we are trying to speed up things."

The bauxite mining industry is in an uncertain state. Mines which were worked by the Aluminium Company of America were closed in 1982 after declining production. The Dominican Republic, a founding member of the International Bauxite Association, a producers' organisation, lost its membership when the industry died.

There have since been bauxite shipments from the country when agreed quantities are mined by a local company, Ideal Dominicana, for the Aluminium Company of America. Most of this has been to fill shortfalls in Alcoa's operations, notably in Surinam when that industry was affected two years ago by anti-government rebels.

Mr Ellis reported that the Dominican Republic has 16m tonnes of bauxite reserves, and that Alcoa ordered 150,000 tonnes of ore last year. The order was not filled as President Balaguer suspended mining because of increasing local concern over deforestation and other adverse environmental effects.

The government has also been trying to expand production of other minerals. Cordes, the holding company for state enterprises, is attempting to increase output of gypsum, lifting production which was 76,000 tonnes in 1990, to about 250,000 tonnes a year. There are also plans to lift marble extraction well beyond current levels which average 20,000 cubic metres a year. Limestone production has also fluctuated in recent years, moving from 350,000 tonnes in 1989 to 503,000 tonnes last year.



Non-traditional crops: harvesting a crop of beans on a collective farm in the mountains of Peravia

Canute James reports that farmers, after a decade of poor performance, are breaking with tradition

Focus turns to new crops

ON ROLLING plains about 50 miles to the north of Santo Domingo, the Dominican capital, almost 7,000 acres of land previously under sugar cane have been taken up by seemingly unending rows of pineapple plants. To the east of the capital, in the sugar town of La Romana, a new meat processing plant is expanding capacity to meet growing demand in foreign markets.

These ventures are part of the cutting edge of a dramatic change in agriculture in the Dominican Republic.

Up to 10 years ago the agriculture sector was dominated by traditional crops such as sugar (which for long was the backbone of the economy), coffee, cocoa and tobacco. Now non-traditional crops are getting more attention from local farmers, the government and foreign investors.

The sugar, coffee, cocoa and

tobacco sectors have performed miserably in the past decade, due to a combination of domestic and foreign market developments. There has been a concurrent expansion of the non-traditional sector, with investments in new crops reaching \$350m over the past eight years, and earnings from exports rising to \$430m in 1988, and expected to reach just over \$600m this year.

The Joint Agribusiness Co-investment Council, which promotes the development of non-traditional agriculture, says the expansion is reflected particularly in the production of pineapples, citrus, melons, mangoes, vegetables, cut flowers and ornamental plants.

The expansion has also been encouraged by a mixture of government incentives and market opportunities. One significant development has been the Caribbean Basin Initiative, a US trade pro-

gramme which allows countries designated by Washington to ship a range of products, also selected by the US government, duty-free to the US market.

More recently, the Dominican Republic became a beneficiary of the Lomé Convention which allows preferential access to the European Community. Already the country is increasing its exports of non-traditional agricultural products to Europe. Pineapples, citrus and juice concentrate are among the products making use of preferential access to both the Caribbean Basin Initiative and the Lomé Convention.

Dole Dominicana produces about 2.5m (40lb) boxes of pineapples a year, and 800,000 gallons of juice concentrate. The company plans to invest another \$1m to expand the facility, which already gives the Dominican government

about \$1.5m in rental fees and sales.

Agrocarnes, a \$18m joint venture between local investors and Campo Frio of Spain, was drawn to the Dominican Republic for much the same reasons, according to Mr Luis Rodriguez, the company's export manager. "We could have gone to other places, but labour here is cheaper and the location, in relation to the markets we want to access, is very good."

The company's processed pork products are currently exported to Mexico and some Caribbean islands. Agrocarnes also supplies part of domestic demand. It is now awaiting the conclusion of negotiations between the Dominican Republic and the US on the conditions under which Dominican pork products can enter the American market.

Even the non-traditional agriculture sector has not been

immune to problems which have troubled the Dominican economy over the past decade. Those which have proved most worrisome include the lack of chemicals to fight pests, restrictions on products (such as some varieties of vegetables and fruit) entering the US market, and outdated practices in farm management, post-harvest handling and packaging and marketing.

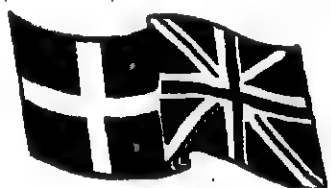
Mr Fleming says that there need to be changes to some "old bad habits and attitudes" in the Dominican Republic, if the agriculture sector is to continue expanding. "The Dominican Republic is operating against the clock in the face of changes which will be created by the widening of the North American Free Trade Area and the possibility of changes in Cuba," he observes.

The concentration on non-traditional agriculture has diverted attention from the traditional crops. While the financially embarrassed State Sugar Council is attempting to rationalise its operations, coffee and cocoa output continue to be victims of outdated husbandry.

Peasant farmers who should have profited from land reform have been displaced by large plantations owned by President Rafael Trujillo have found themselves unable to get farm credit because they have received only provisional titles which bankers find to be unsatisfactory collateral.

Coffee and cocoa output has fluctuated over the past decade, and although still important foreign currency earners, both crops have been affected by the uncertainties of a volatile market. The expansion in the output of non-traditional products has helped to stem a decline in the agriculture sector, which accounts for 15 per cent of the gross domestic product.

One promising area is tobacco. Exports of cigars have been increasing as the Dominican Republic makes use of new market opportunities. "The Dominican Republic exports between 58m and 60m cigars each year, with the major market being the US, which accounts for about 80 per cent of the product," says Mr Jose Seijas, general manager of Tabacalera de Garcia, one of the country's leading cigar manufacturers. "Between 10 and 15 per cent of the country's cigar exports now go to the European Community."



CAMARA BRITANICA DE COMERCIO DE LA REPUBLICA DOMINICANA

The British Chamber of Commerce in the Dominican Republic was set up to promote investment, trade and commercial relations between the United Kingdom, the British Commonwealth Countries and especially those in the Caribbean and the Dominican Republic.

At the Chamber we are particularly interested in promoting industrial free zones, agri-businesses, tourism and mining. We are also keen to assist exporters interested in developing markets within the Dominican Republic.

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To take advantage of the commercial opportunities that exist in the Dominican Republic today, contact:

Fernando Gonzalez Nicolas
President
British Chamber of Commerce
Apartado Postal 718-2
Santo Domingo
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The Dominican Republic has 23 Industrial Free Trade Zone Parks, its majority composed of textiles, electronics, pharmaceuticals, footwear and others, with a value estimated at US\$686.2 million, generating employment of up to 124,000 jobs.

According to a study conducted by the Industrial Linkages Project, which main goal is to link the local industries with the Industrial Free Trade Zones, the actual estimated demand of the Industrial Free Zone is:

PRODUCTS	VALUE US\$ MILLION
RAW MATERIALS	96.6
PLASTICS	39.1
PACKAGING MATERIALS	23.9
SEWING MATERIALS (Threads etc.)	15.2
OFFICE EQUIPMENT	12.0
LABELS	11.4
CHEMICALS	4.2
ADHESIVES	2.9
OTHERS	1.4
TOTAL	US\$203.80

For any help or further information, we will be glad to assist you. Do not hesitate to contact us at:

ASSOCIATION OF INDUSTRIES OF THE DOMINICAN REPUBLIC, INC.
INDUSTRIAL LINKAGES PROJECT
Avenida Sarasota 20, P.O. Box 850 Santo Domingo, Dominican Republic
Telephone: (809) 535-9111/532-5523 Fax: (809) 535-7520/535-4841



DOMINICAN REPUBLIC 4

THE TOURIST INDUSTRY

Less fickle, less profitable

THE EUROPEANS are still arriving in the Dominican Republic, 500 years after they first set foot on Hispaniola, the island of which it now forms part.

More than half the country's visitors are now from Europe, led by Italians, Germans and the British. The Spanish are beginning to arrive too on the 14th night of a week to Santo Domingo from Madrid.

This is in sharp contrast with the early 1980s when 80-85 per cent of all tourist visitors were from the US and Puerto Rico. Now the figure is closer to 25 per cent, with Canadians accounting for 20-25 per cent of arrivals. That has allowed the republic, unlike other tourist destinations in the Caribbean more dependent on the American market, a cushion against the impact of recession in the US.

The American tourist has become highly cost-conscious, and many of the destinations in the DR (as they call it) are pricey. Casa de Campo, one of the country's oldest resorts at La Romana along the coast from the capital, for example, provides highly-ranked sporting facilities - three golf courses, shooting, riding, tennis, deep-sea fishing - in a glamorous setting, with prices to match. With every round of gold or game of tennis costing extra, many Americans prefer destinations with all-in prices. The reduced dependence on the US has made the country's tourism business somewhat less fickle. Europeans appear less sensitive to upward flickers in the price of aviation fuel that used to kill the American market stone dead.

There are, however, some drawbacks of higher depen-

dence on Europe. Its tourists, for example, do not spend as much as Americans once they arrive. Italians tend to spend freely, and the Germans (like the Canadians) moderately, while the British tend to be penny-pinching.

But all visitors are sensitive to the kind of negative publicity that enveloped the island in late 1990. As the government shifted economic policies to try to rein in 100 per cent inflation, the strain on the Dominican economy showed. There were petrol shortages and a scarcity of basic goods; water was cut off to many hotels and tourists were left stranded without power for most of the day.

The worst of the crisis lasted for two or three months, but the effect of the bad publicity lasted for more. Combined with the sharp drop in tourism brought about by the invasion

of Kuwait and war in the Gulf, the first half of last year did not appear promising for the country's tourist industry.

According to Mr. Elías Pérez, president of the Tourist Promotion Council, a private sector body set up to fill the gap left by the government's haphazard promotion efforts, "1991 was a year of survival for our tourism industry."

None the less, according to official figures from the Ministry of Tourism, the number of arrivals in the year as a whole increased significantly. There were 1.32m visitors, against 1.05m in 1990, and 1.1m in 1989.

Meanwhile, the number of hotel rooms rose to 21,500 at the end of last year, from 19,000 a year earlier and 6,100 at the end of 1981. Current plans envisage that number rising to 28,000 over the next two years. Average hotel occu-



A German tourist in Santo Domingo, outside the oldest cathedral in the western hemisphere

pancy rates for 1991 stood at 65 per cent.

However, Mr. Pérez admits more has to be done to bring all tourists the kind of security of services they expect. Some resorts, particularly the newer ones, are protected against power shortages by their own generating capacity but a full solution to the problems awaits confrontation of the country's big infrastructure problems and a shift toward the proper maintenance of the infrastruc-

ture already in place. The importance of tackling these problems is heightened by the possible re-emergence in the next few years of Cuba as an important tourist destination.

Mr. Pérez, a former tourism minister, is optimistic about 1992. The expensive upgrading of the airport at Santo Domingo and its use as a Latin American hub both by the Spanish state airline, Iberia, and American Airlines, encour-

age that view. However, plans to sell off all or part of the state-owned Dominican airline appear to have stalled. Talks with Iberia have broken down, to the evident relief of some in the industry who believed that Iberia was not an ideal partner and who would have preferred to see Dominican being used creatively to aid tourism in the country, rather as Jamaica has used its national airline.

Mr. Pérez sees his country as offering a wide variety of tour-

ist destinations which should reduce the volatility of the market. A third of its coastline consists of beaches, but he also points to the tour enclaves on the north coast, sporting facilities in the south; and the historic city of Santo Domingo, where the old colonial town has been renovated in preparation for the first visit of Columbus to the "new world".

In contrast with the equivocal attitude in other Caribbean countries to the quincentennial, most Dominicans appear unaware of the debate about the issue that rages elsewhere in the region.

The expectations are that the celebrations will benefit an industry whose importance to the economy cannot be denied. Twenty-one years after the first law was passed to encourage tourism, the sector employs an estimated 50,000 people. It is now the country's biggest foreign exchange earner, yielding around \$800m a year in gross earnings and over 10 per cent of gross domestic product.

Stephen Fidler

Welcome hints for travellers

FIRST IMPRESSIONS on arrival in Santo Domingo, the Dominican capital, are of a modern, efficient airport. While customs and immigration procedures are smooth - foreign currency should be changed as early as possible to cover local costs, such as taxi fares. Prominent signs throughout the city warn that it is a criminal offence to use foreign currency to settle transactions. This does not apply to the use of the country and that airport

tax, also of \$10, which is payable on departure.

The major hotels in Santo Domingo are located close to the main business districts, and taxis are freely available. As these are not metered, it is advisable to determine the cost of the trip before setting out. Rates stated at the hotels are usually ignored by drivers who set their own.

Telecommunications from the Dominican Republic are efficient, although callers to Europe may experience delays because of limited circuits. The hotels are equipped with their own electricity generators so guests do not suffer unduly from the frequent power cuts which are common to the city.

Dominicans are usually will-

ing to meet you at short notice, although it would make for a better management of an itinerary if meetings are set up beforehand. Dominican taxis are equally flexible, and some delay in appointments is not unusual.

The Dominican Republic also offers the business visitor a wide range of after-hours activities. The city is blessed with many fine restaurants with an international and local menu. One may even dine elegantly in a cave.

The colonial section of Santo Domingo, which is being restored, is worth a visit, particularly this year when Dominicans are marking the quincentenary of Christopher Columbus' arrival in the Caribbean.

A stroll through the old city will provide a close view of buildings erected in as early as the first decade of the 16th century, including the Columbus palace and several art galleries and museums dedicated to the colonial period. The cathedral, which Dominicans say is the oldest in the Americas, has what are claimed to be the remains of Christopher Columbus.

The country has many fine beaches and resorts. Located in La Romana, to the east of Santo Domingo, is the Casa de Campo resort spread over several square miles. On the north coast, Puerto Plata is a growing resort with several beach front hotels.

Canute James

FREE TRADE ZONES

Incentives spur investors

AT THE end of the shift at the Tabacalera de García cigar factory in the free trade zone in La Romana in the south-east of the country, 1,000 workers, mostly women, stream through the gates.

The scene is repeated at factories in the 22 other free trade zones in the country, 13 of which are privately owned and the others owned by the state, and which provide 8m square feet of factory space. Five more free trade zones are being built and another seven are planned.

Mr. José Selgas, a director of the Free Zone Association, and general manager of Tabacalera de García, says the 140,000 workers employed in the free zones across the Dominican Republic would otherwise have been involved in farming or domestic services with low productivity. The factories have contributed to relieving unemployment in the country.

The free zone is a virtual enclave, a designated area outside the national customs and tax territory, and which offers exemption on taxes and duties on a range of light industries and services. Production in the free zones is mainly for export. They are islands of industrial efficiency which benefit from the special conditions and incentives.

The expansion of free zones in the Dominican Republic has



In La Romana, a US-owned electronics company is making parts for Ford and Chrysler

been dramatic. Exports from free zones in 1990 accounted for 5 per cent of the country's export earnings. By 1988, exports from the zones were valued at US\$515m, about 36 per cent of export earnings. Free zone exports in 1990 were valued by the government at \$840m.

Investors are drawn to the free trade zones because of a range of incentives. The depreciation of the Dominican peso over the past five years has made wage rates comparative, particularly against those paid in the US. Proximity to the US market has also assisted in drawing investors to the free trade zones.

The main activities are the production of apparel, footwear, electronic assembly and pharmaceuticals. Rather than investing in a free zone, some companies have used Dominican businesses to produce for them under contract.

"Companies in the free trade zones were originally all foreign-owned, but there is now a tendency for Dominicans to own companies," says Mr. Bernardo Vega, one of the country's leading economists. "The foreign owners were mainly Americans, but today there are investors from Taiwan and South Korea who are seeking easy access to the European Community market."

The growth of the Dominican free zones has been encouraged by the Caribbean Basin Initiative, a preferential trade programme extended by the US to selected countries in the region. Dominican officials say the prospects for expansion of the facilities are good, with the country's recent access to the Lomé Convention, a treaty which grants preferential entry to the European Community market.

Being insulated, the free zones have not been affected much by the economic problems which have overtaken the Dominican Republic in recent years. But businessmen are questioning how long they can remain apart from the domestic economy, and whether it would not be in the government's interest to declare the entire country a free trade zone.

"Free zone companies are looking at ways to increase

sales to the local economy," said Mr. Selgas. "They are trying to create more links with local suppliers." Since the free zones operate under a different fiscal regime, companies across the fence with the local economy is treated as foreign trade.

The continued expansion of the free zones is threatened by local and international developments. The poor quality of the electricity infrastructure in the Dominican Republic has forced the owners and operators of the free zones to install their own power plants, increasing their operational costs and those of their clients. Mexico's likely membership of the North American Free Trade Area could also reduce the competitive advantage which free zones in the Dominican Republic and other countries in the region have in trading with the United States.

Canute James

Canute James looks forward to the celebrations

Columbus fever runs high

ON A low hill overlooking the harbour in Santo Domingo, capital of the Dominican Republic, teams of workmen are scrambling over a massive concrete structure that was designed 43 years ago. The government hopes it will be completed this year.

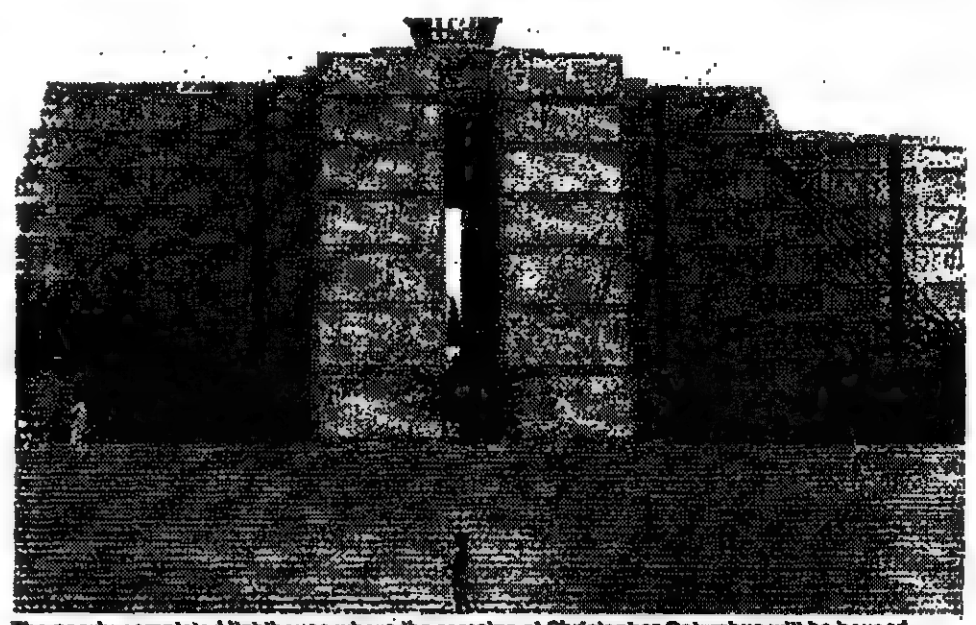
The Columbus Lighthouse, a monument whose completion is costing millions of dollars, is central to much that is happening in the country this year. The lighthouse is the most ambitious part of the country's commemoration - celebration, says the official literature - of the arrival of Christopher Columbus in the Caribbean 500 years ago.

Columbus fever is running high in the country. One weekend earlier this month, thousands of Dominicans flocked to the port in Santo Domingo to view the replicas of the Santa Maria, the Pinta and the Santa María, Columbus's famed boats, which were on a short visit.

"This will be a good year for this country," says the head of a local business group. "We are celebrating a milestone."

Preparations for the event are evident all over Santo Domingo. Roads and bridges are being improved, the colonial section of the city is being rebuilt and efforts are under way to improve the electricity supply. The administrators of the country's tourist industry expect an increase in the volume of visitors, drawn by the focus on Columbus.

Cynics and the political cognoscenti concur that 500 years after he arrived, Columbus still has a profound



The nearly-completed lighthouse where the remains of Christopher Columbus will be housed

effect on contemporary Dominican politics. They say Mr. Joaquín Balaguer, the president, was determined to stand again for office in the 1990 elections simply to be in

charge of this year's events. According to the Dominican Commission for the Celebration of the Quincentenary, La Isabela, established on Hispaniola by Columbus on his second voyage, was the "first seat of western civilisation in America," and produced "the miracle that today we call America."

It was the Dominican Republic, according to the commission, which was the centre of the transfer of "the values of western civilisation to America." The country, it says, was the site of the first mass celebration in the Americas, the first municipality, the first city, the first viceregal court, the first university and the first cathedral in which, incidentally, Columbus is buried until his remains are moved to the lighthouse which is being built.

Dominicans appear oblivious to the consternation which

they have created in other parts of the region, not by their claim on Columbus, but because of the language which they use. There is little tolerance of suggestions that the use of "discovery" is a word which is "discovered" by most of their neighbours who prefer to "commemorate" the event as an "encounter" of Europe with the Americas.

"Of course there were people here when Columbus got here," agrees the business leader. "But if he did not discover them, no one would have known they were here. He brought them Christianity and civilisation. I must be thankful. I would not be here if it had not been for Columbus."

Dominicans appear oblivious to the consternation which

The country's sugar production has halved in eight years

An industry slow to adapt

FOR MANY years the main pillar of the Dominican economy, the sugar industry has recently undergone some difficult years. As the region's second largest producer after Cuba, the industry has seen production fall by a half between 1983 and last year. In 1983, the industry accounted for 35 per cent of the country's foreign earnings; last year its share fell to 15 per cent, writes Canute James.

The decline has been the result of changes in the economics of international sugar, which have overtaken an industry that has been slow to adapt. At the root of the problem has been the Sugar Council (CEA), an enterprise created in 1966 to manage the large holdings once owned by President Rafael Trujillo, the dictator assassinated in 1961.

Favourable world prices masked a high degree of inefficiency, until depression overtook the international sugar market about a decade ago.

SUGAR PRODUCTION (in tonnes†)

	Total	Exports to the US	Exports to the USSR
1983	1,209,456	640,128	45,158
1984	1,133,341	614,159	55,175
1985	620,698	465,085	224,680
1986	694,538	357,789	51,243
1987	815,549	302,804	146,315
1988	776,630	228,900	219,580
1989	695,004	285,136	122,239
1990	588,664	310,297	33,115
1991	628,259	290,310*	n/a

* Estimate † Raw value Source: Dominican Sugar Institute

Falling prices and high production costs, compounded by outbreaks of cane rust disease, which caused depleted yields, exposed the company, and forced it to diversify its operations and sell off land, reducing the area under cane.

Much of this land is now taken up by non-traditional agriculture, tourism resorts and free trade zones. The country's

other producers, Central Romana (once owned by Gol and Western) and the Vicini Group, which are both privately owned, also suffered, but were better able to adapt.

The sugar industry was also hit by reduced access to the US market with a cutback by Washington of import quotas. Fluctuations in domestic US output led to an increase in the

price of sugar. The industry was hit last year by a row over allegations that Haitian children were being used as labourers on farms owned and operated by the CEA. The Dominican government, stung by accusations from human rights groups that it was condoning child slavery, ordered the deportation of thousands of Haitians who, it said, were illegally resident in the country.

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Rather, Mr. Frederico Echegue, executive director of the Dominican Sugar Institute, says that this year production will be higher than last year. The industry is moving into new areas, using the by-products of the cane for such products as chemicals for the paint industry. But it is unlikely that the industry will abandon production of sugar as its main undertaking. It provides a livelihood for 80,000 people in a labour surplus economy.

Electricity supplies have improved, but the problems remain

Where the lights still go out

THE DOMINICAN Republic's state-owned electricity company must be one of the world's strongest arguments for privatisation. Thanks to its inefficiency, power cuts are a daily fact of life. At the height of the country's economic crisis in late 1990, many users were without electricity for 30 hours a day, writes Stephen Fidler.

As a result, there has been a huge shift to privately-generated electricity. Every important office building, factory and hotel in the country needs a private generator. This is not only hugely inefficient - it also raises the costs significantly of doing business in the

country: a generator capable of producing 1,000 kilowatts costs \$1m. Capacity in such micro-generators is estimated at around 600-700MW, equivalent to the capacity of the state Dominican Electricity Corporation (CDE).

At its worst, estimated generating capacity of CDE fell to around 400 megawatts. This compares with nominally installed capacity of 1,900MW and demand of closer to 800-900MW.

The crisis prompted President Joaquín Balaguer to replace the head of the CDE, since when there has been an increase in capacity, helped by loans from the World Bank to

rehabilitate some electricity plants. Loans from the Inter-American Development Bank are also ready for the rehabilitation of more. As a condition for their help, the international financial institutions insisted that outsiders be brought in to administer the company, a task to be taken over by Ferros, the Spanish utility.

Offers have been placed to provide a further 600-700MW of privately generated capacity, but it is not clear how much of this will be installed. Government officials make much of the country's hydro-electric capacity which it claims should fill the supply gap. Industry observers, however,

reckon the priority use for the reservoirs is irrigation rather than electricity generation, and that hydroelectricity will only provide marginal input to the grid.

For now, improved management and maintenance have raised capacity to an estimated 700MW. This is still insufficient to cover demand and blackouts remain common, but there has been a marked improvement from 18 months ago. The problem remains in the longer term, where there is nothing to stop future managers of the system once again running down capacity through a lack of management and maintenance procedures.

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FINANCIAL TIMES

LATIN AMERICAN SURVEYS

Panama	February 18 1991
Venezuela	Sept 27 1991
Bermuda	October 14 1991
Mexico	October 25 1991
Colombia	Dec 6 1991
Latin America Fin & Investment	April 1992
Argentina	May 1992
Venezuela	July 1992
Mexico	October 1992

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Oct. 90 - Dec. 91

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FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

ARTS

CINEMA

A glittering enigma with hypnotic appeal

I have no evidence to put before a court of law, but I believe we are being hypnotised in Krzysztof Kieslowski's *The Double Life of Veronique*. How else explain the ability of a French-Polish film with a nonsensical plot premise - a girl from Krakow has an exact double in Clermont Ferrand and dies leaving her a legacy of new awareness and sensitivities - to enthrall and enchant us like no European film in recent memory?

Hypnotists, we know, often use objects to fascinate and transfer their patients. Like-wise Kieslowski. As in earlier films - *Camera Buff*, *No End A Short Film About Killing* - the screen is of a mystical assault-course of the ordinary made extraordinary. A light-bulb, a glass bubble, a tea-bag floating in hot water, the inanimate world glows as mysteriously as the animate. Through these deceiving sensory spaces, in which rain patterns on a wall seem as tactile as real rain on the face or in which an "innocent" puppet show prophesies or recapitulates real events, Veronique and Veronique (both played by Cannes Best Actress Irene Jacob) step into self-realisation.

Yes, but what is it all about? Neither heroine knows her Doppelgänger and they glimpse each other only once, in a demonstration-torch Polish square. Yet like twins they have near-symbiotic tastes, feelings and skills. (Both are gifted classical singers.) They also share a heart ailment which kills Polish Veronique in mid-career, bequeathing to French Veronique an instant, bewildering sense of loss. The death also precipitates a series of trysts with a young writer and puppet showman (Philippe Volter) who may be a conduit between the dead girl and the living.

Political metaphor-seekers will no doubt spy a fable in which the Eastern bloc's demise arouses a belated sense of kinship in the West, with the artist as mage or mediator. But the film's magic is belittled by pat equations. Kieslowski offers something larger: a vision of the world as an evolving miracle of the imagination, a floating interchange between past, present and future whose pantheistic perspective allows each individual "tragedy" to be redeemed by kindred lives facing kindred challenges.

But even above and beyond such larger decodings, this beautiful film is its own enigma: as cryptic and glittering as the glass ball in *Citizen Kane* (which has a twin here) and endowed with a soaring human radiance, it in response and in response, by Irene Jacob.

Meanwhile, back in Hollywood. You too, like screenwriter Shane Black who sold his script of *The Last Boy Scout* for a record-breaking \$1.7m, could earn large sums by submitting seemingly simple action ideas to Hollywood. Just follow Mr Black's guidelines. Whenever anyone is rude to his film's hero - battered, wisecracking detective Bruce Willis - make sure he is punched in the nose. Whenever anyone tries to "fix" an American football game, make sure he is punched in the nose. Whenever anyone is talking to animals or fails to help an old lady cross a street, make sure he is punched in the nose.

We have never seen so many people punched in the nose.

British director Tony Scott, who has become a Hollywood multi-millionaire by directing expensive tripe (*Beverly Hills Cop 2*, *Days of Thunder*), gives *The Last Boy Scout* his usual high-gloss visuals. Los Angeles throbs with burnished glamour as Mr Willis and his adopted sidekick Daman Wayans, a black ex-footballer threatened by a cartel of villains, proceed through town bashing and being bashed.

Nose-pokings are supplemented by hand-stabbings, knee-bashings and electric cattle-proddings. And whenever a car is stepped into, we know it will be written off at the end of the sequence. One of our hero's proud past achievements - we see it in flashback - is to have saved Jimmy Carter's life. He was once a presidential body-guard. It seems, who threw himself between J.C. and a passing bullet. This indication that a man of Willis's timbre once worked for the Demo-

THE DOUBLE LIFE OF VERONIQUE
Krzysztof Kieslowski

THE LAST BOY SCOUT
Tony Scott

THE MAN IN THE MOON
Robert Mulligan

CROSS MY HEART
Jacques Fausten



Irene Jacob in 'The Double Life of Veronique'

cratic Party may be the best campaign advertisement the Republicans have yet had.

The week's paper-handkerchief franchise is fought over by America's *The Man in the Moon* and France's *Cross My Heart*. In each film a loved one dies, leaving the hero or heroine(s) to cope with that Great Emotional Beyond called bereavement. *The Man in the Moon*, I must confess, left me feeling in an alarmingly mushy state. Only the presence of my colleagues prevented me from extracting my own handkerchief at the end and blowing loudly into it. Deep in Louisiana, Sam Waterston and Tess Harper watch their two teenage daughters (Reese Witherspoon and Emily Warfield) grow up and fall competitively in love with the boy next door (Jason London). Then they have to cope with the trauma of a tractor accident.

No narrative manoeuvre is spared to elicit our tears: subplots include a near-miscarriage (Miss Harper's) and the heartbreak rivalry of the sis-

ters. But Robert Mulligan (*Sweet Bird of Paradise*) directs as if knowing how to throw us straight into the deep end without water-wings and cameraman Freddie Francis stands by to paint the gorgeous backcloth of a Southern summer.

My handkerchief remained unused in Jacques Fausten's *Cross My Heart*, although I might have taken it out to wave in surrender as the film keeps firing the same story ammunition at us. When Martin (Sylvain Chupat), a fatherless 12-year-old, loses his mother, he tries to conceal her death to avoid being sent to an orphanage. His schoolfriends - what are copans for? - gallantly assist the cover-up by arranging lies, alibis and a secret, DIY funeral using an old grandfather clock as coffin.

Amid all these mildly diverting logistics we are never actually told what Martin is feeling. Is he upset by Mum's demise? Indifferent? Pleased? And how he has kept her body for two days in the house without it smelling or developing rigor mortis? (He has no problem dressing her for interment in her best frock.) Steven Spielberg, who reportedly wept profusely on first seeing the film, has persuaded Universal to buy the story rights for an American remake. We tremble in anticipation. Even if Mr S is not the incoherence, he is still left with a plot in which plaintive pathos is the main if not only keynote.

A final wave to the 1992 Berlin Film Festival, now departing into history. We who were there will remember the fine movies, the mixed weather (snow, sleet, a hint of sun, more sleet) and the sense of Berlin's own history playfully processing itself into a souvenir culture. Did you know you can now buy wooden Russian dolls on the Ku'damm pavements which bear the faces of Gorbachev and Yeltsin? Inside each Russian leader is a series of smaller leaders trying to get out.

Lawrence Kasdan's ambitious, likable fresco of L.A. life *Grand Canyon*, noted in my last report, won the Golden Bear for Best Film. Istvan Szabo's *Dear Emma*, *Dear Bobe*, likewise noted, gained the runner-up Special Jury Prize. No major honour, I rue, for the best film of the festival, Georgia's *The Beloved*. Mikheil Kalatochvili - whose grandfather directed the famous *The Cranes Are Flying* - creates a caustic, brilliant pageant out of the Red Army's invasion of Georgia after the October Revolution. The cruelty of war is conveyed not by rhetoric but by a harrowing understatement. Casual executions, passionless carnage, shamefaced betrayals; and the numbed meeting out of rough justice by a father who executes his own son after the youngster has betrayed a friend.

A bouquet too, in default of a Bear, for Paul Schrader's *Light Sleeper*. William Dafoe and Susan Sarandon star in this handsome crime thriller from the director of *American Gigolo* and *The Untouchables*. The movie turns New York into a city of the mind much as *Taxi Driver*, scripted by Schrader, did 15 years ago. It opens in Britain on March 13; more than.

Nigel Andrews

Uncle Vanya

COTTESLOE THEATRE

The National Theatre's new production of *Uncle Vanya* at the Cottesloe is so exquisite that I shall concentrate this review on how such technical excellence is achieved rather than on Chekhov's play.

The production, directed by Sean Mathias, has come up through the National's theatre studio, copiously housed in the Old Vic and adequately endowed by private sources. The studio is being developed as a training ground for British theatre as a whole. That means training not only in acting, but in every detail of how to use a stage. Performers are encouraged to question every word of the text, and there is even a special course in how to wear undergarments that do not show but are elegant up to the neck. Never again should you see a Restoration comedy where the characters are ill-dressed underneath. Perfection is all.

In the case of *Uncle Vanya*, there are other resources to hand: Sir Ian McKellen, for example, McKellen must now be counted as the foremost British actor of our age. Nevertheless, even he must have gained from the studio experience. His Vanya brims with effortless superiority; the secret of such apparent effortless, however, is that it requires a vast amount of work behind the scenes. Whenever he is on stage, McKellen not only scores in his own right, he also looks like the captain of the side.

He plays Vanya very quietly, and the rest of the cast perform in the same way. Nothing is shouted that could be spoken softly. Every word, every sound, makes the audience crane forward to hear. Yet it is not the words so



Ian McKellen and Anthony Sher

much as the movements, the physical presence, that stand out. Look at the way McKellen wears his corduroy suit, as if he had been born into it as a perfect fit. Watch the way he eats a plum, then wipes his moustache with a handkerchief. See him put on his hat, then look again at the way he walks, relaxes and crawls. There are a lot of physical movements in this production, especially in this part. I do not recall seeing a performance like it.

Yet McKellen is not alone. He is matched, among others, by Janet McTeer's Yelena, the

young wife of the elderly professor. Yelena is said in the text to be beautiful. Ms McTeer is certainly stunning; her beauty is of the imperial kind, mixed with an occasional loss of self-confidence. She uses her height to the full: the costuming, and her wearing of it, is superb, for she too descends to the floor. One of her best scenes comes not with the men, but with Sonya, daughter of the professor by his first marriage and niece to Vanya. Here is a view of real female intimacy. "Do I have silly look on my face?" Sonya asks when she is telling Yelena of her love for

the doctor, Astrov. Marvellously, she does. Played by Lesley Sharp, she is up among the stars. Astrov is often seen as a replica of Chekhov himself. He is played in this production by Anthony Sher, who must be one of the hardest actors to discipline to a team performance, particularly when he is just the captain. He has learned from the studio. His best scene comes alongside Yelena when she has realised her love for him. Good as Sher is, he is also magnanimous in allowing Ms McTeer to stand out. Note her sudden onset of breathlessness. Listen also to

the ticking of the clock in the background, another of the details in which the production excels. I have refrained deliberately from discussing the play as such. The character of Yelena is not developed and the piece has an unsatisfactory ending. Yet whatever you may think of Chekhov or *Uncle Vanya*, this production is a total triumph for the art of theatre. The credits extend all the way down the line, even to the watchmen who do not speak. Without the studio approach, it would not have been possible. Malcolm Rutherford

Kiri te Kanawa/Maxim Vengerov

BARBICAN HALL

The Barbican is busy itself with a celebration of its 10th anniversary, and has launched a glossy series of recitals and concerts to mark the occasion. The festivities began on Monday with an appearance by Kiri te Kanawa - a mixed bag of a recital that stretched from Purcell to Walton via many points in between. It was not, in truth, the kind of festive event the occasion and the audience of adoring fans expected. The singer's determination to leave the platform for extended intervals between the smallest groups of songs broke what little continuity there was in the first half, which hardly gained any sense of focus until the final groups of songs, by Mozart and Liszt, were gratefully reached.

The opening had been dutiful rather than involved; in Purcell's "The Blessed Virgin's Expostulation" and arias by Gluck (from *Paride ed Elena*), Scarlatti and Puccini, te Kanawa found little sense of line or focus, and adjusted only slowly to the size of the hall (never the best for a song recital). But Mozart's "An Chloë", "Un moto di gioia" and especially "Abendempfindung" brought much more security, as she smoothed out her phrasing and began to introduce nuance and colour; the Liszt selection then, highlighted by "Freudvoll und Leidvoll", was poised and positively succulent.

Duparc shared the second half with Walton. While it is

hard to breathe much more life into the three spin-offs from *Puccini* with which Kiri te Kanawa ended, her Duparc selection of brought the finest moments of the evening. There is more sensuousness and ambiguity to be woven into "L'invitation au voyage", but "Extase" and "Phidylé" had the kind of rapt coherence and careful phrasing one hoped all of the evening would have offered more generously. In the Duparc too, Roger Vignoles came finally into his own; after his labours in the ill-fitting accompaniments to the baroque and classical arias, he was able to get to grips with these meaty, rewarding piano parts in a genuinely perceptive way.

Andrew Clements

On Tuesday, when the young Siberian-born violinist Maxim Vengerov appeared with the English Chamber Orchestra, there were a few unsold seats at the furthest edges of the Barbican Hall. That seems wrong recording, since it may never happen again. Followers of the Carl Flesch Competition have known about Vengerov since he won it - at 18 - in 1990, and those of us who heard his Wigmore hall debut last May came away astounded and deeply impressed.

He seems a phenomenon of nature, though there is nothing wild about his native woodnotes. On the contrary, his readings are classically faith-

ful, without a hint of performer's self-indulgence (except when that is part of the text, as in his sensational "Carmen" Fantasy at the Wigmore). He just happens to play the violin like someone congenitally meant for it. Discussing "technical" and "control" would seem out of place: no doubt Vengerov has learnt things since he first took the instrument up, but it must have been like learning to walk and talk. His violin speaks as directly and effortlessly in "difficult" passages as in plain melodies; his big, forthright tone carries all the expressive precision of a human voice.

His Mendelssohn Concerto, ably supported by the ECO under Yan Pascal Tortelier, was a model of brilliant simplicity. Everything in his part sounded, and always to a lucid purpose: the weightless virtuoso flights, the heartfelt double-stopping, the sweetly radiant line of the Andante. No touch of *Schmalz* there, though a few passionate curves reminded us that Vengerov is Russian; he traced the idyl with rare, selfless attention. His tempo for the finale was a clear notch above what most violinists will risk, and yet the music danced easily. Better still, he gave full, intrepid value to Mendelssohn's "Presto" for the first-movement coda: it made perfect structural sense and a dazzling sound.

David Murray

Andy Hamilton

THE ORANGE, NORTH END RD, W14

That a saxophonist should still be gigging into his 73rd year is not remarkable. Contrary to popular perception, jazz musicians often wear well despite the rigours of a peripatetic life. Trumpet players Harry "Sweets" Edison, Doc Cheatham and Yank Lawson, for example, appear indestructible. What is remarkable is that a Brummie tenorist should find popular acclaim - and a record deal - so late in a long career. Perhaps things would have been different had this gentle leader and composer not confined himself to the Midlands, and The Bear pub in particular, for the last 40 years.

However, since the much vaunted release last year of the star-studded "Silverstone" album - special guests include pop singer Mick Hucknall as well as top young London based jazzers - the rest of the country has been exposed to the mellow tones and romantic history of Andy Hamilton. Born in North Jamaica he left home in his teens to find labouring work on the US East coast and supplemented his income with big band playing. Returning to the West Indies in the Forties he signed up as resident band leader aboard the yacht Zaka and wrote the tune "Silverstone" for its owner, Errol Flynn. In 1949 he came to the UK, en-route for the States, and settled in Birmingham where he has stayed, and played, ever since.

Although he has chosen not to travel far he has kept good company and regularly plays

alongside valeting names such as Edison as well as his own Blue Notes. In West London for two nights he retained precious pianist Jason Rebello, twice his size and percussionist Nana Tabor on the album lineup, supplemented by Trevor Lines on string bass. A long absence since those dates could be to blame, but they made a wobbly start to a set consisting of common and uncommon standards as well as Hamilton's own calypso soaked compositions.

But Hamilton is an uncomplicated and soulful player and he gradually rounded the edges off his accompanist's eager chatter with long (all things considered), warm solos spaced out by absent-minded study of the playlist. Ben Webster was a major influence in his learning and the old man's ballad playing has a similar considered, mellow burr. It is laid back further by the irresistible sounds of the Caribbean which creep into even the most North American of tunes - "Take the 'A' Train" and "Jugger-naut". But the ballads see Hamilton at his soothing and breathy best and "Silverstone", revisited on the album after a forty year absence from his repertoire, sums up a life's work.

Midlands' music lovers should be thankful he never acquired that US visa back in the early 1950s. Garry Booth

INTERNATIONAL ARTS GUIDE TODAY'S EVENTS

BARCELONA

Palau de la Musica 21.00 Boris Belkin is director and violin soloist in a programme of music by Bach, Vivaldi and Mozart. Tomorrow, Sat and Sun morning: Garcia Navarro conducts the Barcelona City Orchestra in Tchaikovsky's First Piano Concerto (soloist Horacio Gutierrez) and Beethoven's Sixth Symphony (268 1000).

BERLIN

Schauspielhaus 20.00 Hiroshi Wakasugi conducts the Berlin Symphony Orchestra in Brahms' Violin Concerto (soloist Vadim Repin) and Schubert's Great C major Symphony, also tomorrow. Sat, Daniel Barenboim conducts the BPO in Josquin's Fifth Symphony and Brahms' Violin Concerto, with Itzhak Perlman (East Berlin 2090 2156). Philharmonie Kammermusiksaal 20.00 Thomas Mengelbrock conducts the Freiburg Baroque Orchestra and the RIAS Chamber Choir in Bach's B minor Mass, with soloists including Nancy Argenta (West Berlin 8256 1601). Tomorrow: song recital by Dmitri

Hvorostovsky. Sat: Barbara Hendricks (2548 8232). Staatsoper unter den Linden 19.30 Lortzing's comic opera Zar und Zimmermann. Tomorrow: Fidelio with Eva-Maria Bundschuh and Klaus König. Sat: first night of new production of Sleeping Beauty, choreography by Rudolf Nureyev. Sun: Falstaff (East Berlin 2004 762). Komische Oper 19.30 Joachim Willert conducts Harry Kupfer's production of La bohème. Tomorrow: La nozze di Figaro. Sat: Cav and Pag. Sun: Idomeneo (East Berlin 2292 555). Deutsche Oper 19.30 Peter Schaufuss' production of La Sylphide. Tomorrow: three choreographies by Christopher Bruce. Sat: Edgar's Ring Round the Ring. Sun: Siegfried (West Berlin 3410 249).

BOLOGNA

Teatro Comunale 20.30 Gianandrea Gavazzeni conducts Roberto Devereux, with Lucia Aliberti and Vincenzo La Scala, also Sun. Tomorrow in Chiesa di S Domenico and Sat in Stabat Mater dell'Archiginnasio: Riccardo Chailly conducts Rossini's Stabat Mater (529989).

BRUSSELS

Theatre National 20.30 Giovanni Macchia's new play Le Silence de Molière, about Molière's reclusive daughter Madeleine. The cast is led by Dominique Valadié and directed by Jacques Nichet. Tonight's performance is a preview. Opens tomorrow, runs daily except Sun and Mon till March 14 (217 0303). Palais des Beaux Arts 20.00

Maurizio Barbacini conducts a concert performance of Rossini's La donna del lago, with a cast including Jane Eaglen, Martine Lupton and Raul Gimenez. Repeated on Sun in Antwerp (219 6341).

FRANKFURT

Opernhaus 19.30 Stefan Soltesz conducts Peter Mussbach's production of Ariadne auf Naxos, with Mechtild Gessendorn in the title role. Sat: La traviata. Sun: Die Zauberflöte (236061). English Theater Kaiserstrasse Tomorrow is the first night of a new production of Slauth, the thriller by Anthony Shaffer. Runs daily except Mon till April 25 (2423 1620).

GOTHENBURG

Konserthuset 19.30 James Loughran conducts the Gothenburg Symphony Orchestra in Lidholm's Symphony, Britten's Serenade for tenor and horn (soloists Neil Mackie and Per Goran) and Dvořák's New World Symphony. Repeated tomorrow at 18.00 (167000).

THE HAGUE

Dr Anton Philipszaal 20.15 Gunther Herbig conducts the Residentie Orchestra in Beethoven's Fourth Piano Concerto (soloist Lazar Berman) and Wagner extracts. Repeated tomorrow (380 9810). Danstheater 20.15 Nederlands Dans Theater in William Forsythe's Stepstext and three choreographies by Ohad Naharin. Repeated tomorrow, Sat, Sun and next Wed. The production can also be seen

in Amsterdam on March 6, 7 and 8 (360 4930).

LONDON

THEATRE

● Moby Dick: a new musical based on Herman Melville's classic tale and written by Robert Longden and Hereward Kaye. The story follows the attempts of an impoverished girl's boarding school to raise funds by mounting a musical in the school swimming pool. Now previewing. Press night March 11 (Piccadilly 071-867 1118). ● The Pocket Dream: Mike McShane and Sandi Toksvig star in this comedy about a dissolving theatre company's attempts to stage A Midsummer Night's Dream. Written by Sandi Toksvig and Ellie Brewer, and directed by Pip Broughton. Now previewing. Press night next Wed (Albany 071-867 1115).

● The Heiress: Frank Finlay, Nicol Williamson and Anthony Head star in Henry James' play. Limited season till March 14 (Churhill Theatre Bromley, 18 mins by train from Victoria, 081-460 6677). ● Murthering Judges: David Briggs's new play about the British judiciary is showing tonight, tomorrow and Sat in the Olivier. The National Theatre repertory also includes Tennessee Williams' 1951 play The Night of the Iguana directed by Richard Eyre (tonight in the Lyttelton). Edward Bond's The Sea starring Judy Dench (tomorrow and Sat) and Tony Kushner's new play Angels in America (tomorrow and Sat in the Cottesloe), Ian McKellen and Anthony Sher star in Chekhov's Uncle Vanya, opening next Wed (071-828 2252).

NEW YORK

Carnegie Hall 20.00 Lorin Maazel conducts the Vienna Philharmonic Orchestra in Brahms' Third Symphony. Strauss' Till Eulenspiegel and Waltzes from Der Rosenkavalier. Tomorrow: Maazel conducts Mozart's Symphony No 40 and Mahler's Fifth (247 7800). Avery Fisher Hall 20.00 Kurt Masur conducts the New York

Philharmonic Orchestra in Strauss' Metamorphosen and Beethoven's Third Symphony, also tomorrow at 11.00 and Sat at 20.00 (875 5030). Metropolitan Opera 19.00 First performance this season of Don Carlo, conducted by James Levine, with Aprile Millo, Leo Nucci and Samuel Ramey. Tomorrow: Rigoletto. Sat afternoon: Il barbiere di Siviglia. Sat evening: Tannhäuser (362 6000).

PARIS

Château 20.30 Frankfurt Ballet in William Forsythe's full evening choreography Artfact. Repeated tomorrow and Sat (4028 2840).

ROME

Teatro Olimpico 21.00 Brahms' Liebesliederwalzer, performed by Christina Laki, Julia Hamari, Zeger Vandersteene and Siegfried Lorenz, with pianists Levante Kende and Heide Hendrick (3234 890). Teatro dell'Opera 20.30 Daniel Oren conducts Franco Zeffirelli's production of La bohème. Also Sat, Mon and Wed (468 3641).

UTRECHT

Vredenburg 20.15 Bernhard Klee conducts the Royal Concertgebouw Orchestra in Schumann's Piano Concerto (soloist Deszo Ranki) and Dvořák's Eighth Symphony. Tomorrow: Edo de Waart conducts the Netherlands Radio Philharmonic in a Mendelssohn and Brahms programme with Céclie Cusset piano soloist. Sat: Graeme Jenkins conducts Rakhmaninov's Second Symphony (314544).

For ticket information about all West End shows, phone Theatreline from anywhere in the UK: Plays 0836 430859 Musicals 0836 430960 Comedies 0836 430961 Thrillers 0836 430962

MUSIC

Coverd Garden 19.00 Bernard Haitink conducts Johannes Schaeff's production of Don Giovanni, with Thomas Allen in the title role. Tomorrow: Les Contes d'Hoffmann. Sat: Kenneth MacMillan's Manon (071-240 1058). Coliseum 19.30 James Holmes conducts David Pountney's production of Street Scene. Tomorrow: final performance of Königskinder (071-836 3161). Royal Festival Hall 20.00 Steve Reich and his group play four of his most popular works: Drumming (Part 1), Electric Counterpoint, Sextet and Different Trains. Tomorrow: Yehudi Menuhin conducts the Hallé Orchestra in Vaughan Williams' London. Symphony. Sat: Simon Rattle conducts the CBSO (071-928 8800). Barbican 19.45 Michael Tilson Thomas conducts the LSO in music by Strauss, Boettner and Brahms. Sat: Rossini 100th anniversary concert, with soloists Del Monaco and Judith Howarth (071-638 8891).

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0830-0900 (Tues) Spiegel TV - Int Report - the real world of documentary

2130-2200 (Tues) Media Europe - what's new in European media business

2130-2200 (Wed) FT Business Weekly - global business report with James Bellini

0830-0900 (Thurs) Media Europe 2130-2200 (Thurs) FT Eastern Europe Report

0830-0900 (Fri) FT Business Weekly 2130-2200 (Fri) Spiegel TV - Int Report

Sky News 0130-0200 (Mon), 2130-2200 (Thurs), 0830-0900 (Fri) FT Business Weekly

SATURDAY CNN 0830-0930 World Business This Week - a joint FT/CNN production 1800-1930 World Business This Week

Super Channel 1830-2000 FT Eastern Europe Report

MONDAY CNN 1830-1930, 1930-2000 World Business This Week

Super Channel 1830-2000 FT Business Weekly

Sky News 1330-1400, 2030-2100 FT Business Weekly

The marble reception hall of British Petroleum's newly refurbished headquarters in the City of London has only one problem. There is no heating. As a result the management of one of the world's largest oil companies has had to install a number of small gas stoves to beat back the cold.

This temporary unsightliness might be a parallel for BP's recently well-publicised difficulties: a blue-chip company undergoing what its management claims is a spell of seasonal difficulty, the chill being provided by recession in its principal markets rather than the weather.

The company's poor results for the final quarter of last year, when profits fell by 85 per cent and the dividend remained unchanged, drove home to the stock market how vulnerable BP was to the prevailing economic climate. But oil being a business with long lead times, where investments only pay off after several years, the deeper question is whether BP can spring back when conditions improve.

Some industry observers are doubtful. They point to the company's heavy load of debt, its exposure to depressed oil prices, and its modest presence in the Far Eastern market, which represents only a few areas of oil industry growth. BP's executives accept that there is something to these concerns, although they maintain that the market has exaggerated their importance.

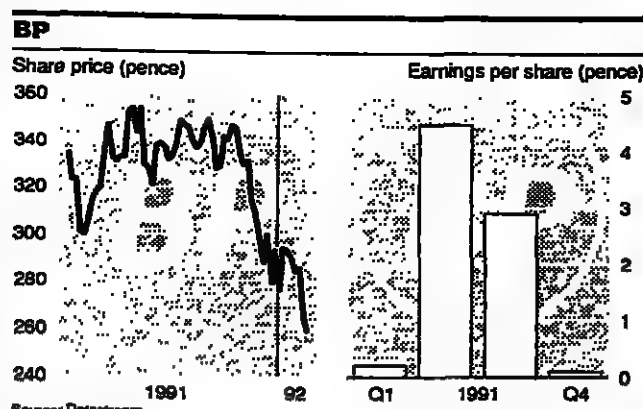
The City has focused its concern on the company's long-term debt burden. Its debt to equity ratio, an important measure of corporate indebtedness, rose to 89 per cent at the end of last year, compared with a modest 11 per cent at Shell, the rival integrated oil company. The company would like to try to stop it growing above this level, but has ruled out a rights issue in the medium term to raise cash to pay off some of the debt.

"I'm not greatly concerned about our debt levels, but my gut reaction is that we're at a prudent limit," said Mr Bob Horton, BP's chairman. "We need to adjust our capital expenditure and accelerate cost-cutting to stay within that level."

"The need to rein in debt means that BP must set careful priorities in allocating financial resources. The company needs to balance capital expenditure, which is vital for future growth in the oil industry, with cash needed for debt reduction. It can buy itself some leeway by paying operating costs extensively; it is planning to save £700m by cost-cutting at its three main business

Search for a cure to economic chill

Deborah Hargreaves and David Lascelles examine how BP plans to recover after lean times



Source: Datastream

divisions by 1994.

There is currently a gap in funding of about £1.5bn. BP generated £2.2bn in cash from its operations last year and spent about £2bn on interest payments, tax and dividends. This leaves a shortfall, since it is committed to capital expenditure of about £3.5bn this year.

But the current funding difficulties cast some doubt on BP's ability to continue growth in oil production and consequently profits in the long term. The company spent £4bn on capital expenditure projects last year which include payment for developing oilfields and investment in upgrading refineries. But Mr Horton has said it will cut this this year to about £3.5bn and the City is expecting further cuts of about £300m to £500m if the oil price continues to languish at its current level of \$17.50 a barrel.

At the same time, BP is under great pressure to maintain its programme of spending on oilfield development to increase production. The need for new discoveries is ever more pressing because its two principal production areas, Alaska and the North Sea, are reaching maturity and are unlikely to see increases in production.

Since Mr John Browne took over as managing director of the exploration division five years ago, he has tried to focus on areas of the world which offer growth. At the same time he has

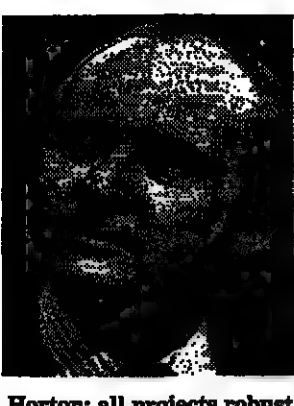
decided to pull the company out of areas where it is failing to build a "critical mass", which he defines as a project with a market value of more than \$1bn. The company's recent decision to withdraw from the Qatar gas project was an example of this.

The strategy has seen BP focus its exploration efforts on geographical concentration, Nigeria, Norway, Papua New Guinea, and Australia. Mr Browne says: "By the mid-1990s we should have new cashflow coming from places

BP needs to balance capital expenditure with cash needed for debt reduction

like the Gulf of Mexico and Colombia and I hope we'll have opened up a third potential profit centre." Part of the company's spending on oilfield development will have to be constrained by the need to control its debt, but Mr Browne says the timing of some of these investment decisions can afford to wait. "Sometimes the longer we sit on things, the better they seem because new technology means we can better exploit them."

However, the timing of investment in BP's refining and marketing division is more critical. The company is taking a similar approach to its downstream operations as to oil



Horton: all projects robust

exploration, and focusing its activities on geographical regions where BP is a "major brand".

Mr Russell Seal, head of refining and marketing, explains that for BP to consider itself a leading brand it must have a 15 per cent market share for its petrol in a given area. As part of its strategy of geographical concentration, the company is cutting its European operations from 200 regional centres to 150 and including them under central management from Brussels.

But the most important issue for the future profitability of the downstream section will be the amount the company is forced to spend on environmental measures. This is particularly important in the US, where the Clean Air Act could cost the oil industry as much as \$45bn over the next seven years. This will be spent on minimising emissions such as sulphur dioxide from refineries as well as upgrading facilities for the production of new "cleaner" fuels such as reformulated gasoline. Mr Seal says that its share of the capital expenditure budget amounts to some \$1.5bn a year, out of which \$400m is spent on environmental measures.

Mr Nick Antill, oil analyst at Hoare Govett, believes BP can ill afford the immense expenditure required to maintain production in the US in view of the Clean Air Act and given the current cut-throat competition in the market. "If 16 per

cent of the refineries can't afford to make the investment and close, that means margins will be higher for those remaining, but BP is perhaps not in the best position to take that gamble."

Industry observers believe that BP has more refining capacity than it needs in the US and will scale it down in future. But given the competitive nature and low returns offered by the US market at present, the environment is not right for divesting assets.

BP, however, is pursuing a policy of divestment worldwide in all of its divisions to give it more focus. Mr Horton has classified the company's nutrition division as a "non-core asset", a move interpreted by many observers as a prelude to a sale. BP says it will not necessarily sell, but it will cease to invest in nutrition.

Mr Horton's move to distance the group from its nutrition interests leaves the company in two businesses that are highly dependent on world economic growth: chemicals, and refining and marketing; and in oil exploration, which is dependent on the oil price.

BP is more exposed to the oil price than many of its rivals, as it does not have such an extensive network of refineries as, say, Shell. In addition, its oil price forecasts have tended to be more optimistic than many of the other majors. Mr Horton insists that all projects are tested against an oil price of \$18 a barrel and are found to be "robust". But the oil price remains stubbornly low at \$17.50 a barrel.

At the same time, BP's long-term plans are based on projections of revenues which require a rise in the price to about \$25 a barrel by the second half of the 1990s. Much of BP's growth estimates for the whole company are based on an oil price above \$20 after 1995.

"If the oil price continues at a level below \$20 a barrel for a sustained period, BP will probably shrink in size," says Mr Antill. This is because the company is unlikely to be able to invest enough to maintain and increase its oil production.

Mr Horton explains: "In one sense, BP is a growth company, but it doesn't necessarily mean growth in volume or in asset size, but it does mean growth in shareholder value: in earnings."

"We have absolutely no ambition to be the size of Shell or Exxon for the sake of it," he adds. "The challenge we must meet is to get our overheads down and operate at a lower cost. That is why technology is vital: we need to operate more efficiently and offer a better service to customers."

BOOK REVIEW

When markets alone are not enough

THE MORAL FOUNDATIONS OF MARKET INSTITUTIONS
By John Gray

Institute of Economic Affairs, £7.95

possibility of a worthwhile life. For the most part, they are also capable of complete satisfaction. The latter feature is critical: for most basic needs, writes Gray, "once they are met, the content of the welfare claim which guarantees their satisfaction is exhausted". So needs, not rights or justice, justify the claims of individuals on the state.

Hence the welfare state. But Gray's Leviathan is small and tame. It will supplement, not replace, private provision. It will consume only about a quarter of the national product, and not be a racket for the middle classes. It will deliver as far as possible through mar-

ket mechanisms, using vouchers and the like. And its structure will conform to the principle of subsidiarity, "with functions being devolved to the lowest feasible and desirable level of government".

Gray's Leviathan is small and tame. It will supplement, not replace, private provision.

None of this cuts much ice with the remnants of the Thatcherite right. In accompanying commentaries, Chandran Kukathas, of the University of New South Wales, and Patrick Minford, the monetarist economist, defend negative liberty - freedom from coercion - as a goal in its own right, and dismiss "basic needs" as hard to define, and where defined, ruinously expensive to meet.

Gray's response is persuasive. Freedom, he argues, has little value on its own. Its chief value is the contribution it makes to autonomy - an autonomy which involves far more than the mere absence of coercion by others. As for basic

needs, they necessarily vary across cultures and societies - to lead a worthwhile life, the Kalahari bushman and the urban professional require different things. Yet allowing for that, and the impossibility of precise mathematical objectivity in such matters, a "reasoned public discourse" ought to generate consensus on the content of such needs.

Gray may place too much faith on the power of "reasoned discourse", proposing reducing state spending to a quarter of the national product, and the ensuing debate will be anything but reasoned. Beyond lauding subsidiarity - a difficult principle to apply, as the European Community is discovering painfully - he also has little to say about the organisation of his limited government. Yet the issue affects his argument at every turn, with constitutional reform moving up the agenda of Britain's political class through concern for just that autonomy which he is seeking to promote.

A related caveat is entered by Raymond Plant, coming from the left in the third of the commentaries. It may indeed be possible to reach broad consensus on basic needs, but it is far from evident that such needs, taken together, can be met completely within available resources. Gray himself concedes the expense of many basic health needs - particularly those relating to ageing; and that is even before aggregating them with entitlements to education, training, housing, defence and so on.

Yet if basic needs cannot be met completely, then a debate about distribution and fairness takes over - and the rules for conducting it become crucial. As Plant notes, governments all too often fall victim to interest group pressures in relation to the provision of basic services because of their unwillingness to face the fact of scarcity, and the consequent imperative to gauge "a reasonable degree of entitlement given limited resources".

Politics evidently still has a controversial life ahead of it.

Andrew Adonis

LETTERS

Environment and syllables

From Mr Walter Grey.
Sir, We are all environmentalists now. So, like P D Martin (Letters, February 18) et al, we naturally take to "environmentally friendly" goods and causes.

Or we would if "environmentally friendly" (with two fewer syllables) didn't seem so much neater - besides being closer to its German (*umweltfreundlich*) original.

Among other things, as environmentalists will be the first to appreciate, this would also save forests by economising on newsprint.
Walter Grey,
12 Arden Road,
Finchley,
London N3 3AN

Where is the call for action?

From Mr John Ottensooser.
Sir, I refer to your article "Perspectives: Wasted lives in the UK's packed jails - A City group on a moving morning in prison" (February 22). I wonder what the point of such an article is, unless it calls for action. Any suggestions?
John Ottensooser,
John Ottensooser & Co,
Parliament House,
North Row,
London W1

No evidence that Rolls-Royce Cars not up with latest technology

From Sir Colin Chandler.
Sir, I write to express concern that your editorial comment on Rolls-Royce Motor Cars ("Perilous niches", February 26) seems to have been written by someone with little knowledge about Rolls-Royce and Bentley cars or their design, development and manufacture.

There is no evidence to support your thesis that the downturn for Rolls-Royce Motor Cars is based on a failure to keep up with the latest technology. As recently as 14 months ago, Rolls-Royce Motor Cars was announcing that its sales had been at a near record level of 3,333 in 1990 - hardly the dying throes of neglected technology!

The current recession in the US and the UK has caused an equally steep fall in the sales of top-of-the-range versions of motor cars from Mercedes and

A Union that frustrates and provokes an unreasonable argument

From Mr Roy Lawson.
Sir, Joe Rogaly's article, "Scotland the grave" (February 25) is the best explanation I have yet come across as to why the Conservative party clings to the retention of the Union in its present form.

John Major's argument at the weekend that, collectively, England, Scotland, Wales and Northern Ireland together are far greater than the sum of their parts has to be taken with a large measure of salt. As the article points out, it is largely the English who hold to a misplaced sense of superiority on the world stage - something perpetuated by Mrs Thatcher, and subsequently by Mr Major. Oh, the ether of power!

As a Scot, I have been continually frustrated by the UK's actions in being the main brake on greater European integration. The Scottish Nationalists have struck a strong chord when they say that they wish to attain independence for Scotland within Europe. I feel that our aspirations as a nation could be better satisfied within a federal Europe. Instead of clinging to a past that was great but is irrelevant in the face of new chal-

lenges confronting us all. Last, and on a lighter note, a possible name for the three Independent Celtic States would be the Commonwealth of Celtic Countries (CCC).
Roy Lawson,
Flat 3,
36 Ongar Road,
London SW6 1SU

From Ms Liz Ward.
Sir, Joe Rogaly draws a misleading analogy between the Scots' drive for constitutional change and the reluctance of white South African supremacists to replace apartheid with a new constitution.

By drawing Mr Major as a Mr de Klerk, he implies that the defeat of the Scottish Nationalists at a referendum would be comparable to a defeat of white South Africans opposed to power-sharing with blacks. This takes the argument outside the bounds of reason.
Liz Ward,
50 Longley Road,
London SW17 9LL

Fax service
LETTERS may be faxed on 01-573 3535. They should be clearly typed and not handwritten. Please not fax machines for live resolution.

Equal rank

From Mr Terence Bendixson.
Sir, The word culture means many things to many people and therefore even in France not everyone might agree with Colette Amery that London is outclassed by Paris "as an architectural and cultural city" ("A test for taste and political judgement", February 24). In *Les Villes Européennes*, Mr Roger Brunet, the distinguished French geographer, uses a variety of indicators that include the number of banks London and Paris equal in "la fonction culturelle".

Simpler control

From L G L Unstead-Joss.
Sir, I was intrigued to see the elaborate technology now installed to deal with the traffic at the Blackwall Tunnel - the Northern (Poplar) entrance, presumably. In the 1830s a lone police-constable controlled traffic there; often it was my parents' friend, PC Walter Brockhurst, whose older son, also Walter, was then one of my close friends at Woolmore Street Elementary School, Poplar.
L G L Unstead-Joss,
4 Liberton Gardens,
Edinburgh, EH16 6JR

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zme, tested the Bentley Turbo R alongside the most expensive Jaguar, Mercedes and Lexus cars and came to the conclusion that the Bentley Turbo R was "the best car in the world".

During 1991, Rolls-Royce Motor Cars launched two new models, including the Bentley Continental R, for which the first two years production have already been sold, mostly for export, and in total worth more than £100m.

Of course Rolls-Royce Motor Cars occupies a particular and small niche, as indeed does the Financial Times. This does not, however, mean that either is in some way backward or produces "instant antiques".
Sir Colin Chandler,
managing director,
Vickers plc,
Millbank Tower,
Millbank,
London, SW1P 4RA.

INTERNATIONAL COMPANIES AND FINANCE

Commercial Union in the red but increases dividend

By Richard Lapper in London

RECESSION-related losses in the UK have pushed Commercial Union, the insurance group, into a pre-tax loss of \$58.6m (\$120.6m) for 1991 from a profit of \$1.4m in 1990. This is the first loss incurred by the composite insurer since the mid-1980s.

However, the result is likely to be better than those to come from other UK insurers during the next few weeks.

CU has largely avoided the damage inflicted on some competitors by domestic mortgage indemnity claims.

The company's management was sufficiently confident about the group's underlying financial strength and the positive impact of recent rises in insurance rates to announce a 3 per cent increase in the dividend to 23.5p.

Mr Steven Bird, analyst with Smith New Court, the securi-

ties house, said the decision had reassured the market which marked the shares up 10p to \$4.60. "The loss is due to cyclical factors but everything appears to be under control," he said.

Underwriting losses rose to \$62.6m from \$34.8m, but were offset by investment earnings of \$271.5m, up from \$243.5m. Life profits rose to \$114.3m from \$102m, and earnings from associated undertakings to \$5.1m from \$700,000.

After realised investment gains, which rose to \$49.8m from \$30.8m, losses attributable to shareholders fell to \$15.5m, against a profit of \$22.1m.

The cost of the dividend amounted to \$104.8m, taking shareholders' funds to \$1.31bn, from \$1.23bn.

Mr Tony Wyand, finance director, said the average sol-

venity ratio (the yardstick which measures net assets as a percentage of non-life premium) for non-life business amounted to 63 per cent.

Underwriting losses were concentrated in the UK, rising to \$226.5m from \$145.4m. Mr Peter Ward, general manager UK, singled out the effect of the recession. Industrial fire claims rose 31 per cent to \$108.8m, with arson claims leaping from \$9m to \$29m.

Mr Ward also said property and motor theft claims increased by 38 per cent. Domestic theft claims rose from \$23m to \$51m.

CU also sustained underwriting losses in Europe. Outside the Netherlands, where Delta Lloyd reduced its underwriting loss to \$17.4m from \$26.7m, underwriting losses rose from \$52m to \$76m.

Lex, Page 18

Better margins return BfG to profit

By David Walker in Frankfurt

BfG, THE former German trades union bank which has been in the throes of a painful restructuring for the last two years and which is currently the subject of intense takeover rumours, achieved partial operating profits of DM78m (\$47.2m) last year, compared with the losses of DM332m in 1990.

Mr Paul Wisend, brought in as chief executive of the troubled bank in early 1990 and architect of the subsequent reorganisation, yesterday said BfG had finally turned the corner after two exceptionally difficult years and that the profits result was far better than expected.

Operating profits were DM78m last year and are likely to rise to DM330m in 1992, he said.

The results benefited from a rise in interest rate margins, a deliberate decision to move out of unprofitable lending, and sharply reduced costs.

Refining a reduction in the number of branches and the number of staff. The headcount dropped from 6,500 to 5,700 at the end of last year, down from 7,400 when Mr Wisend took over.

BfG, 81 per cent owned by the Aachener & Münchener Beteiligungs (AMB) insurance group, has recently become something of a pawn in the complex battle between AMB's management and Assurances Générales de France (AGF), which has accumulated a 25 per cent stake in AMB.

Earlier this month, it emerged that AMB was considering a reconciliation with AGF on condition that AGF brought Credit Lyonnais, the French state-owned bank, in as a buyer of at least a partial stake in BfG.

Mr Wisend refused to comment on persistent rumours that a deal with Credit Lyonnais was imminent. He said an international alliance would be useful to help the bank's capital position.

Direct talks with the French bank had taken place but were now over, he said. This still leaves open the possibility that BfG's fate will be sealed by talks between AMB, AGF and the French bank.

French court rules that Exor must bid for Perrier

By William Dawkins in Paris

ITALY'S Agnelli family yesterday vowed to fight to the end for control of Perrier, the celebrated French mineral water company, despite fresh complications thrown up by a Paris Appeals Court ruling.

The court declared that Exor, the Perrier holding group controlled by the Agnelli family and their allies, must launch a bid for Perrier itself. The water group is also facing a hostile direct bid from Nestlé, the Swiss food multinational, launched last month.

Depending on the outcome of Exor's talks with stock market regulators, this could increase the cost of the Agnelli approach of using Exor to gain control of Perrier, without launching a direct bid.

Exor had asked for this obligation to be suspended while

the court made up its mind on Exor's appeal for exemption from a ruling by the Conseil des Bourses de Valeurs (CBV) that it should bid for the water group. That decision is expected in mid-April.

However, Mr Giovanni Agnelli, chairman of Fiat, said yesterday: "We cannot give up because of this." Speaking in Rome, he admitted frustration.

"This French affair has become long, intricate and tiresome for all," he told Reuters news agency. But the battle could be "lengthy and finish well," he added.

Exor and its allies have acquired 49 per cent control of Perrier, well above the 33 per cent threshold at which Exor should normally launch a two-thirds bid, under French takeover rules.

The cost of buying the extra 17 per cent needed to lift the stake to 66 per cent would in theory be nearly FF1.5bn (\$341m) at the FF1.235 per share at which Perrier last month sold a stake to Saint-Louis, the sugar company allied to the Agnelli.

Nestlé, the Swiss food multinational, launched a rival hostile bid for Perrier at FF1.475 per share a few days later, but Exor lawyers argued yesterday that it could discharge its legal obligations by making an offer at the lower price.

Presumably, nobody would then accept, so Exor and its allies could continue to hold their 49 per cent stake at no extra cost. Exor said it would discuss the details of when and at what price it would bid with the CBV.

KLM and BA act on BFr2bn Sabena debt

By Daniel Green in London and Brussels

BRITISH AIRWAYS and KLM, the Dutch airline, have started legal proceedings in the Belgian courts over BFr1bn (\$294m) of debts owed to each of them by Sabena, the Belgian state-owned carrier.

The cash was due to be repaid at the end of 1991, since when talks between the three airlines over the timing of the cash transfer have run into the sand.

"We were no longer able to get a real answer from Sabena, so we went to court," said KLM yesterday. BA said the action was "to protect its position", but the talks were nevertheless continuing.

KLM and BA said they and Sabena would appear before a judge in Brussels on March 5 for a preliminary hearing.

Sabena said it had not been formally notified about the BA/KLM action, but that BA and KLM had said they intended to lodge a legal complaint.

It blamed its failure to pay on delays to a separate tie-up with Air France. That deal, which would probably involve a cash injection of about BFr1bn, was frozen when the Belgian government collapsed last October.

It also argued that the deal included a clause imposing interest charges on the loan at 8 per cent from the beginning of 1992. However, KLM replied that an extension to the loan was only allowed if all three airlines agreed to it, while BA said it had not received any interest payments.

BA and KLM invested the money as a prelude to taking a 40 per cent stake between them in a new operation, Sabena World Airways, intended as a Brussels-based operator flying to 75 European cities. The plan was scrapped in December 1990 and the investment converted into a loan.

The European Commission confirmed yesterday it had imposed a fine of Ecu750,000 (\$604,839) on Aer Lingus, the Irish airline, for refusing to grant reciprocal ticketing rights to British Midland, the UK carrier. It said Aer Lingus had abused its dominance of the London-Dublin route.

Oerlikon has loss but sees rally

By Ian Rodger in Zurich

OERLIKON-BÜHRLE has reported an operating loss of Sfr200m (\$134.2m) for 1990 - its sixth loss in as many years - but its new chairman said yesterday the troubled Swiss armaments and industrial group was beginning to recover.

"We can now think about shaping the future rather than coping with the past," Mr Hans Widmer said.

Oerlikon has been in decline for several years, mainly because the former management, led by Mr Dietrich Bührle for 34 years, was reluctant to restructure its businesses, especially the armaments-making side, to take

account of changing market conditions. Group sales last year of Sfr3.6bn were 25 per cent lower than in 1985.

In late 1990, with borrowings soaring, the big Swiss banks forced Mr Bührle to resign and named Mr Philippe de Weck, the retired chairman of Union Bank of Switzerland, to plan top management changes.

Mr Widmer, head of the Schweizer textile machinery group, was appointed chairman in April and has since led a massive restructuring effort, backed by a Sfr300m capital infusion in June. By the end of the year, employment was down to 18,500 compared with 26,400 in 1990. Net debt had

been reduced to Sfr1.8bn from Sfr2.6bn at the end of 1990. Negative cash flow dropped from Sfr150m in 1990 to Sfr20m last year.

Provisions for restructuring amounted to Sfr700m, but Mr Widmer said the actions taken would lead quickly to a turnaround in cash flow. The group officially forecast it would be between Sfr160m and Sfr200m but Mr Widmer said yesterday it could rise to Sfr250m.

Among the group's divisions, Oerlikon-Contraves suffered a 10 per cent decline in sales to Sfr1.58bn, but the order backlog was at a near record Sfr4bn level, mainly for anti-aircraft missile launchers.

Earlier this month, it emerged that AMB was considering a reconciliation with AGF on condition that AGF brought Credit Lyonnais, the French state-owned bank, in as a buyer of at least a partial stake in BfG.

Mr Wisend refused to comment on persistent rumours that a deal with Credit Lyonnais was imminent. He said an international alliance would be useful to help the bank's capital position.

Direct talks with the French bank had taken place but were now over, he said. This still leaves open the possibility that BfG's fate will be sealed by talks between AMB, AGF and the French bank.

Loss provisions hit Baltica

BALTICA HOLDING, which controls the Baltica insurance and banking group, has downgraded its December forecast of profits of Bkr650m (\$133m) for 1991 to between Bkr500m and Bkr600m, writes Hilary Barnes in Copenhagen.

This follows large loss provisions by the banking side and losses on credit and guarantee insurance business.

SEB to fund property unit

SKANDINAVISKA Enskilda Banken plans a cash infusion for its real estate credit company Svensk Fastighetskredit, AP-DJ reports from Stockholm.

In a first phase, SFK will receive SKr1bn (\$168m) over the first four months of 1992, SEB said. The cash infusion comes on the back of a 47 per cent decline in SFK's operating profit to SKr287m in 1991.

The fall reflects a jump in provisions for loan losses, to SKr285m from SKr20m a year earlier, SEB said. SFK's new lending last year amounted to SKr18.6bn, which brought its total lending volume to SKr108.9bn at the year-end.

Earlier this week, SEB, Sweden's biggest bank, reported a near 30 per cent fall in operating profits to SKr2.32bn for last year after heavy credit losses.

Celsius in \$42m ordnance deal

By Robert Taylor in Stockholm

CELSIUS, the Swedish state-owned industrial group, is to acquire Nobel Industries' half-share in Swedish Ordnance, the armaments company, for SKr250m (\$42.1m).

The deal will transform Celsius into Sweden's leading military equipment manufacturer with an annual turnover of nearly SKr13bn, a capital base of SKr2.8bn and liquidity of SKr4.3bn.

Swedish Ordnance was established at the end of 1990 as a joint partnership between the Bofors division of Nobel and FFV, the state-owned arms company.

It makes advanced weapon systems for tanks, anti-aircraft equipment, naval vessels as well as battle vehicles, and employs 6,300 people. Last year, its sales totalled SKr4.7bn.

Celsius includes the Kockums group of marine technology products, including submarines and surface combat ships which account for some 60 per cent of its business activities.

As part of the deal, Celsius and Nobel Industries have also agreed to spend SKr375m on restructuring the Swedish Ordnance's defence equipment activities. The company is also

being provided with SKr600m in risk capital.

"Swedish Ordnance has now achieved the economic conditions to carry through the structural measures that have been agreed on," said Mr Olof Lund, Celsius's chief executive. The company has an order book totalling SKr5bn, he said.

Mr Lund said there were now real possibilities of expanding arms sales abroad and establishing closer co-operation with foreign defence industries.

Celsius is one of the state companies awaiting privatisation.

March group in Pta50bn utility sales

By Tom Burns

MARCH GROUP, the Spanish family-owned conglomerate, is seeking to raise Pta50bn (\$490m) from the sale of electric utility interests.

The hydroelectric energy business, which is based in the Pyrenees and has an installed capacity of 300MW has been offered to Endesa, the state-controlled utility and also to Iberdrola, the rival utility which is privately owned.

The disposal is the first affecting Aragonese, a group

acquired in 1986 by Uralita, a leading construction material company controlled by the March group.

The disposal, expected to raise up to Pta50bn, is the biggest yet planned by the March group. Last year, the March family, whose interests span banking as well as industry, sold its minority stake in Financiera, the public works machinery distributor in Spain.

Madrid analysts said yesterday that the move appeared aimed at breaking up Aragonese, which is expected to make a loss for 1991. They added that there was now a question mark over the future of Aragonese's chemical assets which were supplied directly by the electricity producer.

The utility contributed about a third to Aragonese's Pta3.36bn profits in 1990. But the company has been hit by sharply reduced earnings at its PVC manufacturer, Alscandel.

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ABN AMRO Holding N.V.

established in Amsterdam

Pursuant to Section 9 of the Netherlands Major Holdings in Listed Companies Disclosure Act, the undersigned hereby gives notice that it has received the following notification under the Act:

Name	Percentage of capital interest	of which indirect potential	Percentage of voting rights	of which indirect potential
AEGON N.V.	12.85	12.85	0	0
Mariahoeveplein 50, 2591 TV The Hague				

The issued and outstanding share capital per January 31, 1992 amounts to NLG 3.136.835.060,- nominal value, consisting of 1 priority share with a nominal value of NLG 5,-, 362,503,010 preference shares, each with a nominal value of NLG 5,-, and 264,824,001 ordinary shares, each with a nominal value of NLG 5,-.

AEGON N.V. has announced that the reported capital interest consists of 3,31% ordinary shares and 9,54% depositary receipts for registered preference shares of ABN AMRO Holding N.V.

Amsterdam, February 24, 1992

ABN-AMRO Holding N.V.

DOLLAR-BAER

JULIUS BAER U.S. DOLLAR BOND FUND LTD. GRAND CAYMAN

DIVIDEND ANNOUNCEMENT

On 26th February, 1992 the Directors declared a dividend of US-Dollars \$3.00 per share payable on 13th March, 1992 on all Participating Shares then in issue.

Holders of bearer shares should present coupon No. 13 on or after 13th March, 1992 at the office of the Administrator, Julius Baer Bank and Trust Company Ltd., Butterfield House, Grand Cayman, Cayman Islands, B.W.I., or at the main office of the Agents, Bank Julius Baer & Co. Ltd., Bahnhofstrasse 36, 8001 Zurich, Switzerland, or Société Générale Julius Baer SA, Genève, 2, boulevard du Théâtre, 1204 Genève, Switzerland.

By order of the Board
Dollars-Baer, Julius Baer
U.S. Dollar Bond Fund Ltd.

26th February, 1992

D-MARK-BAER

JULIUS BAER D-MARK BOND FUND LTD. GRAND CAYMAN

DIVIDEND ANNOUNCEMENT

On 26th February, 1992 the Directors declared a dividend of D-Mark 29.00 per share payable on 13th March, 1992 on all Participating Shares then in issue.

Holders of bearer shares should present coupon No. 13 on or after 13th March, 1992 at the office of the Administrator, Julius Baer Bank and Trust Company Ltd., Butterfield House, Grand Cayman, Cayman Islands, B.W.I., or at the main office of the Agents, Bank Julius Baer & Co. Ltd., Bahnhofstrasse 36, 8001 Zurich, Switzerland, or Société Générale Julius Baer SA, Genève, 2, boulevard du Théâtre, 1204 Genève, Switzerland.

By order of the Board
D-Mark-Baer, Julius Baer
D-Mark Bond Fund Ltd.

26th February, 1992

IMMIGRATE TO: USA - CANADA

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To receive further details send complete bio-data/resume for evaluation to determine immigration possibilities with an initial fee of U.S. \$75.00 by bank draft payable to: IAI (USA) 1300 Crystal Drive, Suite 805, Arlington, Virginia 22204 USA. Fax: (703) 898-4400 Attn: Robert McCarthy

INVEST AMERICA, INC. IMMIGRATION AMERICA, INC.

AUSTRALIA AND NEW ZEALAND BANKING GROUP LIMITED

Sterling Floating Rate Notes due 1997

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the period from February 24th, 1992 to May 28th, 1992, has been fixed at 10.4375 per cent per annum.

On May 28th, 1992 interest of sterling 131.54 per sterling 5,000 nominal amount of the Notes, and interest of sterling 657.71 per sterling 25,000 nominal amount of the Notes, will be due against Coupon No. 30.

Swiss Bank Corporation
London
Reference Agent

First Interstate Bancorp

U.S. \$60,000,000 Floating Rate Notes due 1996

For the six months 26th February 1992 to 26th August 1992 the Notes will carry an interest rate of 4.70% per annum with an interest amount of U.S. \$2,376.61 per U.S. \$50,000 note, payable on 26th August, 1992.

Bankers Trust Company, London, Agent Bank

BCEN-EUROBANK

The Board of Directors of the B.C.E.N. - EUROBANK met on February 17, 1992 with Mr. Bernard DUPUY as CHAIRMAN to make major modifications among its shareholders.

In accordance with the powers given to him by the Supreme Soviet of the Russian Federation, the Central Bank of Russia - Moscow - has replaced the Soviet State Bank of the USSR - Moscow - and the Bank for Foreign Economic Affairs of the USSR - Moscow (VNESHECONOMBANK), as shareholders of the Banque Commerciale pour l'Europe du Nord - Eurobank, for the shares held by these two banks.

Consequently, the Central Bank of Russia now owns 75.41% of the capital of the B.C.E.N. - EUROBANK. The remaining capital mostly owned by three Russian public organizations remains unchanged.

Following the share transfer, the Central Bank of Russia has been co-opted as director of the B.C.E.N. - EUROBANK and Mr. Georges J. MATIOUKINE, Chairman of the Central Bank of Russia - Moscow, has been appointed as Permanent Representative of the B.C.E.N. - EUROBANK.

Mr. Dimitri V. TOULON, Vice-Chairman of the Central Bank of Russia - Moscow, has been co-opted as Director of the B.C.E.N. - EUROBANK.

The entry of the Central Bank of Russia - Moscow into the capital of B.C.E.N. - EUROBANK at so high a level underlines the importance and the confidence granted to our company by the Russian Government. It is very sure sign of trust which will enable the Bank to fully play its role, especially with regard to the trade exchange between Russia and France, and to bring its expertise and competence to the firms and banks belonging to the Community of Independent States.

BANQUE COMMERCIALE POUR L'EUROPE DU NORD - EUROBANK
B.C.E.N. - EUROBANK
79/81 Bd Haussmann - 75008 PARIS

C&G Cheltenham & Gloucester Building Society

£125,000,000 Floating Rate Notes due 1995

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three month period ending 26th May, 1992 has been fixed at 10.4625% per annum. The interest accruing for such three month period will be £262.99 per £100,000 Bearer Note, and £2,629.92 per £1,000,000 Bearer Note, on 26th May, 1992 against presentation of Coupon No. 4.

Union Bank of Switzerland
London Branch
Agent Bank

26th February, 1992

NOTICE TO THE HOLDERS OF WARRANTS OF

Hanwa Co., Ltd.

1. U.S.\$80,000,000 3 1/4 per cent. Guaranteed Notes due 1993 with Warrants (the "No. 1 Warrants")
2. U.S.\$190,000,000 3 1/4 per cent. Guaranteed Notes due 1992 with Warrants (the "No. 2 Warrants")
3. U.S.\$700,000,000 4 1/4 per cent. Guaranteed Notes due 1993 with Warrants (the "No. 3 Warrants")
4. U.S.\$800,000,000 3 7/8 per cent. Guaranteed Notes due 1994 with Warrants (the "No. 4 Warrants")

Pursuant to Clause 4 (c) of each of (i) the Instrument dated 24th June, 1986 concerning the No. 1 Warrants, (ii) the Instrument dated 17th September, 1987 concerning the No. 2 Warrants, (iii) the Instrument dated 9th February, 1989 concerning the No. 3 Warrants, and (iv) the Instrument dated 9th November, 1989 concerning the No. 4 Warrants (collectively, the "Instruments"), notice is hereby given as follows:

Hanwa Co., Ltd. has made an issuance of U.S.\$390,000,000 3 1/4 per cent. Guaranteed Notes due 1996 with Warrants on 13th February, 1992 at the initial subscription price of 1,538 Japanese Yen per share which is less than the current market price per share of 1,999.7 Japanese Yen on 30th January, 1992 calculated as provided in Clause 3 of each of the Instruments.

As a result of such issuance and pursuant to Clause 3 of each of the Instruments, the subscription prices of the respective Warrants have been adjusted effective as from 14th February, 1992 as follows:

- (i) The No. 1 Warrants: From 977 Japanese Yen to 980.6 Japanese Yen
- (ii) The No. 2 Warrants: From 1,323 Japanese Yen to 1,300.8 Japanese Yen
- (iii) The No. 3 Warrants: From 1,794 Japanese Yen to 1,763.3 Japanese Yen
- (iv) The No. 4 Warrants: From 2,034 Japanese Yen to 2,003.1 Japanese Yen

Done: 27th February, 1992 HANWA CO., LTD.

NOTICE OF PREPAYMENT

CCF

Crédit Commercial de France

US\$ 250,000,000 Floating Rate Notes due 1997

In accordance with paragraph Prepayment at the Option of CCF of the Terms and Conditions of the Notes, notice is hereby given that CCF will prepay, at par, on the next interest Payment Date, March 31, 1992, all the Notes remaining outstanding (i.e. US\$ 194,620,000).

Payment of interest due on March 31, 1992 and reimbursement of principal will be made in accordance with the Terms and Conditions of the Notes.

Interest will cease to accrue on the Notes as from March 31, 1992.

The Fiscal Agent
Kreditbank
Luxembourg

INTERNATIONAL COMPANIES AND FINANCE

Wal-Mart beats trend with 24% rise in profits

By Nikki Tait in New York

WAL-MART Stores, the Arkansas-based discount store chain which is now the world's largest retailer in sales terms, yesterday disclosed a 24.6 per cent jump in turnover last year to \$43.9bn and a 24.6 per cent increase in net profits to \$1.6bn from \$1.29bn.

At the earnings per share level, Wal-Mart reported a 22.8 per cent improvement, to \$1.40. Wal-Mart's figures contrast sharply with those delivered by many US retailers - in particular, the traditional department stores - who have been badly affected by the grim economic climate and the general slump in consumer spending.

Growth during the fourth quarter was roughly in line with that for the year. Sales in the three months to end-January totalled \$13.6bn, up from \$10.4bn in the same period a year earlier.

Net profits rose 25 per cent to \$602.4m and earnings per share rose to 52 cents from 42 cents.

In part, Wal-Mart's sales growth stems from a ferocious store expansion programme. In

the fourth quarter, for example, it opened 68 new Wal-Mart stores, which sell low-price general merchandise, and 15 Sam's Clubs.

Sam's Clubs are warehouse club operations, sited in out-of-town "barns" and selling a limited range of goods at deeply discounted prices to a membership customer base. Wal-Mart is the biggest operator in this fast-growing market niche.

However, for much of last year, the group also posted double-digit "same-store" sales growth.

The results for 1991-2 were scored after interest charges of \$13.3m, more than double the \$4.2m in 1990-91. The increase in total costs and expenses also slightly exceeded sales growth - rising by 35.4 per cent to \$41.7bn.

The results were much as analysts had expected, however, and shares in Wal-Mart - which has very recently posted "five and dime" store 40 years ago to overtake Kmart and Sears Roebuck as the nation's largest retailer - rose 3% to \$61 1/4.

Investcorp to inject \$300m into Saks

By Nikki Tait

INVESTCORP, the international bank formed in 1982 as a conduit for Arab money into western industry, is to inject \$300m of new equity into Saks Fifth Avenue, the US retail group which it acquired via a leveraged buyout from Britain's BAT Industries in 1990.

This is the first new equity financing since the buyout, although Saks has secured its property and trade receivables and issued Euro-notes as means of paying down bank debt.

At the time of the \$1.8bn buyout, the capital structure comprised \$600m of equity and about \$350m of subordinated debt supplied by Investcorp and its associated investors, and \$775m of bank financing, led by Manufacturers Hanover.

Yesterday, Mr Arthur Martinez, Saks vice-chairman, said the bank debt had since been reduced to around \$325m by the post-buyout financial restructurings, and the new equity funds would go primarily towards paying down the expensive subordinated debt.

There have been rumours of

poor operating performance at Saks and late payments to suppliers. However, Mr Martinez emphatically denied the latter, and said that although "trading was clearly very difficult" and "it was very hard to achieve plans," the group remained "substantially profitable."

Shortly after the buyout, a confidential memorandum surfaced, indicating Saks had fallen short of trading projections.

The equity injection, Mr Martinez said, was designed to continue the "de-leveraging" of the company and fund a new "growth plan."

Saks accompanied news of the equity injection with an announcement of a \$250m investment plan in new stores, renovations and infrastructure improvements.

It said that much of this money would be invested in the next two-and-a-half-years, with five new "replacement" stores planned. According to Mr Martinez, the plans could envisage four to six new stores, although sites are not firm. Saks operates 48 stores.

Tide turns for eastern shipbuilders

John Ridding and Robert Thomson on recovery in the Japanese and Korean shipyards

JAPANESE and South Korean shipbuilders have emerged from the troubled waters of recession aware that the most significant threat to their dominance of the international shipbuilding industry is rivalry between them.

Companies in both countries have full order books, rising profits and a lead in new construction and environment-related technologies. While they have survived the market turbulence of the past decade, they no longer regard the European industry as a serious threat, and Japanese builders are turning down orders in the expectation that vessel prices can only increase.

Mitsubishi Heavy Industries (MHI), the largest Japanese builder, said "we were spilling blood a year ago," but now "business is smooth."

In Korea, the revival has been rapid. Daewoo Shipbuilding, the country's second-biggest yard, was rescued by the government in 1989, but this year is likely to report its first annual profit since 1983.

The two industries, which say they had a new-found "harmony" after years of intense rivalry, are expected to take 70 per cent of the world market in large vessels this decade, and they are setting a course to continue their domination into the next decade.

Japan's big seven, including Mitsui Engineering and Shipbuilding and Hitachi Zosen, had diversified away from shipbuilding after the first oil shock in 1973 and the collapse of new orders.

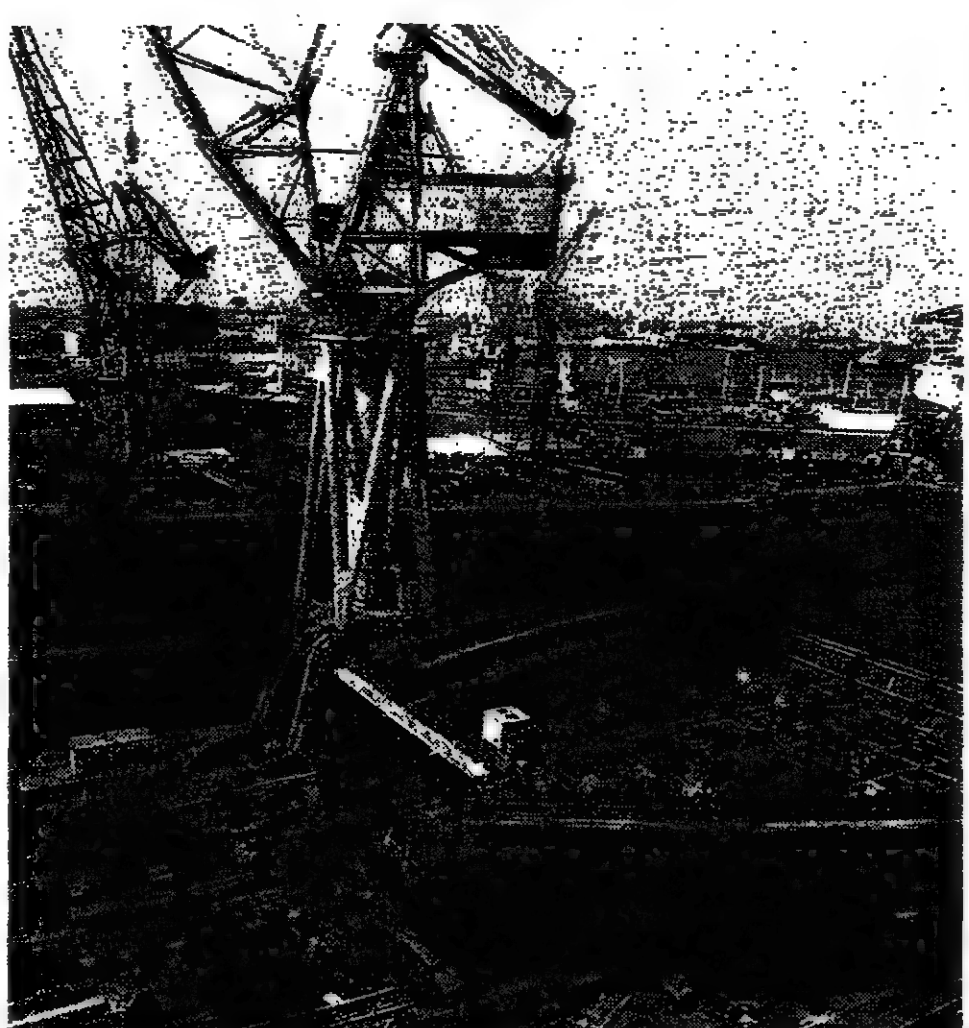
As a percentage of the total of heavy industrial companies' sales, shipbuilding fell from 22 per cent in 1984 to about 10 per cent last year, but the builders expect the figure will rise slightly and be a source of steady profits.

In achieving these results, the companies have steered clear of trade friction with Washington, which decided two years ago not to proceed with a formal investigation into allegations by US builders that Japan's "restructuring plans" were a guise for unfair government subsidies.

Government assistance has certainly played an important role in reviving the two industries, but Japanese and Korean companies now control their own destiny, having last year captured about 65 per cent of the world market.

Replacement demand for oil tankers built in the early and mid-1970s has combined with new demand for vessels to fill company order books - Japanese companies had an order backlog last September 14.2 per cent higher than the previous year.

Demand is also coming from an increased emphasis on envi-



Government assistance played an important part in reviving the industry

ronmental safety, leading to changes in vessel design and increased demand for vessels to carry liquid natural gas (LNG), seen by Asian governments as an alternative energy source to oil and coal.

US legislation, prompted by the Exxon Valdez disaster in March 1989, requires the gradual introduction of double-hulled tankers, regarded as less prone to spills but 20 per cent more expensive to build.

Meanwhile, officials at the Japan Marine Research Institute expect demand for 20 to 25 new LNG ships by 1995 and close to 50 by the year 2000.

Japanese builders have a natural advantage because of about 18 new LNG projects likely to produce demand for vessels, 10 have been backed by Japanese energy companies, while South Korean utility companies are funding three.

The Japanese industry has survived in spite of fears that shipbuilding would be transferred to lower-cost countries such as China, largely by the introduction of labour-saving technology.

SHIPBUILDING ORDERS (End-June 1991)

Country	Gross Tonnage (m)
Japan	15.16
South Korea	6.86
Denmark	1.93
Germany	1.84
Italy	1.52
Taiwan	1.38
Yugoslavia	1.29
Brazil	1.21
China	1.01
Romania	1.00
Spain	0.99
Poland	0.78
France	0.65
UK	0.54
Finland	0.30
Turkey	0.30
USSR	0.30

Information incomplete. Source: Lloyd's Register of Shipping

about 65 per cent automated, and steel cutting, about 80 per cent automated.

The second advantage for the Japanese companies is that they are essentially rebuilding the fleets of the large Japanese shipping lines. These shippers have traditionally placed orders with Japanese builders, without much regard to cost, which is now about 10 per cent higher than Korean or Taiwanese yards.

The Korean Shipbuilders Association said a VLCC now cost about \$100m, compared with \$80m in 1986. It was a measure of the Japanese yards' confidence that Nippon Yusen, the Japanese flag carrier, last year ordered two bulk carriers from a Taiwanese company, the China Shipbuilding Corporation, the first it has ordered from outside Japan since the end of the Second World War.

Nippon Yusen said Japanese yards had told it they would not be free to handle that type of vessel for two or three years. The determination of Japanese companies to limit supply has

created opportunities for Korea.

"The Japanese cannot continue to expand," says Mr Cho Choong Hooy, executive vice-president for sales at Hyundai Heavy Industries, Korea's largest builder. With many of the problems facing the Korean industry in the late 1980s now resolved, they are set to reverse the trend of falling market share. This decline saw the share of outstanding international orders placed at Korean yards fall from 30.2 per cent in 1987 to 24 per cent in 1990.

An important change for the Korean industry has been in labour relations. The violent clashes between workers and riot police which had seemed set to become an annual ritual at the end of the 1980s have now largely subsided. The effects of improved labour relations are clearly visible on the company's accounts.

Samsung Heavy Industries, like Daewoo Shipbuilding, will return its first profit since the early 1980s. Halla Heavy Industries last year reported its first profit since 1977.

The improvement in labour relations has made foreign shipping lines more confident about placing orders at Korean yards, as the likelihood of a delay in delivery - an important consideration for fleet operators - is now remote. This has removed a traditional advantage for the very punctual Japanese yards and reduces the threat of competition from Chinese yards which have also earned a reputation for tardiness.

Japanese and Korean builders expect longer-term but limited competition from China and some competition in LNG carrier construction from French builders, which had dominated the sector two decades ago. In the 1970s, about 24 yards worldwide were capable of building LNG ships, but now there are only 12, eight of them in Japan.

Having established themselves as the world's second largest shipbuilders, the Korean yards now have become less aggressive competitors. Japanese executives say that Korean companies now understand the importance of "harmony" in the industry - the implication is that the deep discounting of the past is over.

"It used to be that the Koreans would ask you what your best price had been from the Japanese and then they would just offer you 10 per cent less," said one foreign shipping executive in Seoul. "But now there is not the same hunger to carve out market share."

UAL may take stake in French airline

By Daniel Green

UNITED AIRLINES of the US is understood to have had talks on taking a minority stake in Transport Aerien Transregionale (TAT), the French regional airline opening 10 new routes in Europe over the next few months.

It is thought to be the only one of the top three US carriers to have done so.

UAL joins British Airways in looking at a stake of up to 20 per cent in TAT. Senior executives at TAT have indicated they are in preliminary talks with up to four other carriers, but not American Airlines or Delta Airlines.

TAT also announced it was starting all-business class routes in Europe using Paris as a hub. Services include Paris-Milan, from March 9, and Paris-London, from March 30.

It is looking for a strong international partner to share the disposal of TAT's French national airline, of its 36 per cent stake.

Mr Michel Marchais, founder of TAT, said he was prepared to sell 20 per cent of his family's 72 per cent controlling interest to another airline.

US court rules against tax claim

By Martin Dickson in New York

THE US Supreme Court has quashed corporate America's hopes of getting tax deductions for the investment banking and legal fees companies incur during a friendly takeover.

Its ruling could also embolden the Internal Revenue Service, which apparently wants to make it much harder for companies to deduct from taxes the cost of defending hostile bids - a move which could mean large tax bills for many companies involved in the 1990s takeover wave.

The Supreme Court's decision involved the friendly 1976 takeover of Indopco, formerly called National Star, by Unilever, the Anglo-Dutch consumer products giant.

National Star subsequently claimed tax deductions for \$2.9m in fees paid to its investment bankers and lawyers.

The IRS disputed the claim, arguing the costs should not be deductible because they produce a significant long-term

benefit for the company. The tax court and a federal appeals court both ruled in the IRS's favour and yesterday the Supreme Court added its weight as well.

Last autumn, the IRS sought to extend the "long-term benefit" argument to a company involved in a contested takeover, an action widely interpreted by tax lawyers as part of a move to clamp down on hostile bid deductions generally.

Alcan forecasts continued oversupply

By Robert Gibbens in Montreal

ALCAN Aluminium says oversupply of metal will persist this year despite a slowdown in exports from the former east bloc to the west in the first two months.

Alcan is maintaining its quarterly dividend of 15 US cents but expects another tough year, says Mr David Morton, chairman.

The Canadian company has passed capital outlays to US\$850m from US\$650m in 1991 and the investment will be confined to completing rolling mill capacity in the US and Ger-

many. However, Alcan will keep environmental spending up to US\$120m.

Mr Jacques Bougie, president, said Alcan will cut another US\$50m from its cost base in 1992 and more in 1993. Productivity targets throughout its bauxite, alumina, smelting and fabricating operations worldwide are now set in a five-year time frame.

He said that although recent spot market prices reflected the slowdown in the flow of east European metals to the west, Alcan was being

extremely cautious and suspects the inflow will resume soon due to foreign exchange pressures.

Alcan has stopped work on the Kemmer Hydroelectric project in northern British Columbia, required for the expansion of its smelter nearby, following a court judgment on environmental issues now under appeal.

In 1991, Alcan posted a loss of US\$36m, or 25 cents a share, against a profit of US\$543m, or \$2.33, in 1990. Revenues were US\$7.75bn against US\$8.7bn.

Setback for Canadian resource companies

By Robert Gibbens

TWO Canadian resource companies, Repap and Western Mining, have reported large 1991 losses, but they are looking to a lower Canadian dollar and an improvement this year and in 1993.

Repap Enterprises, one of North America's biggest coated paper producers with mills in New Brunswick and Wisconsin, reported a 1991 loss of US\$151.2m, or C\$2.90 a share, including C\$30m special charges. This compares with a profit of C\$3.1m, or 13 cents, in 1990.

Revenues were C\$1.06bn, down 13 per cent. Half the loss came in the fourth quarter when market conditions led to temporary shutdowns.

About one-quarter of Repap's

business is making softwood pulp for the US and other markets. The Canadian paper mills also export most of their output to the US.

Since the end of 1991, the Canadian dollar has declined about four basis points to about 84 US cents and pulp prices have risen from US\$400 a tonne to US\$540. Repap and other producers seek a 7.5 per cent increase on April 1 to US\$580.

Firming markets and the lower dollar should help Repap this year, although it might not return to profitability till 1993, analysts said.

Western Mining lost C\$62.2m, or C\$3.66, on revenues of C\$457m in 1991, against a loss of C\$4.4m, or 49 cents, on revenues of C\$448m in 1990. The

company has been hit by lower coal prices and higher mining costs.

Western, British Columbia's biggest coal producer, is negotiating to restructure its C\$336m debt.

It shipped 9m tonnes in 1991, up 6 per cent on 1990. Its market is mainly Japan and a lower dollar will help in 1992.

Western Group, which owns 66 per cent of Western Mining, is selling its forest products affiliate.

Quebecor, the communications group, through its printing subsidiary is planning to buy 60 per cent of Nacdo Directory, a mid-sized US printer of directories, from BCE. The price was not disclosed.

The US firm has annual

sales of about US\$70m. BCE, holding company for Bell Canada and Northern Telecom, will retain 40 per cent.

Quebecor Printing is North America's second biggest commercial printer. It bought the late Robert Maxwell's graphics business in the US two years ago and has completed several other acquisitions since then, including one in Mexico.

BCE is moving out of printing to concentrate on its communications and equipment business, plus a Canadian financial services subsidiary.

It has taken 60 per cent control of SHL Systemhouse, an international computer systems integrator, meshing Systemhouse operations with its own telecommunications business.

AHP faces \$1bn jobs charge

By Alan Friedman

A \$1bn lawsuit concerning the alleged transfer of nearly 1,400 factory jobs from the US mainland to Puerto Rico was filed yesterday by trade union representatives against American Home Products (AHP), the US pharmaceuticals company.

An unusual aspect of the lawsuit, which also names the governor of Puerto Rico as a defendant, is that it has been filed under the controversial Racketeer Influenced and Corrupt Organizations Act (RICO), an umbrella law which provides for the tripling of damages in the case of a court victory.

The main allegation is that AHP, which opened plant in Puerto Rico in 1983 and 1987, made use of US and Puerto Rican tax credits connected to the sheltering of profits earned from the Puerto Rican factories and that development grants and training subsidies were obtained to "illegally" destroy mainland jobs by creating duplicate capacity in Puerto Rico.

The lawsuit says nearly 1,400 jobs were lost in AHP plants in Indiana and Pennsylvania as a result of the opening of the Puerto Rican plants, which make Anacin, Advil and other over-the-counter and prescription drugs.

It claims AHP used a provision of US tax law that grants US companies 100 per cent tax credits on profits made by Puerto Rican subsidiaries.

The suit alleges the governor and other officials of Puerto Rico ignored their duty to thoroughly explore the adverse potential impact on US mainland employment resulting from the opening of the new AHP plants.

It seeks damages of \$1bn and to void a further \$500m of estimated AHP accrued tax benefits since 1985.

The case could create a precedent suggesting that US companies might be liable for job losses related to the transfer of production facilities outside the US.

AHP said it could not comment on the lawsuit, which it had not yet received.

Telmex earnings advance

By Damien Fraser in San Antonio, Texas

TELMEX, Mexico's telephone monopoly, recorded net profits of 6,966m pesos (\$2.26bn) last year, a 77.8 per cent inflation-adjusted increase over 1990.

The higher-than-expected increase pushed the price of Telmex's American Depository Receipts, traded on the New York Stock Exchange, up \$3 to \$55 in early trading yesterday.

Telmex's operating income rose by 46.5 per cent thanks to substantial rises in tariffs and line expansion. In the last

quarter, Telmex installed 299,000 new lines, compared with 346,000 in the first nine months of the year.

Telmex made \$488m in financial gains last year, of which \$204.3m came from a debt swap arranged between Telmex and the Mexican government.

Other gains came from profits on the interest spread between Telmex dollar debt and peso denominated cash, according to Mr Scott Kald of Smith Barney in New York.

News Corp hopes to raise up to \$1bn

By Alan Friedman in New York

MR RUPERT MURDOCH, the international media magnate whose News Corporation last year restructured \$3.2bn of group debt, said he hoped to raise up to \$1bn over the next 12 months through long-term securities that will allow News Corporation to reduce its level of bank debt.

Mr Murdoch, who on Monday announced plans to succeed the departing Mr Barry Diller as chairman and chief executive of News Corporation's Fox movie and television group, disclosed the debt reduction plan in an interview.

"We are going to have good profits at News Corp (in the year that ends this June 30) and as credit ratings improve we will go for more long-term debt issues to pay down more bank debt," he explained.

Turning to Fox, which contributed around \$400m of News Corporation's operating income of \$1.2bn in the financial year last June 30, Mr Murdoch said he planned to devote three weeks out of every month on the day-to-day operations of Fox Inc, the parent company of the 20th Century Fox movie studio and the Fox television network.

Mr Diller, who built the Fox TV network single-handedly over the past five years, surprised the US entertainment industry when he resigned on Monday in order to form or acquire his own business.

"I never thought of bringing anyone else in," said Mr Murdoch, adding that he had moved his base of operations to Los Angeles last year and planned to be at Fox "as much as Barry was".

"Now I can get back to what I like to do best, which is running the business," said Mr Murdoch, adding that Fox represents the biggest part of News Corporation's earnings.

He said Fox's total operating income was likely to be \$200m to \$250m below last year's \$300m level in the year to June 30, with the movie studio's profits down by \$30m to \$40m and the television network's earnings improved.

Mr Murdoch added he planned to be involved in all aspects of the film and television business, including decisions on which films to make.

He admitted he does not have film experience, but explained: "The role I have to play is to say no, to employ an editor's judgment on movies and to make people sell ideas to me."

Berlitz review may lead to sale

BERLITZ, the language school subsidiary of Maxwell Communication Corporation, has hired the Wall Street stockbroker firm of Donaldson, Lufkin & Jenrette (DLJ) to conduct a strategic review that could lead to the sale or recapitalisation of the company, writes Alan Friedman.

Berlitz said DLJ would consider alternatives, including the sale of all or part of the company. Another option would be the continued New York Stock Exchange listing of Berlitz as an independent company.

Prices for electricity delivered to the business of the electricity producer and the consumer, excluding transmission and distribution charges.

Period	Price (p/kWh)	Period	Price (p/kWh)
1st hour	17.00	17th hour	17.00
2nd hour	17.00	18th hour	17.00
3rd hour	17.00	19th hour	17.00
4th hour	17.00	20th hour	17.00
5th hour	17.00	21st hour	17.00
6th hour	17.00	22nd hour	17.00
7th hour	17.00	23rd hour	17.00
8th hour	17.00	24th hour	17.00
9th hour	17.00		
10th hour	17.00		
11th hour	17.00		
12th hour	17.00		
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CORPORATE FINANCE LIMITED**

January 1992

INTERNATIONAL COMPANIES & CAPITAL MARKETS

Asahi Glass results hit by building downturn

By Robert Thomson in Tokyo

ASAHI Glass, the leading Japanese glass-maker, reported a 19 per cent fall in consolidated pre-tax profit, to ¥83.59bn (\$496.79m), in the year to end-December. The results reflect the downturn in the country's construction and car industries.

Sales rose 1.1 per cent to ¥1,246bn, while parent company sales rose 0.4 per cent to ¥1,022bn. Pre-tax profit fell by 5.3 per cent to ¥60.33bn.

However, parent operating profit rose by 8.4 per cent to ¥47.77bn. The company reported a significant fall in non-operating income from interest and dividends, and sales of shares in subsidiaries, which were affected by turbulence in Japanese financial markets.

It said sales of flat glass and construction materials slowed in tandem with a fall in housing starts, but there was an increase in sales of high-performance glass for the industry. Slower demand from car-makers led to sluggish sales of fabricated glass, while total glass sales fell 0.8 per cent to ¥326bn.

Asahi said "a quick expansion of domestic demand" was unlikely this year, and forecast a 3.7 per cent increase in parent sales to ¥1,060bn.

HK bank unit still in deficit

By Bruce Jacques

HONGKONG Bank of Australia, a wholly-owned subsidiary of the Hongkong and Shanghai Banking Corporation, has posted a net deficit of A\$37.8m (US\$34.4m) for 1991, adding to the litany of losses reported by foreign banks operating in Australia.

However, the result represents an improvement on the previous year's A\$278m loss, and reflects a reduction in bad and doubtful debt provisions, from A\$221m to A\$138.4m.

It follows the announcement of a A\$103m loss by NetWest Australia and a A\$230m loss by Citibank.

Higher costs blamed for fall to Bt4.8bn at Siam Cement

By Victor Mallet in Bangkok

SIAM Cement, the Thai conglomerate and largest cement producer in the country, yesterday announced a fall in consolidated net profits to an estimated Bt4.81bn (\$300m) in 1991, from Bt5.35bn in 1990.

It blamed increased costs for the decline. Although the profits were below expectations, this year's results are expected to benefit from low energy prices and increased local cement production capacity, which will reduce the need for expensive imports.

Consolidated net revenue was put at Bt53.17bn, up from Bt44.06bn in 1990.

The parent company, net profit in 1991 fell to Bt3.89bn on net revenue of Bt35.60bn, compared with 1990 profits of Bt4.71bn on revenue of Bt31.06bn. Siam Cement proposed a final dividend of Bt9 a share, making an unchanged total of Bt18 for the year.

The company said it had held prices stable for most of its products while absorbing higher costs for fuel, financing and raw materials, including imported bagged cement, which has to be sold at the prevailing local price.

"Their capacity is increasing very substantially," said one broker in Bangkok, "so we expect their margins to increase very substantially, too, in the next two years."

Siam Cement plans to raise its annual capacity in Thailand to 16m tonnes by October and to 19.5m tonnes by 1995, from the current 12.4m tonnes.

Other investments include the group's first overseas factory - a ceramic tile plant in Tennessee in a joint venture with Finifloor of Italy - and a Bt6bn joint venture with Yamato Kogyo of Japan to make structural steel in Thailand. The group is also negotiating deals in Vietnam.

Mr Amaret Sila, the Thai commerce minister and former Siam Cement executive, forecast that the country's cement production capacity would double to 40m tonnes in the next five years. Although the industry was well-placed to compete in the region, he said, Thailand could be constrained in the long term by environmental and raw materials constraints.

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Espirito Santo group wins control of bank

By Patrick Blum in Lisbon

THE Espirito Santo family has regained control of Banco Espirito Santo e Comercial de Lisboa (BESCL), Portugal's third largest bank, following the completion of its privatisation this week.

The family owned a majority shareholding in the bank before its nationalisation in 1975. From exile in Brazil, it has steadily built up a new international financial group with holdings in Europe, the US and South America.

The group began its comeback in Portugal in the 1980s, bought back control of Transquilidade, one of Portugal's leading insurance companies, when it was privatised in 1990, and last year secured 33 per cent stake in BESCL when 40 per cent of the bank was sold.

In this second stage of privatisation, 24m shares representing 60 per cent of the bank's share capital were sold raising Bt88bn (\$658m) - 1.7m shares remained with an underwriting syndicate. The Espirito Santo group (GES) increased its holding to 43 per cent in association with Credit Agricole de France which holds 9.5 per cent.

In an earlier interview with the Financial Times, Mr Ricardo Espirito Santo Salgado, group chairman, said a 40 per cent stake would be sufficient to control the bank in view of the capital's dispersal among a large number of small investors.

He said BESCL, a commercial bank with a domestic market share of around 9 per cent, would be the centre of the group but remain a retail bank, with other group companies specialising in investment banking and other activities both in Portugal and abroad.

BESCL is expected to show a 30 per cent rise in assets to Bt1,449bn last year from Bt1,197bn in 1990 and net profits up to Bt15bn from Bt12.5bn. It recently bought Banco Industrial del Mediterraneo of Spain.

The move is primarily for fiscal reasons to comply with new regulations in the 1992 budget law approved on December 30 and means the elimination of BCI's property division.

The budget law obliged the bank to revalue its property assets and this week the board approved an increase in the

latter's book value of L1,390bn (\$1.13bn), bringing the total to L1,390bn.

If the property division had been retained separately the increased book value of the four holdings would reportedly have been L1,343bn.

The new holding will be called Comit Holding International and Comit Holding respectively.

The board has also announced preliminary results for 1991 with gross operating earnings of L1,191bn against L1,111bn in 1990 a modest 2.5 per cent increase.

UK government bonds also

rose on the general swell of positive sentiment, though the market continued to look in vain for any hints of an early cut in interest rates.

The March gilt futures contract advanced close to a level at which it could have triggered a release of the Bank of England's tap stock.

However, it later fell slightly to around 98.06.

The tap level has not been touched for two weeks, and with an estimated £500m still on the Bank's books, the stock is still seen as placing a ceiling on the upward movement of the market.

The benchmark gilt maturing 2003/07 closed at around 115 1/2 for a yield of 9.27 per cent, while the 9 per cent gilt maturing 2011 closed at a point to 98 1/2, a yield of 9.06 per cent.

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UK government bonds also

Treasuries move higher as rate cut speculation grows

By Patrick Harverson in New York and Richard Waters in London

US TREASURY prices posted modest gains across the maturity range yesterday morning, despite an increase in January durable goods orders that was slightly bigger than had been expected.

By midday, the benchmark 30-year government bond was up 1/4 at 100 1/4, yielding 7.927 per cent. The two-year note was also firmer, up 1/4 at 98 1/4, yielding 5.409 per cent.

The news that durable goods orders rose 1.5 per cent last month would normally have unsettled the market, given that analysts had forecast a rise of only 1 per cent.

The impact of Tuesday's big drop in consumer confidence, however, was still being felt yesterday and speculation continued to intensify about the possibility of an interest rate cut by the Federal Reserve.

The market was also aided by comments from Mr Dan Rostenkowski, chairman of the House ways and means committee and the Democrat's top tax legislator, who said he doubted his party's tax bill could be passed by Congress.

The comments eased bond investors' fears that an economically stimulative fiscal package would depress Treasury prices.

EUROPEAN government bond markets continued to advance almost in unison yesterday as investors digested

the comments from Mr Dan Rostenkowski, chairman of the House ways and means committee and the Democrat's top

INTERNATIONAL CAPITAL MARKETS

Bell Canada in C\$125m five-year Eurobond issue

By Simon London and Tracy Corrigan

NEW issue activity was muted in the international bond market yesterday, with issuers finding only small pockets of demand for new paper.

INTERNATIONAL BONDS

ment budget statement overnight on Tuesday, with benchmark government bonds gaining around 1/4 of a point in early trading yesterday.

Bell Canada, the telephone company, took the opportunity to launch a C\$125m five-year Eurobond issue, lead-managed by UBS Phillips & Drew. The 8 3/4 per cent bonds were re-offered to investors at a fixed price of 100.375, where the yield spread over Canadian government bonds was 62 basis points.

Participants in the deal expected strong demand from continental European retail investors, attracted by the coupon and status of the issuer.

In contrast, the Australian dollar sector gave a less welcome reception to a budget statement by Mr Paul Keating, the Australian prime minister, which was seen as leaving little room for a further cut in Australian interest rates.

Benchmark government bonds at the three-year maturity fell by nearly 1/4 of a point immediately after the statement, before recovering some of the lost ground.

Syndicate managers said that the negative tone could reduce the number of investors willing to re-invest the pro-

ceeds of maturing Australian dollar bonds back into new issues.

KPW, the German government-backed finance agency, added Eurobonds to its outstanding 8 1/4 per cent Eurobonds five-year issue launched at the end of January. Deutsche Bank Capital Markets and Goldman Sachs International placed the bonds with a small group of investors at an undisclosed price.

This cautious approach

MR Michael von Brentano has stepped down as chairman of the International Primary Markets Association (IPMA), which represents top new issue underwriting firms in the international and domestic bond markets, writes Simon London.

He is to take up an appointment as a partner of Merck Finck & Co, the private banking firm owned by Barclays de Zoete Wedd.

Mr Brentano was head of Deutsche Bank Capital Markets in London from its formation in 1985 until his retirement last year to work full-time for IPMA.

underlined the poor tone of the market, with even top-rated borrowers unwilling to risk substantial new issues.

In the D-Mark sector, Toyota Motor Credit Corporation (TMCC) launched a DM200m three-year deal via Deutsche Bank, aimed at German investors.

However, new issue supply

is expected to pause over the next week with German public holidays disrupting market activity.

TMCC swapped the proceeds of the issue into floating-rate dollars. However, swap spreads have tightened recently, making the D-Mark sector less attractive to non-German companies.

In the Swiss market, Tjwi Kintex, Indonesia's largest pulp and paper company and part of the Sinar Mas group, launched a SFr50m convertible bond offering, the second such offering for an Indonesian borrower in the Swiss market.

Although the Indonesian stock market is now open to foreign investors, many Swiss investors prefer the convertible structure, according to lead manager Credit Suisse.

National Bank of Hungary yesterday unveiled plans to raise DM600m on the German bond market, writes David Waller in Frankfurt.

The seven-year bond issue will have a coupon of 10.25 per cent and will be priced on March 11 by Deutsche Bank, which has been awarded the mandate to lead manage the issue.

The issue is considerably larger than the National Bank's two most recent bond issues. Last year, it launched a \$100m issue and a Euro200m issue in the international bond market.

Speaking in Frankfurt, Mr Frigyes Harszegi, vice-president of the Hungarian bank, said it was considering making further issues this year, probably on the US dollar and Euro Euromarkets, although an issue in Swiss francs was also a possibility.

Price war rages over softening commissions

Richard Waters on a practice which is no longer restricted to a few specialist houses

THE UK's large integrated securities houses last year received 33 per cent of their commission income through "soft commission" arrangements, a rise from 8 per cent during 1990 and confirmation that this form of investment business is no longer largely restricted to a few specialist houses in London.

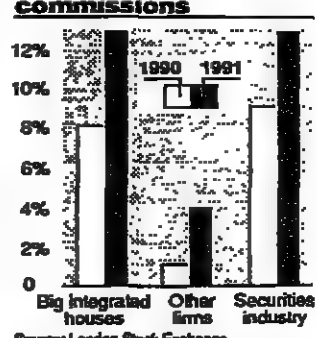
The figures, revealed in a London Stock Exchange report on the soft commission business, show it is no longer an under-used area of the market. Research last year by Greenwich Associates, the US research company, revealed more than 50 per cent of investment and unit trusts had soft commission arrangements, while the proportion of investment advisers had risen to around two-thirds. Less than half of insurance companies have similar arrangements.

Soft commission agreements involve a fund manager agreeing to give a fixed proportion

of business to a broker in return for services, such as the provision of data base services or specialist research provided by an independent research house. The rapid growth of the practice in the UK in the past three years, since it was judged an acceptable practice by the Securities and Investments Board, the chief UK investment regulator, has prompted a price war, as well as fears that the arrangements would threaten the interests of fund managers' clients.

In its latest quarterly review of the UK market, the London Stock Exchange reports the practice of "softing" is likely to become more prevalent. Traditional brokers, which have not actively sought soft commission business before, have already seen their reliance on this type of income jump from 1 per cent to 4 per cent in the last three months as a result of cost pressures and the desire of brokers to maintain

Growth in soft commissions



Source: London Stock Exchange

The exchange concludes regulatory concerns about soft commissions continue - the SIB recently started a consultation exercise to see if further changes were needed to the regulatory arrangements.

Soft commission deals give rise to four concerns:

- They provide a way for brokers to pay fund managers inducements to place business with them. This concern has largely been resolved, the exchange says. Rules in force in the UK limit the services that can be provided to those which "assist in the provision of investment services". The services most commonly covered by such agreements include performance measurement, on-line stock quotation services and corporate data-bases, according to Greenwich.
- They could lead to excessive charging by fund managers. This is because fund managers charge a fee for their services and also pass on brokerage commission charges to their customers. If the commissions cover some of the managers' costs, which are normally reflected in the fee, then the customer could end up effectively paying twice for the same service.
- Fund managers could be tempted to "churn" a portfolio.

These two concerns could be resolved if trustees which employ fund managers are aware of the dangers, and information is provided about what is actually taking place. The exchange warns that even the well-informed trustee finds it difficult to tell the difference between "good business practice and outright exploitation by the fund manager."

● Fund managers may not always be achieving best execution for their clients. This is a concern particular to the UK, whose integrated houses are in theory able to subsidise low commission rates with the spread they make by acting as market-makers.

Here, again, regulatory responses are difficult. The exchange says. Moves suggested so far "are incompatible with market practices and thus unenforceable," it warns.

Stock Exchange Quarterly, Winter 1991, London Stock Exchange, London, EC2N 1HP, 276.

CP programme goes from strength to strength

David Waller reports on the first anniversary of a rapidly-expanding German market

LAST week, an important anniversary was celebrated in the German financial markets - it was a year since Daimler Benz launched Germany's first commercial paper (CP) programme.

Since that first DM1.5bn (\$837m) programme in mid-February, the market has grown in leaps and bounds. The total value of programmes amounts to DM250bn and the Deutsche Bank, arranger and chief dealer to the overwhelming majority of issues so far, is predicting the figure will rise to DM400bn by the end of the current year. Of this, half will be issued and outstanding in the market place, the bank said.

The market came into existence because of the abolition of stock transfer tax early last year and the waiving of the requirement that German companies should seek Ministry of Finance permission for domestic debt issues. Before then, costs and complications meant the only way for German companies to issue D-Mark denominated paper in short maturities was via the Euromarkets.

Treasurers have seized the

opportunity to raise funds on more favourable terms than conventional bank borrowings. There have been a total of 34 issuers so far, 14 of them tapping the market since October.

The majority of the issuers are large German corporates - Volkswagen, Bayerische Motoren Werke, Hoechst and Hoechst are among those represented.

The biggest issuer by far is the Bundesbank, the German government's privatisation agency for the east of the country, which last week announced plans to double the size of its existing programme to DM100bn, saying that CP was a particularly flexible and cost-effective form of borrowing with interest rates at the average of 30 basis points lower than equivalent money market loans.

With so many issuers issuing so much paper in so short a time, it is not surprising there is jubilation in the corporate finance department of Deutsche Bank, which has been involved as arranger or dealer in all but seven of the issues and in the German financial

community as a whole, which sees the rapid development of the market as an important boost for the country's status as a financial centre.

The German market has quickly grown to be larger than its UK counterpart - where outstanding total £5bn (\$8.5bn) according to IBCA, the London-based rating agency - but it is still only a fraction of the size of the US market, where outstanding issues are US\$650bn compared with the DM250bn forecast by Deutsche Bank for Germany by the end of the year.

As a recent commentary from Standard & Poor's, the US rating agency puts it: "Despite the positive signs... to become an effective source of short-term funding the market must continue to expand. To establish a sufficient critical mass for depth, liquidity and efficiency, the numbers of issuers should ultimately grow by several times its current base - drawing on a diversified group of issuers as the market builds up outstanding."

Observers say that for the market to develop in this way, two conditions must be fulfilled. Firstly, international investors should play a much bigger role - at present they own only 20 per cent of all outstanding issues while the other 80 per cent is in the hands of domestic German investors. Second, medium-sized and smaller companies should be encouraged to become issuers, thus broadening investor options - at present the bulk of issuers are very large German companies.

It is not just the rating agencies such as S&P's and Moody's - both of which set up German operations last year - which say the key to both these developments is the wider use of ratings. In an interview with the Financial Times last week, Mr Frank Heintzler, Deutsche Bank's head of corporate finance, said his advice to all clients seeking a listing was to get a rating.

"In the long run, it will help them with their cost of funds," he said. It would also allow investors, especially overseas investors, to come to a better

assessment of the risks attached to each individual issue, he said. So far, Volkswagen is the only German company to have published a rating for its domestic CP programme. The only other three issuers to have had their paper rated were the German subsidiaries of large international companies - Alcatel, Procter & Gamble and Fiat.

Otherwise, in a reverse of the practice on the US and other markets, no issuers have had themselves rated at all. German issuers have been able to get away without a formal third-party assessment of their creditworthiness because of their good name with domestic investors - and also the good name of the sponsoring bank.

Mr Heintzler, of Deutsche Bank, said: "Up until now they all achieved good terms, but there is already a definite trend towards differentiation on the part of investors, and with higher volumes there will be more discrepancies between the terms individual issuers can obtain."

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Yield	Notes
Barra Corp (US)	100	8	100	1996	2 1/2	Yamaha Int (Europe)
Alfa Romeo (It)	40	12	97.575	1995	1 1/2	Yamaha Int (Europe)
Deutsche Bank Capital Markets	150	8 1/2	(b)	1997	(b)	Deutsche Bank Capital Markets
Deutsche Bank Capital Markets	125	8 1/2	101.05	1997	1 1/2	101.05 US\$
Deutsche Bank Capital Markets	200	8 1/2	101.05	1995	1 1/2	Deutsche Bank
Deutsche Bank Capital Markets	50	8	100	1997	-	Credit Suisse

FT-ACTUARIES SHARE INDICES

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EQUITY GROUPS									
Wednesday February 26 1992									
A & SUB-SECTIONS									
Figures in parentheses show number of stocks per section									
	Index	Day's Change	Est. Earnings Yield (%)	Gross Div. Yield (%)	Est. P/E Ratio	Adj. Div. Yield (%)	Index	Index	Index
				(45 to 55%)		to date			
						to date			
1 CAPITAL GOODS (178)	798.95	+0.5	8.23	5.97	15.53	1.41	795.14	798.29	791.64
2 Building Materials (23)	985.75	+0.5	7.06	6.31	19.10	0.44	981.89	981.19	972.06
3 Contracting, Construction (28)	892.44	+0.6	8.92	8.18	16.16	1.32	887.23	886.07	882.30
4 Electricals (71)	2446.03	+0.3	10.10	6.13	12.46	1.47	2438.73	2437.77	2420.46
5 Electronics (28)	1846.21	+1.4	9.92	4.64	12.78	1.86	1829.80	1828.07	1800.39
6 Engineering-Aerospace (8)	328.02	+0.1	12.47	7.92	9.74	5.78	327.57	326.50	324.74
7 Engineering-General (43)	490.69	+0.5	9.65	4.81	13.07	1.21	490.82	493.62	489.27
8 Metals and Metal Forming (10)	338.00	+0.5	2.11	10.54	-	0.00	336.39	336.82	327.98
9 Motors (14)	234.91	+0.5	8.07	7.51	16.47	0.00	234.65	234.23	234.08
10 Other Industrial Materials (19)	1609.99	+0.5	7.45	5.11	15.92	0.00	1602.37	1612.41	1599.59
11 CONSUMER GROUP (188)	1678.70	+0.6	7.15	3.32	17.12	4.74	1668.96	1668.95	1672.42
12 Breweries and Distillers (23)	2117.29	+0.5	7.59	3.35	15.89	7.92	2117.13	2124.70	2095.84
13 Food Manufacturing (18)	1267.60	+0.1	8.52	4.04	14.48	2.11	1265.00	1265.00	1273.44
14 Food Retailing (17)	2670.63	+0.0	8.26	3.10	13.72	4.06	2617.92	2618.43	2644.54
15 Health and Household (28)	4392.05	+0.4	6.21	2.57	18.26	15.12	4383.25	4420.14	4441.00
16 Hotels and Leisure (23)	1304.06	+0.4	7.14	5.17	17.46	8.54	1299.25	1294.99	1290.38
17 Media (24)	1520.44	+0.5	6.30	3.52	19.96	2.97	1542.18	1547.00	1543.17
18 Packaging, Paper & Printing (17)	752.99	+0.1	7.03	4.41	17.25	0.22	751.99	751.91	748.06
19 Textiles (10)	1066.52	+0.3	6.92	3.79	19.14	1.91	1063.28	1063.23	1069.15
20 Telecommunications (23)	1337.92	+0.5	1.99	4.85	17.74	0.23	1335.61	1335.61	1335.61
21 OTHER GROUPS (116)	1237.42	+0.7	7.56	3.36	12.94	6.41	1228.23	1231.60	1224.95
22 Business Services (16)	1392.18	+0.1	7.22	4.73	17.62	0.27	1393.65	1403.88	1395.62
23 Chemicals (21)	1519.07	+0.2	6.60	4.82	18.72	0.99	1515.35	1515.38	1501.23
24 Conglomerated (11)	1371.92	+0.2	10.80	7.54	11.25	3.18	1354.04	1354.04	1353.58
25 Diversified (16)	2435.20	+0.8	5.21	4.65	24.34	2.46	2415.92	2413.34	2407.16
26 Electricity (16)	1218.77	+0.7	14.88	6.10	8.74	17.21	1198.24	1203.95	1195.11
27 Telephone Networks (4)	1412.39	+0.8	11.11	4.44	11.78	16.02	1400.53	1410.01	1406.90
28 Water (10)	2462.79	+1.8	17.32	6.46	6.36	0.00	2419.43	2423.65	2402.39
29 Miscellaneous (24)	1882.85	+0.5	5.53	5.27	24.69	1.18	1863.85	1867.70	1839.56
30 INDUSTRIAL GROUP (482)	1316.55	+0.6	8.14	4.42	15.32	4.43	1308.62	1315.38	1307.92
31 Oil & Gas (18)	2045.81	+1.5	9.34	6.89	14.13	36.07	2015.81	2021.08	2015.81
32 SOFT SHARE INDEX (500)	1785.72	+0.7	8.26	4.67	15.18	6.70	1776.04	1782.79	1775.39
33 FINANCIAL GROUP (87)	728.51	+0.1	-	6.40	-	2.61	727.86	727.99	726.91
34 Banks (9)	905.22	+0.2	4.09	5.92	50.17	0.80	907.83	903.95	887.02
35 Insurance (Life) (6)	1454.16	+1.7	-	5.87	-	0.00	1429.84	1432.78	1415.77
36 Insurance (Composite) (7)	891.05	+1.3	-	8.91	-	0.00	884.91	885.01	880.39
37 Insurance (Brokers) (10)	470.95	+0.8	7.97	6.88	18.52	2.37	465.29	465.02	465.02
38 Merchant Banks (7)	464.14	+3.2	-	4.02	-	0.00	479.68	479.68	479.19
39 Property (13)	733.19	+0.7	7.88	6.15	17.45	0.99	738.41	733.75	734.25
40 Other Financial (4)	246.47	+0.1	8.07	7.08	16.37	0.99	246.11	245.94	247.23
71 Investment Trusts (18)	1183.93	+0.5	-	3.72	-	4.11	1177.88	1177.73	1175.00
72 ALL-SHARE INDEX (654)	1228.94	+0.6	-	4.85	-	5.72	1221.30	1226.43	1219.34
FT-SE 100 SHARE INDEX	2545.01	+0.8	2571.11	2548.12	2546.81	2559.71	2542.31	2543.44	2536.11
	Index	Day's Change	Day's Low	Day's High	Feb 26	Feb 25	Feb 24	Feb 23	Feb 22
	2545.01	+0.8	2571.11	2548.12	2546.81	2559.71	2542.31	2543.44	2536.11

FIXED INTEREST						AVERAGE GROSS REDEMPTION YIELDS		Wed Feb 26	Tue Feb 25	Year Ago (approx.)
PRICE INDICES	Wed Feb 26	Day's change %	Tue Feb 25	Accrued Interest	rd adj. 1992 to date	10-Year Government	5 years			
						Low	15 years	0.56	0.56	9.28
						100% (74 %)	30 years	0.99	0.99	9.76
						Medium	5 years	0.95	0.95	9.82
						5 Coupons	15 years	1.15	1.15	10.13
						100% (104 %)	30 years	1.24	1.24	10.31
						High	5 years	0.95	0.95	9.82
						7 Coupons	15 years	1.24	1.24	10.13
						100% (104 %)	1 - 20 years	1.15	1.15	10.04
						10 Irredeemables		0.92	0.94	9.92
						Index-Linked				
						Inflation rate 5%	Up to 5 years	3.61	3.65	3.79
						Inflation rate 10%	Over 5 yrs	4.28	4.30	4.17
						Inflation rate 10%	Up to 5 yrs	2.93	2.96	2.93
						Inflation rate 10%	Over 5 yrs	4.10	4.12	3.98
						10% & Loans				
						15 years	15 years	10.20	10.85	11.91
						25 years	25 years	10.60	10.62	11.46
						30 years	30 years	10.45	10.46	11.42

UK COMPANY NEWS

Kleinwort Benson returns to the black with £27.9m

By Robert Peston

KLEINWORT BENSON, the merchant bank, yesterday disclosed that in 1991 it had recovered to pre-tax profits of £27.9m from the 1990 deficit of £88m.

Mr David Peake, chairman, also said that talks were continuing on the formation of an alliance with Banque Nationale de Paris, the French bank.

However, these talks were unlikely to be completed until BNP had completed its discussions on forming a separate link with Dresdner Bank, the German bank.

Kleinwort's 1991 profits were less than it had been anticipating a year ago, because the recession in the UK forced it to make a £39m provision against possible losses on loans. The bulk of these losses were incurred on loans to small- and medium-sized companies.

During the year, the group reduced its portfolio of corporate loans to £561m (£580m).

"The level of provisioning should be lower in the current year," Mr Peake said.

He was pleased with the progress of Kleinwort's equities or stockbroking activities, which caused it considerable problems in the early years after they were acquired out-

right in 1986. Kleinwort made "steady profits" from market-making, or the wholesaling of shares, and it also increased its market share of business with investment institutions.

The merchant banking segment, which includes the corporate finance department and securities operations, made profits of £24.7m on loan capital, against losses of £35.1m.

There was a modest fall from £24.4m (£27.4m) in profits of the investment management division. Mr Peake blamed a small bad debt incurred in the private banking operations and a decline in unit trust sales.

The full-year dividend is maintained at 18p with an unchanged final of 10.7p. Earnings per share were 14.34p (losses 36.77p).

Separately, Kleinwort announced the retirement of Mr David Benson, a member of the bank's founding family, as vice-chairman - though he will remain a non-executive director - and the appointment to the new post of deputy chairman of Mr Simon Robertson, already a Kleinwort director. As a result, Mr David Clement will become sole head of the corporate finance department, a role he had been sharing with Mr Robertson.

COMMENT

Kleinwort's return on capital is still a long way short of satisfactory. Profits after tax equated to just 4.5 per cent of shareholders' funds - it would have done considerably better to have invested its capital in a building society account. It has been a difficult year for most lending banks and corporate financiers. However, it is making something of a habit of earning lowly returns - it has done so in four out of the last five years. Poor performance has forced it to pay part of the dividend out of reserves, having paid all of the dividend from reserves in 1990 and a large slice of it from reserves in 1988. On a more positive note, the equities division is at last performing reasonably following years of difficulties.

The pruning of the loan book probably also means that loan losses will diminish. Pre-tax profits should recover to about £45m in the current year which would at least cover a maintained dividend, putting the shares, at 28p, on a yield of 8 per cent which is about right. There may even be some upside, if BNP and Dresdner decide to bid for all or some of the shares.

£158m repaid to parent by O&Y Canary Wharf Hldgs

By Vanessa Houlder, Property Correspondent

O&Y CANARY Wharf Holdings, the developer of the £300m office complex in London's Docklands, repaid £158m of its share capital to its Canadian parent in November 1990, according to newly published accounts.

The repayment was the main cause of the net assets fall to £571.7m (£751m) in the year to October 1991.

O&Y did not comment on the repayment, other than saying that money was transferred back and forth to the parent company as required.

A City banker said that it was O&Y's practice to fund the early phases of a development from its own resources before raising long-term debt and repaying some of the parent company's equity. There are also tax advantages in transferring equity rather than debt between a parent company and a subsidiary.

O&Y Canary Wharf Holdings made a £21.1m loss in the year. O&Y said that the loss for the year was "wholly attributable" to its accounting policy of charging interest to the profit and loss account, rather than capitalising it.

Interest costs of £123.7m and administrative costs of £16.6m were offset by interest receivable of £87.1m and gross profits of £25.1m. The profits were due to £1.6m of rental income and a £54.5m sale and leaseback deal with Credit Suisse First Boston.

O&Y Canary Wharf Holdings' gearing stood at 182 per cent at the year-end. During the year, O&Y refinanced nearly £1bn of short-term debt. It arranged £501m of bank loans which are repayable within two to five years and £90m of loans repayable after five years. Some £100m of loans are unsecured but all the loans are guaranteed by the ultimate parent company. Its cash balance was reduced from £831m to £54.1m during the year.

The position of O&Y's parent company remains unclear, as its finances are kept entirely private. However, it has been affected by the downturn in North American property markets and the difficulty of obtaining bank financing for projects, as well as the demands of Canary Wharf.

See Lex

Barclays cedes top-spot in profits league

Robert Peston examines the reasons behind the bank's downturn

BARCLAYS remains the UK's biggest bank, measured in terms of both the market value of its shares and the value of its assets.

But yesterday it ceded the title of the UK's most profitable bank to Lloyds.

In 1991, Barclays made pre-tax profits of £533m - 30 per cent down on the previous year - compared with the £580m disclosed earlier this week by Lloyds.

Part of the reason for Lloyds surpassing Barclays was that Barclays' control of costs in 1991 was less rigorous than its peers. Both Lloyds and National Westminster reduced the ratio of their costs to income during the year.

But for the second year in succession, Barclays' cost-income ratio rose. In 1989, the ratio was 64 per cent. It rose to 65.7 per cent the following year and was 67.8 per cent last year. A direct comparison with Lloyds' ratio of 61.8 per cent is not altogether fair on Barclays, because the two banks consist of very different businesses. But Sir John Quinton, Barclays' chairman, said that the trend at his bank was "disappointing".

Part of the reason for the rise at Barclays was that two overseas banks which have been recently acquired - Merck Finck in Germany and Europeenne de banque de France - were included in the figures for a full year for the first time. Both of these banks have significant running costs, but their income levels are not yet substantial enough.

Mr Andrew Buxton, managing director, stressed that businesses incapable of making a satisfactory return would be closed or sold. He said that about £100m of capital would



Sir John Quinton: a disappointing trend

be released as the bank reorganised its finance company division, called the Mercantile group of companies. He said Mercantile would withdraw from providing loans which are marketed by other organisations - third party loans - and from financing purchases of equipment by small companies. He also said that in the US the bank was moving to "become a wholesale bank (providing services to big companies) and out of the middle market and the retail market".

It is understood that the bank is therefore keen to sell one of its US operations, Barclays Bank New York, which has capital of some £100m.

Mr Wood said he was working on a project to improve the bank's management control systems, so that the bank has an improved grasp of the true profitability of individual services and products. Such management controls have to date

eluded most of the big UK banks.

Nonetheless, Sir John applauded the progress of some divisions during the year. The financial services division, which includes life insurance operations, pushed up profits from £181m to £214m. Profits of Barclays de Zoete Wedd, the investment bank, rose from £5m to £61m.

There was also a recovery at the Barclaycard operation, Central Retail Services, which returned a profit of £46m compared with a loss of £4m thanks to the introduction of charges for credit card holders. These profits were, however, less than half what the division has made in the past.

On the other hand, losses on loans took their toll of three divisions. Profits of the UK banking operations fell from £326m to £19m. The Mercantile companies made a loss of £126m, compared with profits of £22m. The US operations lost £217m, down from a £20m profit.

As a result the group's earnings per share fell from 24.7p to 15.3p.

Warburg shares fall 36p on warning

SG WARBURG, the UK investment bank, yesterday warned that profits in the current half year would fall below those of the preceding six months, due to the continued delay in any upturn in the UK economy, writes Richard Waters.

The bank said that profits in the half year to the end of March were expected to fall

below the £89m of the previous six months, but be higher than the £88m of the second half last year.

As a result, profits for the full year are predicted to be between £185m and £175m, below some analysts' forecasts at the time the interim results were published last autumn.

Commenting on the statement, Mr Michael Gore, finance director, said of the earlier market forecasts: "At the time, most people hoped the recession would come to an end and business pick up quicker than it has." There had been no single problem holding back profits, more a general decline in business volumes, he said.

The announcement pushed Warburg's shares down from 574p to 538p.

The statement was made in connection with a proposed private placement of debt in the US.

The bank plans to raise about \$75m (£43m) of long-term loan capital from institutions, principally insurance companies, in the coming weeks.

The ten-year debt will add to the £300m of long-term debt the bank already has, though at about 30 per cent its gearing remains low compared to its competitors.

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Green light for UniChem and Lloyds to bid for Macarthy

By Maggie Urry

UNICHEM and Lloyds Chemists, which each bid for Macarthy last autumn, were both cleared yesterday by the competition authorities as potential owners of the retail pharmaceutical group.

Macarthy's shares rose 17p to close at 316p, valuing the group at £86.3m, as the market looked for a revival of at least one of the bids which lapsed when they were referred to the Monopolies and Mergers Commission. Both UniChem, which is a retailer and wholesaler of pharmaceuticals, and Lloyds, which runs the second largest chain of pharmacies in the UK, have 21 days to decide whether to bid again.

UniChem, the earlier of the two bidders, said yesterday that there was still a lot in a merger between it and Macarthy "but only on the right terms". Its shares closed yesterday at 283p, up 2p. At that price its previous offer of 7 new shares plus 340p in cash for every 6 Macarthy shares would be worth £76.5p per Macarthy share. Since the bid was referred, UniChem has acquired E Moss, taking its retail chain to 132 shops.

Mr Allen Lloyd, chairman and chief executive of Lloyds,

said Lloyds would "re-examine the attractiveness of Macarthy in the light of what has happened in the intervening period and of other opportunities available to Lloyds".

When it lapsed, Lloyds' offer had been recommended by Macarthy and accepted by holders of 65 per cent of Macarthy's shares. Lloyds and its associates also hold 9.9 per cent of Macarthy's shares.

Lloyds' shares fell 5p to 340p yesterday as analysts thought it was likely to bid again. The original terms were one new Lloyds share and 31p in cash for every Macarthy share.

Last October, Lloyds said that if it did bid again it would expect to offer not less than 30p per Macarthy share, the nearest value to the earlier bid. If it wanted to offer less now it would have to show there had been a material change of circumstances. Last month Macarthy reported a 15 per cent increase in pre-tax profits for its last financial year but cut its final dividend.

The MMC found that neither merger would be expected to operate against the public interest. It said that the regulation of the £3.8m a year pharmaceutical market by the

Department of Health was such that normal competitive pressures did not apply. It recommended that the DfI should "pay close attention" to the effect of regulations on competition in the retail pharmacy sector, and that the Director General of Fair Trading should scrutinise any developments that might reduce competition.

The report found that Macarthy's share of the retail pharmacy market, through its Savory & Moore chain, was only 1.5 per cent, which added to Lloyds' existing share would give the combined group 7 per cent of the market. If UniChem were to succeed with a bid it would have only 2.5 per cent of the market.

Trends in the wholesale market were towards fewer players, with only two, UniChem and A&A, having national coverage. If either merger were to go ahead, Savory & Moore's custom would be lost to the general wholesale market. However, the MMC thought that the loss of custom would not materially weaken competition.

UniChem plc/Macarthy plc and Lloyds Chemists plc/Macarthy plc. A report on the proposed mergers. HMSO £14.35.

BMW link with Rolls-Royce

BMW, the German executive and luxury car maker, is to supply airbag systems to Rolls-Royce Motor Cars, in its first formal link with the UK luxury car maker, writes Kevin Done.

The company said it was also discussing co-operation in the development and supply of other component systems, such as electric seat mechanisms and electronic automatic gearbox controls.

BMW insisted, however, that no negotiations had taken place "up to now" for it to take either a minority or majority stake in Rolls-Royce Motor Cars.

The UK luxury car maker, a subsidiary of Vickers, suffered a loss of about £60m last year under the impact of a 48 per cent drop in sales.

Lord Donoughue

Lord Donoughue wishes us to point out that he is not a former director of Bishopsgate Investment Management as stated in evidence given before a hearing of the House of Commons Select Committee on Social Security and reported in yesterday's Financial Times.

In fact, Lord Donoughue is a former director of another Maxwell-owned company, London and Bishopsgate International Investment Management.

COMMERCIAL UNION

TWELVE MONTHS' REVIEW

Dividend increased by 3% to 23.65p

- ★ Life profits increase to £114.3m (1990 £102.0m) with good life premium growth of 15%.
- ★ Non-life loss of £182.9m (1990 loss £100.6m) following very difficult trading conditions in most markets. Results in the United Kingdom and most of Continental Europe deteriorated although increased profits were achieved in the Netherlands and the United States.
- ★ Determined action to improve general insurance results continues, with premium rate increases in the United Kingdom gaining momentum.

HIGHLIGHTS

	12 months 1991	12 months 1990
	Unaudited	Audited
Premium income	£4,107m	£3,596m
Operating loss before taxation	(£68.6m)	£1.4m
Loss attributable to shareholders (note)	(£15.5m)	£22.2m
Operating loss per share	(15.0p)	0.3p
Dividend per share	23.65p	23.00p
Shareholders' funds	£1,210m	£1,235m

Note: Loss attributable to shareholders includes realised investment gains after taxation of £49.8m (1990 profit £20.8m).

The proposed final dividend of 14.40p per share (1990 14.00p) will be paid on 15 May 1992 to shareholders on the register at the close of business on 14 March 1992. The proposed final dividend will cost £63.3m (1990 £60.0m). Shareholders will be offered the choice of receiving fully paid ordinary shares, rather than cash, in respect of all or part of the final dividend. Details will be circulated to shareholders on 1 April 1992.

This announcement does not constitute full group accounts for the year. Copies of the full group accounts, which have not yet been reported on by the auditors, will be circulated to shareholders on 19 March 1992 and delivered to the Registrar of Companies after approval at the Annual General Meeting which will be held on 14 April 1992. Members of the public may obtain copies of the accounts after 19 March from Commercial Union plc, Shareholder Relations Service, St. Helen's, 1 Undershaft, London EC3P 3DQ (telephone 071-2837500 ext. 28866).

Notice of Redemption to the Holders of

Southwest Airlines Eurofinance N.V.

6% Convertible Subordinated Debentures Due 1998
Redemption Date: March 30, 1992
Conversion Right Expires Close of Business on Redemption Date

Notice is hereby given to the holders of the 6% Convertible Subordinated Debentures Due 1998 (the "Debentures") of Southwest Airlines Eurofinance N.V. (the "Company") that, in accordance with the terms of each Debenture and the Indenture (herein so called) dated as of July 1, 1989 among the Company, Southwest Airlines Co. ("Southwest") and Bankers Trust Company, as Trustee, the Company has elected to redeem all of the outstanding Debentures on March 30, 1992 (the "Redemption Date") at a redemption price of 100% of the principal amount thereof, together with interest accrued thereon to the Redemption Date, or a total of \$1,050.44 per \$1,000 principal amount of Debentures.

Payment of the redemption price of the Debentures and accrued interest thereon will be made on or after the Redemption Date upon presentation and surrender of the Debentures together with all interest coupons (the "Coupons") apportioning thereto maturing after the Redemption Date at the office of any one of the Paying Agents listed below. Interest on the Debentures will cease to accrue on and after the Redemption Date, and any Coupons maturing thereafter will be void.

Debtors business on the Redemption Date, at any time before the close of business on the Redemption Date, to convert the Debentures into shares of Common Stock of Southwest, at a conversion price of \$25.53 per share, representing a conversion rate of approximately 39.17 shares per \$1,000 principal amount of Debentures. Common Stock of Southwest issuable upon conversion is being offered only pursuant to its Prospectus dated November 1, 1983, copies of which will be delivered to each holder who surrenders a Debenture for conversion. Southwest has declared a dividend on its Common Stock of \$0.025 per share payable on March 26, 1992, to holders of record on March 5, 1992. Only holders of Debentures who have properly surrendered their Debentures for conversion by the close of business on March 5, 1992 will be entitled to receive this dividend on the shares of Common Stock issuable upon conversion of their Debentures.

In order to exercise the conversion right, a Debenture (together with all unremitted Coupons) must be surrendered at the offices of any Conversion Agent listed below, with the conversion notice on the reverse of the Debenture duly signed and completed. No fractional share of Common Stock will be issued on conversion of the Debentures, and in lieu thereof an equivalent amount will be paid in cash by Southwest on the basis of the closing price of the Common Stock on the New York Stock Exchange on the last business day prior to the date of conversion. No accrued interest will be paid at the time of conversion of any Debenture, and no dividends will be paid with respect to periods prior to conversion on any Common Stock issued upon conversion. If a holder desires to receive the Common Stock dividend described above, his Debenture must actually be in the possession of a Conversion Agent not later than the close of business on March 5, 1992.

IMPORTANT
On February 21, 1992, the closing price of the Common Stock on the New York Stock Exchange was \$40.75. So long as the market price of the Common Stock is more than \$26.82 per share, holders of Debentures will receive upon conversion shares of Common Stock (and cash in lieu of fractional shares) having a greater market value than the cash they would otherwise receive upon redemption.

Principal Paying and Conversion Agent
Bankers Trust Company
Corporate Trust and Agency Group
Four Albany Street
New York, New York 10006

Other Paying and Conversion Agents
Banque Indosuez Belgique S.A.
Rue des Colonies 40
B-1000 Brussels
Banque Indosuez Luxembourg
39 Allée Scheffer
L-2520 Luxembourg
Swiss Bank Corporation
1 Aeschenvorstadt
CH-4002 Basel

Any redemption payment made on the Debentures by a U.S. dollar check drawn on, or transfer to a U.S. dollar account maintained by the payee with a bank in the United States, may be subject to reporting to the United States Internal Revenue Service ("IRS") and to backup withholding of 28% of the gross proceeds if a payee fails to provide a Paying Agent with an executed IRS Form W-9 in the case of a non-U.S. person or an executed IRS Form W-9 in the case of a U.S. person. Those holders who are required to provide their provide all appropriate certification when presenting the Debentures for payment or conversion.

Issued by: Southwest Airlines Eurofinance N.V.
February 27, 1992

Sainsbury female e

FUTURES & OPTIONS TRADERS

The world's leading airline take you to the heights of understanding

For business yourself it's better more than one serving every complement Financial

It will keep your itinerary part of the globe for the FT

FINANCIAL

UK COMPANY NEWS



Sainsbury appoints its first female executive director

By John Thornhill

J SAINSBURY, the grocery chain which ranks as the UK's biggest retailer, has appointed its first female executive director in its 123-year history.

She is Miss Rosemary Thorne (above), currently the financial controller at Grand Metropolitan, who will join the Sainsbury's board in three weeks' time.

Miss Thorne, 40, will replace Mr Derek Henson as finance director when he retires on his 60th birthday in June.

Miss Thorne trained as a management accountant and has worked at several retailing companies, including Mothercare, Storehouse and Harrods. She joined Grand Metropolitan in 1989.

Mr David Clapham, managing director of Savacentre, Sainsbury's hypermarket subsid-

lary, will also join the main board in September as one of three trading directors following the retirement of Mr Cecil Roberts.

Miss Thorne becomes the second female finance director of a FT-SE 100 company.

Last June, BTR, the UK-based industrial holding company, appointed Ms Kathleen O'Donovan, a partner at the accountancy firm Ernst & Young.

Yesterday, Miss Thorne shrugged off media interest in her appointment. "The appointment of a new finance director to a Footsie company is always significant. The female bit only makes it marginally more so," she said.

About 65 per cent of Sainsbury's 100,000 employees in the UK are female.

See Observer

Evered Bardon to raise £30m from asset disposals

By Angus Foster

EVERED BARDON, the quarry products group which is seeking to cut borrowings following a spate of acquisitions, is selling two non-core businesses to raise about £30m.

The company is selling its slag cement business, which has plants near London and in South Wales, for £25m cash. Daniel Platt, a clay tile manufacturer, is also being sold for £5m cash and £400,000 in repaid inter-group borrowings.

Evered Bardon has now raised about £24m from disposals since announcing last September a 49.5 per cent fall in interim pre-tax profits.

Mr Peter Tom, chief executive, said this was "a good step" towards reducing gearing from 75 per cent in September to about 40 per cent.

The company is looking to sell three businesses in the US, in Arkansas, North Carolina and Indiana, which could fetch between \$70m-\$80m (£40m-£45m).

Net borrowings are expected to have fallen to about £25m at end-December, reflecting disposals and currency movements. "This would reduce gearing to about 63 per cent on shareholders' funds of £400m.

The company has brought forward its reporting date by six weeks to mid-March and is expected to announce pre-tax profits for last year of about £26m, compared to £43.9m last time. James Capel, the company's broker, expects total dividends to be maintained at 5.55p even through this would not be covered by earnings per share of about 5p.

The slag cement business, which was acquired within the Civil and Marine aggregates group in 1990, last year reported trading profits of £1.5m on turnover of £11.6m.

The purchaser is a consortium led by 81 group and investor Mr Mike Uren, co-founder of Civil and Marine, and an executive director of Evered Bardon. Mr Uren will stay at Evered Bardon on "a substantially full time basis", the company said.

Bleak outlook in the housing market

David Barchard on the problems facing National Home Loans

THE RECESSION in the UK housing market has claimed several casualties but the near-collapse of National Home Loans, the specialist mortgage lender set up in 1987, is the most spectacular victim so far.

Two years ago, when Mr Richard Lacy, its founding chief executive, was deposed in a boardroom coup, NHL was the size of a top ten building society and looked set to weather the recession better than most of its competitors.

Its core mortgage business appeared to be in good shape - and the group had diversified into wholesale banking, leasing, consumer finance and commercial lending. Mr Jonathan Perry, who stepped up last Friday from executive director to become chairman in succession to Mr John Darby and chief executive in succession to Mr Kevin Milner, faces an almost unrecognisable situation.

The group is overshadowed by a £47.5m pre-tax loss in 1991. National Mortgage Bank, its banking arm, and the leasing, commercial lending and consumer finance subsidiaries have been separated from the rest of the business and are being managed by Mr Ian Hay Davison who has a mandate, discreetly endorsed by the Bank of England, to run them down and close them.

"The bank has been dead since July. Realistically, we could not expect it to take any extra deposits," says Mr Perry, adding that the decision to

close it was, nevertheless, very recent. Mr Hay Davison, apart from winding down the bank, has also to offload £140m in commercial loans, about £90m in leasing agreements and £90m of consumer loans.

Although Mr Perry says he will stay in it until NHL is healthy again, he looks more like a stop-gap pontiff in charge of an organisation heading for a slow death.

The outlook is plainly very bleak. Any faint hopes that an outside buyer - perhaps a foreign bank - might be found for the company have now evaporated. Since its cash crisis last summer, the banks have been chary about making new cash available for NHL.

How did the group get into this situation? Last autumn it had 12,000 of its 71,000 accounts in arrears - though Mr Perry says that since then NHL's arrears, like those of most other lenders, have stabilised.

Nearly two thirds of the mortgages in trouble were self-certified borrowers who did not have regular salaries.

This week, negotiations with four bank syndicates - one thought to be the ten UK banks which last summer had to put up a £200m cash life boat to prevent the collapse of National Mortgage Bank - got under way. Mr Perry says that he is not looking to them for more time or for fresh cash. "We do not have cash flow problems," he says.

However, he confirms that some of NHL's five-year fund-



Ian Hay Davison: a mandate for closure

ing falls due for renewal this year. The business he heads now consists of a mortgage book of £700m. NHL is doing virtually no new lending.

As for NHL's 70,000 mortgage customers, in theory they are not affected by the company's misfortunes. But many of them are stuck with a mortgage interest rate of 12.1 per cent or 12.65 per cent - far above the prevailing market rate of 10.55 per cent.

Those of them that can afford to do so will probably want to remortgage to another lender. That will not be bad news for NHL, for to exit from the company, many borrowers will have to pay early redemption penalties, thereby making a useful addition to NHL's cash flow.

Asked if he is worried about being left with a book which is just a rump of bad debts, Mr Perry chuckles and says that these days it is possible to securitise arrears as well as high quality mortgages. If he accomplishes his mission, NHL will no longer be the diversified consumer financial services group it was in 1990 when it had assets of £2.47bn, but a relatively large mortgage administrator with a balance sheet well below £500m and aspirations some day to return to mortgage lending.

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National & Provincial hits £100m

By David Barchard

NATIONAL & Provincial, the UK's seventh largest building society, made pre-tax profits of £100.4m in the year to December 31 despite heavy provisions of £82.1m.

The result represented a 68 per cent improvement on 1990 when taxable profits were £59.8m.

At the same time there was a strong improvement in the dividend. The dividend rose from 3.5 pence of net profit to 6.4 pence, and in its cost ratio which dropped sharply from 54 to 46.6 per cent.

The figures were hailed in the City as showing that despite the housing market depression, N&P was now back on course after several troubled years.

"This is by far the most improved set of results that the building society industry will see this year," said Mr John Wriglesworth, a building society analyst at UBS Phillips & Drew, the stockbroker.

"It is an outstanding achievement considering the state they were in only a year ago."

National & Provincial's total assets grew from £9.26bn to £10.7bn.

Net lending over the 12 months more than doubled from £563m to £1.23bn.

The gross capital ratio weakened slightly from 5 to 5.7 per cent, but its free capital ratio rose slightly from 5 to 5.1 per cent.

The £52.1m provisions, up from £44.6m in 1990, reflected the society's view that the growth of mortgage payment arrears in 1991 would cause repossession to continue to rise in 1992.

Post-tax return on reserves was up from 9.3 to 13.8 per cent.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the sub-divisions shown below are based mainly on last year's timetable.

TODAY
Interleaved, Bathwick, Elex, Isotron, JF Phillips, Puma, Saco & Whitney Mackay-Lewis, Ralston, British Gas, Burlington, Cluff Resources, County Smelter Co's Inc, Court-side Tooling, Foreign & Colonial Inv, Graham, Green Property, ICI, Klean-ene, Molins (Africa), Murray Ind, Philips Electronics, Taysal Insurance, Vardolatos.

FUTURE DATES
Aardian, Mar 28
Ardian, Mar 2
Ardian, Mar 5
Ardian, Mar 17
Ardian, Mar 29
Ardian, Mar 30
Ardian, Mar 31
Ardian, Apr 1
Ardian, Apr 2

Telegraph up 5% to £40.5m

By Raymond Snoddy

The Daily Telegraph yesterday unveiled pre-tax profits of £40.5m for 1991 - up more than 5 per cent despite the recession.

Mr Conrad Black, chairman, said that efforts to contain costs and increase circulation revenues had helped to offset a 12.5 per cent decline in advertising revenues.

Profits were also boosted by investment income which rose from £5.7m to £8.1m.

Turnover amounted to £219.1m, a fall of £2.9m. A final dividend of 4.5p, payable from earnings of 35.4p (17.8p) per share, gives a 5p total.

The result represented a 68 per cent improvement on 1990 when taxable profits were £59.8m.

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False rumours lift zinc market

By Kenneth Gooding, Mining Correspondent

FALSE RUMOURS that one of the world's biggest zinc smelters was to cut production drove the metal's price up strongly on the London Metal Exchange yesterday.

Zinc for delivery in three months closed at \$1,180.50 a tonne, up \$33.50. The price has risen by nearly 5 per cent this week on nervousness about supply disruptions even though analysts insist that stocks are high and rising and the market is heading for another supply surplus this year.

After the market closed last night, Cominco, the Canadian group, denied persistent rumours that it was to cut output at its Trail smelter in British Columbia. The smelter is scheduled to produce 270,000 tonnes of zinc and 110,000 tonnes of lead this year. Cominco earlier announced a cut of

500 jobs at Trail to save \$50m a year. Also underpinning the zinc price is the force majeure at Minero Peru's 93,000 tonnes-a-year Cajamarquilla smelter, although it is delivering some metal to customers - and labour contract talks at Big River Minerals' 80,000 tonnes-a-year smelter in the US.

Analysts pointed out that nearly half of zinc demand came from the galvanised steel industry and the main users, the construction and automotive industries, were unlikely to recover from recession until towards the end of 1992.

"Demand is not healthy. There have not been enough cuts in production. But the market is being driven by sentiment," said Ms Karen Norton, analyst with Billiton-Enthoven Metals, part of the Royal Dutch/Shell group.

Coffee prices 'could fall still further'

By David Blackwell

THE COFFEE market, already close to 17-year lows, could fall still further before moving higher in a few months, according to the latest report from I.C.D. & F. W. M.

Man believes there are three factors behind the recent fall, which has left prices similar to the early 1970s in nominal terms but 60 per cent lower if adjusted for inflation.

First the bullish influence of the approach of International Coffee Organisation meetings is now almost non-existent; in fact ICO talks seem to have become a negative factor. Sec-

ond, New York speculators have moved from holding long positions last September to short positions. Third, hard-pressed producers simply cannot afford to hold back sales, and roasters, particularly in the US, are more concerned about aggressive competition in the retail business.

"In all sectors the sentiment seems to be that while prices may recover during the course of the year, it is too dangerous to act now on the assumption that there will be no short-run downward moves in the price of coffee," says Man.

UK farmers competing on equal terms, says Gummer

By David Blackwell

UK FARMERS in general are competing on equal terms with other farmers in the European Community, Mr John Gummer, agriculture minister, told the House of Commons Agriculture Committee yesterday.

"It is very difficult to argue that taken overall the British farmer is at a disadvantage," Mr Gummer told the committee, which is looking at the UK's 55.4m food and drink trade gap.

Mr Gummer said he would vigorously prosecute any case where the UK was shown to be unfairly discriminated against and that had any hope of standing up in the European Court. However, the court was

established as they have been for milk it was difficult to remove them, Mr Gummer said. He also pointed out that UK milk was still being sold into intervention. It should be perfectly possible to restructure the industry to manufacture for the top end of the market, he suggested.

British food standards were the highest in the world, but the image of British food abroad was not as good as it should be. This could be changed in time, Mr Gummer said pointing to several British success stories - the sliced loaf, used to make "le British sandwich", beef, lamb, biscuits, and jams.

US plans hand-to-hand combat over farm trade

By Nancy Dunne in Washington

US OFFICIALS are bracing themselves for failure to reach agreement in the Uruguay Round of the General Agreement on Tariffs and Trade by June 30 with plans for "hand-to-hand combat" with the European Community and pouring an extra \$1.5bn in subsidised agricultural exports on to the world market.

In testimony before the House of Representatives' Agriculture Committee on Tuesday, Mr Julius Katz, the deputy US trade representative, said the Bush administration was planning to reduce the already-low (5 per cent) wheat set-aside to encourage all-out production.

As required by 1990 farm legislation, an additional \$1bn will be spent on export promotion - loans, guarantees, subsidies and marketing.

Clearly not optimistic that the GATT negotiations will meet their mid-April deadline for settlement, Mr Katz dismissed suggestions that a meeting of heads of state could bring the round to a conclusion.

Mr Richard Crowder, assistant secretary of agriculture, said if it was accepted, the Dunkel draft, offered by Mr Arthur Dunkel, the GATT Director-General, as a settlement for the round, would push up American farm incomes by \$1bn in 1988. Exports would climb by as much as \$5bn, and government outlays would fall by \$2.5bn.

Democrat congressman Ronald Coleman said the draft provided little reform. It was time, he said, to "do some hand-to-hand combat, getting back our markets."

Happier times for Peru's 'big gringo octopus'

Things are looking up at the country's foreign-owned mining giant, writes Sally Bowen

A N AIR of cautious celebration pervades the Lima headquarters of Southern Peru Copper Corporation, the country's principal foreign investor and producer of two-thirds of all Peru's copper. Not only was last year's production of blister from its 10 smelters a record, but a long-standing dispute with the government has amicably ended - and SPOC is about to embark on a \$300m investment programme.

"We've now got our plate full with five new projects," says Mr Charles Preble, the corporation's president, who has spent 26 years of his life with the company he jokingly calls "the big gringo octopus". Eight engineering companies are currently bidding for construction of two new electro-winning plants - the combined price tag is about US\$100m.

The new plant at Cuajone, a copper porphyry deposit 650 miles south of Lima, which treats some 300 tonnes of ore annually, will come on stream in March next year. Nearby Toquepala's larger electro-winning project will take twice as long. Combined output from the two new plants will be close to 40,000 tonnes a year of cathode copper, increasing Peru's total production by about 9 per cent.

Southern Peru, with annual sales around \$600m, has made

a "firm commitment to the Peruvian government" to plough a further \$100m into plant and equipment renewal over the next five years - well above average annual investment. The other projects, together making up the third \$100m tranche, are broadly environmental: a small sewage treatment plant for the Ilo camp, a tailings disposal facility and a partial capture acid plant for the Ilo smelter, a continuing thorn in the flesh both for the corporation and for local inhabitants and farmers who regularly claim substantial compensation for damage to health and crops from smelter "fall-out" gases.

The problem with producing 155,000 tonnes of sulphuric acid annually at Ilo is that Peru's market is already saturated. Acid capture plants at the state-owned Cajamarquilla and Centromin refineries can produce 235,000 tonnes a year. They operate at about 72 per cent capacity and still sell only 90 per cent of output. "This is a loss per unit of acid," says Mr Preble, although he hopes to use some in Southern Peru's own projects, capture part of the local market and maybe sell abroad too.

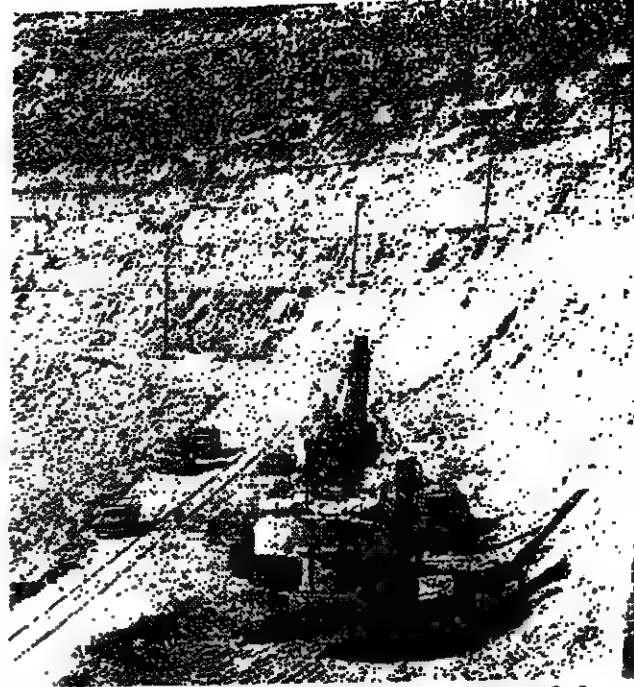
Despite the corporation's 36 years of survival in what has been one of the most difficult countries for foreign investors, banks abroad are showing only "guarded interest" in

coming up with the \$100m to \$150m of outside financing required for the handful of projects. "Conditions for investment have certainly improved," says Mr Preble, "but our impression is that banks won't move fast to finance new projects until the Paris Club and Peru's commercial debt is fully worked out."

Among the avalanche of recent liberalising legislation, Mr Preble particularly applauds freeing of remittances. Now that companies operating in Peru can hold bank accounts anywhere in the world, remitting profits is as simple as writing a cheque. "And the Central Bank is no longer a player in the inflow and outflow of capital, as it is, for example, in Chile - that's enormously helpful."

Southern Peru needed a boost. Last year had started tough with the company posting a first quarter loss of \$38m, mainly resulting from exceptionally high petroleum costs (the corporation requires substantial quantities of "Residual" to generate electricity to operate the Cuajone and Toquepala mines), an emergency 10 per cent government levy on exports and labour costs that increased far faster than the dollar exchange rate.

The 1.78m short tons (2,000 lb) of copper concentrates processed at Ilo last year - which included some purchased from state-owned mines Tintaya and



The mines' open pits are already more than 1,750 ft deep

Cerro Verde - produced a record 300,117 short tons of blister, 99.2 per cent pure. Two-thirds of this goes to state-owned Minero Peru's refinery also at Ilo to be made into 99.99 per cent pure copper cathodes. The rest is exported as blister, mainly for electrical use in Europe and the Far East.

Southern Peru says it has no plans yet to acquire and develop the large but low-grade Quellaveco copper deposit which lies between Cuajone and Toquepala. The corporation's two mines have proven reserves, lastly well into the first decade of the 21st century, and the huge open pits, already more than 1,750 feet deep, may reveal more riches yet.

Anglo American tops exploration league

By Kenneth Gooding

RTZ CORPORATION of the UK may claim to be the world's biggest mining group but its exploration expenditure last year fell below that of its main rival, the Anglo American Corporation of South Africa.

According to a survey by the Metals Economics Group of Canada, RTZ expected to spend US\$400m on grassroots exploration in 1991 whereas Anglo budgeted \$102m. When associated companies are taken into account, the RTZ group budget was \$200m compared with Anglo's \$221m.

The Anglo spending includes \$60m by its De Beers diamond associate, \$22m by Minarco, its overseas investment arm, and \$12m by Gold Fields of South Africa, which MEG includes as part of Anglo's 25.9 per cent shareholding in GFSA.

Nine companies are listed in the RTZ group, including CRA of Australia, which budgeted \$36m exploration spending for last year.

Other big exploration spenders last year included Canada's Noranda, with a budgeted

Worldwide exploration spending



\$171m (including \$62m by Falconbridge) and the 11 companies listed in the Anglo group, which included \$430m was directed to projects in Canada, \$353m to Australia and \$341m to the US.

MEG points out that, although it is still attracting most spending, Canada's exploration level has fallen sharply

expected to spend \$125m. Placer Dome budgeted to spend \$60m, as did the Anglovaal group. BHP was scheduled to spend \$54m on non-ferrous metals exploration, Newmont Mining \$60m and Western Mining \$44m.

MEG says the Hanson conglomerate's US gold subsidiary, Gold Fields Mining Corporation, expected to maintain its exploration budget at \$17m. The survey covered 163 mining companies with annual exploration budgets of more than \$1m. MEG estimates these accounted for 80 per cent of all worldwide spending on non-ferrous metals exploration (the survey excludes iron ore, bauxite, coal or oil and gas exploration). It says there was an 8 per cent fall in expenditure by the companies surveyed compared with 1990. Of the \$18bn total, \$430m was directed to projects in Canada, \$353m to Australia and \$341m to the US.

MEG points out that, although it is still attracting most spending, Canada's exploration level has fallen sharply

from 1987 and 1988 when favourable tax treatment for investors boosted spending to more than \$1bn in each year.

US expenditures have remained relatively stable but Australian spending has fallen steadily since 1987. Rough estimates put spending in South Africa at \$245m, in South America at \$200m, the south Pacific region at \$125m, Europe at \$80m and Africa outside South Africa at \$70m.

Gold exploration attracted more than \$1bn or 56 per cent of total spending while base metals exploration, having recovered from the depressed levels of the mid-1980s, accounted for 31 per cent.

MEG says: "Many of the major companies have kept up a relatively constant base metals exploration effort from year to year, but smaller companies are now joining in as the low gold price continues to dampen investor interest in gold."

Corporate Exploration Strategies: US\$5,500 from MEG, 2000 Burlington Street, PO Box 2806, Halifax, Nova Scotia B3J 3C4.

Norway to host oil meeting

NORWAY is to host talks between ministers of oil producing and consuming countries in July, the second such meeting since a hesitant dialogue began last year between the traditionally opposed camps, reports Reuters from Oslo. An official at the Norwegian embassy here said that Norway would invite oil, energy and foreign affairs ministers from about 20 countries, including producers and consumers, to meet in Bergen on July 2 and 3. Norway made its initiative public yesterday at a three-day gathering of technical experts from oil consuming and producing countries.

False alarm

TESTS ON tissue from Welsh cattle suspected to have foot and mouth disease proved negative, the Welsh office announced yesterday. Restrictions on animal movements within a five-mile radius of a farm in the Melford area, near Carmarthen, Dyfed, have been lifted.

MARKET REPORT

Platinum went in to retreat on the London bullion market after Tuesday's confusion over the new Comex catalytic converter which turned out to be an additional pollution control device for cars.

London dealers said that positions being unwound on Nymex were pushing platinum lower while proving supportive for gold. Strong chart support was pegged at \$550 and at the parity level with gold. In addition, downward pressure was mounting on platinum on fears US that the economic recovery is faltering after Tuesday's lowest consumer confidence index figures for 17 years. However, on Nymex, platinum futures were firmer at

midday as support levels survived early tests. Comex gold prices were easier at midday as investors continued to shun the market and turn to stocks. "People are making money in the stock market. That, more than any other reason, is why gold is dead in the water," one analyst said. On the LME copper backtracked from earlier 2 1/2-month highs in reaction to talk that Codelco unions had postponed strike action. But after the close, a union official said that the protest plan was still on at El Teniente. Aluminium retreated from earlier seven-month highs in the afternoon on profit taking.

Compiled from Reuters

London Markets

SPOT MARKETS

Crude oil (per barrel FOB) +0.10
Dues 115.15-25.00 +0.10
Brent Blend (Ade) 117.25-30.00 +0.10
Brent Blend (East) 117.25-30.00 +0.10
WTI (1.0m est) 115.35-40.00

Oil products

(NVE prompt delivery per tonne CIF) +0.10
Premium Gasoline 110.15-120.00 +0.10
Gas Oil 110.15-120.00 +0.10
Heavy Fuel Oil 110.15-120.00 +0.10
Naphtha 110.15-120.00 +0.10
Petroleum Argonates Estimated

Other

Gold (per troy oz) 324.35 +0.15
Silver (per troy oz) 41.00 -0.10
Platinum (per troy oz) 332.00 -0.10
Palladium (per troy oz) 332.00 -0.10

Copper (US Producer) 104.40 +0.40
Lead (US Producer) 17.30 +0.10
Tin (Kuala Lumpur market) 14.30 +0.02
Tin (New York) 261.50
Zinc (US Prime Western) 62.00

Cattle (live weight) 100.50 +0.20
Sheep (live weight) 100.50 +0.20
Pigs (live weight) 95.50 +0.30

London daily sugar (raw) 520.50
London daily sugar (white) 520.50
Tate and Lyle export price 520.50 +2.0
Barley (English feed) 112.00
Barley (US No 3 yellow) 112.00 +1.5
Wheat (US Durum Northern) 112.00

Rubber (Apr) 52.00
Rubber (May) 52.50
Rubber (Jun) 53.00
Rubber (Jul) 53.50
Rubber (Aug) 54.00
Rubber (Sep) 54.50
Rubber (Oct) 55.00
Rubber (Nov) 55.50
Rubber (Dec) 56.00
Rubber (Jan) 56.50
Rubber (Feb) 57.00
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LONDON STOCK EXCHANGE

Equity sector recovers its confidence

By Terry Byland, UK Stock Market Editor

THE HOPE of a generous budget speech on March 30, probably accompanied by a cut in base rates, led the UK stock market ahead yesterday. With unfavourable developments on both corporate and political fronts apparently accounted for the present, the market resumed its advance towards the top of its latest trading range, gaining 18.2 on the FT-SE 100.

Trading volume picked up after a slow start and strengthened significantly towards the close when US buyers appeared in force for BP, continuing the transatlantic tug-of-war in the share price. Equities opened uneasily after the latest UK opinion polls had indicated a three point lead for the opposition Labour party. However, shares

Accounting Dates			
First Dealings	Feb 24	Mar 9	
Second Dealings	Mar 5	Mar 10	
Third Dealings	Mar 12	Mar 17	
Fourth Dealings	Mar 19	Mar 23	

Time-lapse trading may take place from 12.30 on the business days earlier.

quickly turned higher, helped again by a strong opening in the stock index futures. At the day's best, the Footsie was more than 24 points ahead at just over 2,571. The pace in London slackened, however, when Wall Street made a slow start to the new session.

At the close of trading, the FT-SE 100 was 18.2 ahead at 2,565. Barclays de Zoete Wedd yesterday reiterated its view that the London market has

established itself in a trading range of FT-SE 2,450 - 2,500 ahead of the UK general election which is widely expected at the beginning of April.

Confidence in the prospect of a cut in base rates appeared to strengthen, and there were widespread gains among the interest rate-sensitive stocks. Across the broader range, the market continued to take potentially upsetting company results in its stride, with analysts pointing out that the bad news from the financial sector, which has dominated this week, had been fully expected.

Shares in Barclays Bank fell sharply on disclosure of 9.3m shares, or about twice average daily volume. The stock has lost more than 100p since November.

Warburg warns
Shares in merchant bank S.G. Warburg fell steeply as the group issued a trading statement which warned that profits for the second half of the year would be below those of the first half.

However, the group said that profits would be above the level of the same period last year - putting the figure at between £155m and £178m for the year. This was only slightly below most analysts' forecasts, and many felt that the drop of 36 to 38p was excessive.

Kleinwort Benson produced results at the lower end of analysts' ranges and retreated 11 to 25p. Property shares were again weak as two brokers issued gloomy reports on the sector. County NatWest said gearing in the sector had risen from 30 per cent to 78 per cent over the year, and that any prospect of a revival was stifled by indecision prior to the general election.

US Phillips & Drew also found little to be optimistic about, and recommended a move out of Great Portland Estates, off 4 at 186p. British Estates, down 3 at 165p, and Land Securities, 1 off at 436p.

Satchel & Satchel was active, with turnover of more than 31m boosted by two large

undismayed by the sector awaited news today on dividend plans at Midland Bank. Commercial Union brushed aside news of a £88.6m loss for the year.

The picture was, however, a little less confident among the merchant bank and securities house shares after S.G. Warburg issued a bearish trading statement and Kleinwort Benson Securities reported profits below market expectations.

Heavy turnover in Barclays, and also in BP after Wall Street opened, was reflected in an increased sea trading total for the day of 548.6m shares, against 511m on Tuesday. Trading in the blue chip leaders was expected to boost volume of customer, or retail, business yesterday; on Tuesday, retail business in equities

totalled £970.8m, a return towards the improved business levels of the previous week. Some equity strategists expressed surprise at the resilience of the stock market yesterday, commenting that a half point cut in base rates must now be fully discounted in share prices.

While the market may have been fully braced for this week's bad news from the financial sectors, there could still be shocks ahead as Britain's industrial companies report trading progress. The first test could come today when ICI and British Gas report. With Midland Bank's dividend decision also likely to provide a test of investment confidence, market analysts were wary of sounding overconfident last night.

FINANCIAL TIMES STOCK INDICES

	Feb 26	Feb 25	Feb 24	Feb 23	Feb 22	Feb 21	Feb 20	Year Ago	1991/92	Since Completion
Government Secs	86.48	86.31	86.19	86.21	86.37	85.39	85.86	82.17	127.40	49.18
							(26/2/92)	(8/5/91)	(81/2/91)	(31/7/75)
Fixed Interest	101.45	101.303	101.17	101.21	101.40	80.56	101.58	80.58	106.40	50.53
							(18/2/92)	(21/8/91)	(24/8/91)	(27/3/75)
Ordinary Shares @	2002.9	1999.8	1999.7	1982.9	1989.4	1877.8	2100.8	2108.5	49.4	
							(20/8/91)	(16/1/91)	(2/9/91)	(26/5/40)
Gold Mines	128.7	129.8	128.6	130.8	136.8	136.4	222.9	127.0	734.7	43.5
							(1/7/91)	(2/8/91)	(2/8/91)	(2/8/91)
FT-SE 100 Share	2565.0	2546.8	2569.7	2542.3	2543.4	2348.0	2567.6	2554.6	291/9	989.9
							(2/9/91)	(16/8/91)	(2/9/91)	(23/7/84)
FT-SE Eurostock 200	119.14	1185.41	1192.22	1182.66	1179.07	1063.75	1198.50	1183.62	1198.50	938.82
							(2/9/91)	(16/8/91)	(2/9/91)	(23/7/84)
*Ord. Div. Yield	4.81	4.63	4.60	4.63	4.81	5.14	5.14	100 bps	100 bps	100 bps
*Earning Div. % (full)	8.66	8.67	8.63	8.68	8.65	8.72	100 bps	100 bps	100 bps	100 bps
P/E Ratio(Ned)	26.79	18.75	18.88	18.73	18.82	11.21	100 bps	100 bps	100 bps	100 bps
S&P Rating 5.00pm	18.83	26.406	28.078	38.143	32.671	31.296	100 bps	100 bps	100 bps	100 bps
Equity Turnover (100)	8.66	970.8	825.5	1108.9	1000.0	1000.0	100 bps	100 bps	100 bps	100 bps
Equity Beta	-	32.780	27.860	30.617	32.702	31.613	100 bps	100 bps	100 bps	100 bps
Shares Traded (mmt)	-	443.4	452.9	462.7	500.8	484.9	100 bps	100 bps	100 bps	100 bps
Ordinary Shares, Hourly changes	Day's High 2005.1 Day's Low 1981.3									
Open	1991.3	1996.4	10 am 1999.4	11 am 1997.7	12 pm 1998.8	2 pm 1989.1	3 pm 2001.3	4 pm 2003.4		
FT-SE 100, Hourly changes	Day's High 357.1 Day's Low 254.82									
Open	2549.3	2563.8	9 am 2550.5	11 am 2554.2	1 pm 2555.3	2 pm 2567.4	3 pm 2591.5	4 pm 2567.5		
FT-SE Eurostock 200, Hourly changes	Day's High 1194.4 Day's Low 1188.24									
Open	1189.29	10 am 1189.59	11 am 1188.89	12 pm 1188.59	1 pm 1189.74	2 pm 1191.36	3 pm 1193.67			
London Report and Latest Share Index										
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MINES - Cont.**MINES - Cont.**[illegible][illegible]

Company classifications are FT-Accesses World Index.

Company mid-prices are shown based on in-tray day mid-prices.

Where stated are derivatives after the same.

Synthetic returns for sterling, yen and PFE futures. Dividends.

Market capitalization shown.

Estimated profit/earnings ratio, where possible, are up distribution book, earnings including exceptional profits are based on mid-prices, as value of declared distribution.

Estimated Net Asset Value shown, along with the percentage pre-closing share price. The following cover and

■ indicates the most active
+ indicates the best price
K: Kuching Automated
Q: quoted on SEAD Internet
* "Top Stack"
* High and low ranges
c: cash
†: interim price increased
‡: interim price reduced,
* indicates the most active

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FUND NOTES
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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar fails to meet promise

THE dollar closed slightly below expectations yesterday after a volatile late session which saw it see-sawing in a 1½ pence range.

Some encouraging if unexciting January figures for US durable goods early in the afternoon sent the dollar through the DM1.650 barrier to DM1.660, but optimism waned later in the day and it slipped back to DM1.649 at one stage. It recovered slightly to close at DM1.653/45, compared with DM1.650 the day before.

This was below what some traders had expected after the dollar's surprising rebound in the New York session on Tuesday in the face of disappointing US consumer confidence figures.

Traders said that while the 1.5 per cent increase in US durable goods orders (and 3.6 per cent increase in non-defence orders) initially appeared encouraging it came from a low base the month before, and was tempered by the fifth successive decrease in the unfilled orders figures.

Mr David Cocker, treasury adviser at Chemical Bank, said: "The market has an underlying bullish sentiment towards the dollar, but was presented with unexciting economic figures for the second day running".

In New York, the dollar at midday was weaker than opening levels, although it stayed above DM1.650. Earlier the dollar probed resistance above 1.66 marks then slipped lower.

The dollar stayed steady against the yen. In early Tokyo trade, it had briefly touched the ¥130.00 barrier for the first time since December, but profit-taking knocked it lower to close at ¥129.73. It moved in a narrow range in European trading, also touching ¥130.00 before closing at ¥129.65.

The Australian prime minister Mr Paul Keating's blueprint for economic recovery got a mixed reception from the markets. The Australian dollar fell half a US cent amid fears that his budget might boost inflation now at a 27-year low of 1.5 per cent, and doubts over whether forecasts for economic growth and a return to a budget surplus could be achieved. However, it later strengthened

to close at A\$1.3310, against A\$1.3355 on Tuesday.

The market viewed the Canadian budget, announced late on Tuesday, more positively, and the Canadian dollar strengthened to C\$1.1810 compared with C\$1.1855.

The unexpected rebound in the dollar late on Tuesday left the DM slightly weaker against other EMS currencies.

Tuesday's 0.25 per cent cut in the Bank of Spain's intervention rate failed to knock the peseta off its pedestal in the EMS, and it remained near its ceiling against sterling. Traders said that as long as the strain between peseta and sterling existed, room for Britain to make any cut in base rates would be very limited.

Starting opened at DM2.820, slightly firmer than the previous close at DM2.800. It then traded within a narrow band, rallying slightly to close at DM2.850.

EMS EUROPEAN CURRENCY UNIT RATES

Currency	Unit	Rate	% Change	% Change	% Change
Spanish Peseta	133.631	128.107	-4.07	6.11	0.00
Belgian Franc	40.339	40.339	0.00	0.00	0.00
French Franc	6.55958	6.55958	0.00	0.00	0.00
Italian Lira	1,936.26	1,936.26	0.00	0.00	0.00
German Mark	1.00	1.00	0.00	0.00	0.00
Portuguese Escudo	200.482	200.482	0.00	0.00	0.00
Irish Punt	7.87564	7.87564	0.00	0.00	0.00
Greek Drachma	340.750	340.750	0.00	0.00	0.00
Yugoslav Dinar	13.6373	13.6373	0.00	0.00	0.00
Czech Koruna	166.638	166.638	0.00	0.00	0.00
Slovak Koruna	100.000	100.000	0.00	0.00	0.00
Hungarian Forint	200.000	200.000	0.00	0.00	0.00
Polish Zloty	100.000	100.000	0.00	0.00	0.00
Romanian Leu	100.000	100.000	0.00	0.00	0.00
Bulgarian Lev	100.000	100.000	0.00	0.00	0.00
Soviet Ruble	100.000	100.000	0.00	0.00	0.00

Commercial rates taken towards the end of London trading, 05:00 GMT. Forward rates for 12 months, 12 months, 12 months.

POUND SPOT - FORWARD AGAINST THE POUND

Currency	Unit	Rate	% Change	% Change	% Change
US Dollar	1.653/45	1.653/45	0.00	0.00	0.00
German Mark	2.850	2.850	0.00	0.00	0.00
French Franc	6.55958	6.55958	0.00	0.00	0.00
Italian Lira	1,936.26	1,936.26	0.00	0.00	0.00
Spanish Peseta	133.631	133.631	0.00	0.00	0.00
Belgian Franc	40.339	40.339	0.00	0.00	0.00
Portuguese Escudo	200.482	200.482	0.00	0.00	0.00
Irish Punt	7.87564	7.87564	0.00	0.00	0.00
Yugoslav Dinar	13.6373	13.6373	0.00	0.00	0.00
Czech Koruna	166.638	166.638	0.00	0.00	0.00
Slovak Koruna	100.000	100.000	0.00	0.00	0.00
Hungarian Forint	200.000	200.000	0.00	0.00	0.00
Polish Zloty	100.000	100.000	0.00	0.00	0.00
Romanian Leu	100.000	100.000	0.00	0.00	0.00
Bulgarian Lev	100.000	100.000	0.00	0.00	0.00
Soviet Ruble	100.000	100.000	0.00	0.00	0.00

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Currency	Unit	Rate	% Change	% Change	% Change
British Pound	0.6048	0.6048	0.00	0.00	0.00
German Mark	2.0048	2.0048	0.00	0.00	0.00
French Franc	6.55958	6.55958	0.00	0.00	0.00
Italian Lira	1,936.26	1,936.26	0.00	0.00	0.00
Spanish Peseta	133.631	133.631	0.00	0.00	0.00
Belgian Franc	40.339	40.339	0.00	0.00	0.00
Portuguese Escudo	200.482	200.482	0.00	0.00	0.00
Irish Punt	7.87564	7.87564	0.00	0.00	0.00
Yugoslav Dinar	13.6373	13.6373	0.00	0.00	0.00
Czech Koruna	166.638	166.638	0.00	0.00	0.00
Slovak Koruna	100.000	100.000	0.00	0.00	0.00
Hungarian Forint	200.000	200.000	0.00	0.00	0.00
Polish Zloty	100.000	100.000	0.00	0.00	0.00
Romanian Leu	100.000	100.000	0.00	0.00	0.00
Bulgarian Lev	100.000	100.000	0.00	0.00	0.00
Soviet Ruble	100.000	100.000	0.00	0.00	0.00

EURO-CURRENCY INTEREST RATES

Currency	Unit	Rate	% Change	% Change	% Change
US Dollar	5.50	5.50	0.00	0.00	0.00
German Mark	5.50	5.50	0.00	0.00	0.00
French Franc	5.50	5.50	0.00	0.00	0.00
Italian Lira	5.50	5.50	0.00	0.00	0.00
Spanish Peseta	5.50	5.50	0.00	0.00	0.00
Belgian Franc	5.50	5.50	0.00	0.00	0.00
Portuguese Escudo	5.50	5.50	0.00	0.00	0.00
Irish Punt	5.50	5.50	0.00	0.00	0.00
Yugoslav Dinar	5.50	5.50	0.00	0.00	0.00
Czech Koruna	5.50	5.50	0.00	0.00	0.00
Slovak Koruna	5.50	5.50	0.00	0.00	0.00
Hungarian Forint	5.50	5.50	0.00	0.00	0.00
Polish Zloty	5.50	5.50	0.00	0.00	0.00
Romanian Leu	5.50	5.50	0.00	0.00	0.00
Bulgarian Lev	5.50	5.50	0.00	0.00	0.00
Soviet Ruble	5.50	5.50	0.00	0.00	0.00

EXCHANGE CROSS RATES

Currency	Unit	Rate	% Change	% Change	% Change
US Dollar	1.653/45	1.653/45	0.00	0.00	0.00
German Mark	2.850	2.850	0.00	0.00	0.00
French Franc	6.55958	6.55958	0.00	0.00	0.00
Italian Lira	1,936.26	1,936.26	0.00	0.00	0.00
Spanish Peseta	133.631	133.631	0.00	0.00	0.00
Belgian Franc	40.339	40.339	0.00	0.00	0.00
Portuguese Escudo	200.482	200.482	0.00	0.00	0.00
Irish Punt	7.87564	7.87564	0.00	0.00	0.00
Yugoslav Dinar	13.6373	13.6373	0.00	0.00	0.00
Czech Koruna	166.638	166.638	0.00	0.00	0.00
Slovak Koruna	100.000	100.000	0.00	0.00	0.00
Hungarian Forint	200.000	200.000	0.00	0.00	0.00
Polish Zloty	100.000	100.000	0.00	0.00	0.00
Romanian Leu	100.000	100.000	0.00	0.00	0.00
Bulgarian Lev	100.000	100.000	0.00	0.00	0.00
Soviet Ruble	100.000	100.000	0.00	0.00	0.00

LONDON MONEY RATES

Currency	Unit	Rate	% Change	% Change	% Change
US Dollar	1.653/45	1.653/45	0.00	0.00	0.00
German Mark	2.850	2.850	0.00	0.00	0.00
French Franc	6.55958	6.55958	0.00	0.00	0.00
Italian Lira	1,936.26	1,936.26	0.00	0.00	0.00
Spanish Peseta	133.631	133.631	0.00	0.00	0.00
Belgian Franc	40.339	40.339	0.00	0.00	0.00
Portuguese Escudo	200.482	200.482	0.00	0.00	0.00
Irish Punt	7.87564	7.87564	0.00	0.00	0.00
Yugoslav Dinar	13.6373	13.6373	0.00	0.00	0.00
Czech Koruna	166.638	166.638	0.00	0.00	0.00
Slovak Koruna	100.000	100.000	0.00	0.00	0.00
Hungarian Forint	200.000	200.000	0.00	0.00	0.00
Polish Zloty	100.000	100.000	0.00	0.00	0.00
Romanian Leu	100.000	100.000	0.00	0.00	0.00
Bulgarian Lev	100.000	100.000	0.00	0.00	0.00
Soviet Ruble	100.000	100.000	0.00	0.00	0.00

FT LONDON INTERBANK FIXING

Currency	Unit	Rate	% Change	% Change	% Change
US Dollar	1.653/45	1.653/45	0.00	0.00	0.00
German Mark	2.850	2.850	0.00	0.00	0.00
French Franc	6.55958	6.55958	0.00	0.00	0.00
Italian Lira	1,936.26	1,936.26	0.00	0.00	0.00
Spanish Peseta	133.631	133.631	0.00	0.00	0.00
Belgian Franc	40.339	40.339	0.00	0.00	0.00
Portuguese Escudo	200.482	200.482	0.00	0.00	0.00
Irish Punt	7.87564	7.87564	0.00	0.00	0.00
Yugoslav Dinar	13.6373	13.6373	0.00	0.00	0.00
Czech Koruna	166.638	166.638	0.00	0.00	0.00
Slovak Koruna	100.000	100.000	0.00	0.00	0.00
Hungarian Forint	200.000	200.000	0.00	0.00	0.00
Polish Zloty	100.000	100.000	0.00	0.00	0.00
Romanian Leu	100.000	100.000	0.00	0.00	0.00
Bulgarian Lev	100.000	100.000	0.00	0.00	0.00
Soviet Ruble	100.000	100.000	0.00	0.00	0.00

MONEY RATES

Currency	Unit	Rate	% Change	% Change	% Change
US Dollar	1.653/45	1.653/45	0.00	0.00	0.00
German Mark	2.850	2.850	0.00	0.00	0.00
French Franc	6.55958	6.55958	0.00	0.00	0.00
Italian Lira	1,936.26	1,936.26	0.00	0.00	0.00
Spanish Peseta	133.631	133.631	0.00	0.00	0.00
Belgian Franc	40.339	40.339	0.00	0.00	0.00
Portuguese Escudo	200.482	200.482	0.00	0.00	0.00
Irish Punt	7.87564	7.87564	0.00	0.00	0.00
Yugoslav Dinar	13.6373	13.6373	0.00	0.00	0.00
Czech Koruna	166.638	166.638	0.00	0.00	0.00
Slovak Koruna	100.000	100.000	0.00	0.00	0.00
Hungarian Forint	200.000	200.000	0.00	0.00	0.00
Polish Zloty	100.000	100.000	0.00	0.00	0.00
Romanian Leu	100.000	100.000	0.00	0.00	0.00
Bulgarian Lev	100.000	100.000	0.00	0.00	0.00
Soviet Ruble	100.000	100.000	0.00	0.00	0.00

LONDON MONEY RATES

Currency	Unit	Rate	% Change	% Change	% Change
US Dollar	1.653/45	1.653/45	0.00	0.00	0.00
German Mark	2.850	2.850	0.00	0.00	0.00
French Franc	6.55958	6.55958	0.00	0.00	0.00
Italian Lira	1,936.26	1,936.26	0.00	0.00	0.00
Spanish Peseta	133.631	133.631	0.00	0.00	0.00
Belgian Franc	40.339	40.339	0.00	0.00	0.00
Portuguese Escudo	200.482	200.482	0.00	0.00	0.00
Irish Punt	7.87564	7.87564	0.00	0.00	0.00
Yugoslav Dinar	13.6373	13.6373	0.00	0.00	0.00
Czech Koruna	166.638	166.638	0.00	0.00	0.00
Slovak Koruna	100.000	100.000	0.00	0.00	0.00
Hungarian Forint	200.000	200.000	0.00	0.00	0.00
Polish Zloty	100.000	100.000	0.00	0.00	0.00
Romanian Leu	100.000	100.000	0.00	0.00	0.00
Bulgarian Lev	100.000	100.000	0.00	0.00	0.00
Soviet Ruble	100.000	100.000	0.00	0.00	0.00

LONDON MONEY RATES

changed from Monday's	10-11 months 9 per cent; nine-twelve months 11
els.	3.1991 . Deposits withdrawn for cash 5 per cent

[illegible]

Station	Stock	High	Low	Close	Chng	Station	Stock	High	Low	Close	Chng	Station	Stock	High	Low	Close	Chng			
TORONTO																				
3:00 pm prices February 26																				
Quotations in cents unless marked \$																				
7600 Adair Pl	461 1/2	15 1/2				44000 Devereaux A	18	17	17	-2	27200 Mackenzie	57 1/2	7	1/2		2100 Bellco A	512 1/2	12 1/2	12 1/2	
11000 AgriLife	89 1/2	5 1/2				44000 Devereaux B	18	17	17	-2	27200 Mackenzie	57 1/2	7	1/2		2100 Bellco B	512 1/2	12 1/2	12 1/2	
12000 Algonquin	57 1/2	5 1/2				44000 Devereaux C	18	17	17	-2	27200 Mackenzie	57 1/2	7	1/2		2100 Bellco C	512 1/2	12 1/2	12 1/2	
13000 Alberta En	51 1/2	4 1/2				44000 Devereaux D	18	17	17	-2	27200 Mackenzie	57 1/2	7	1/2		2100 Bellco D	512 1/2	12 1/2	12 1/2	
1200 Algonquin	51 1/2	13 1/2				44000 Devereaux E	18	17	17	-2	27200 Mackenzie	57 1/2	7	1/2		2100 Bellco E	512 1/2	12 1/2	12 1/2	
13000 Alberta En	51 1/2	13 1/2				44000 Devereaux F	18	17	17	-2	27200 Mackenzie	57 1/2	7	1/2		2100 Bellco F	512 1/2	12 1/2	12 1/2	
14000 Am Barr	51 1/2	31 1/2				44000 Devereaux G	18	17	17	-2	27200 Mackenzie	57 1/2	7	1/2		2100 Bellco G	512 1/2	12 1/2	12 1/2	
12000 Algonquin	51 1/2	12 1/2				44000 Devereaux H	18	17	17	-2	27200 Mackenzie	57 1/2	7	1/2		2100 Bellco H	512 1/2	12 1/2	12 1/2	
12000 Algonquin	51 1/2	12 1/2				44000 Devereaux I	18	17	17	-2	27200 Mackenzie	57 1/2	7	1/2		2100 Bellco I	512 1/2	12 1/2	12 1/2	
34000 Bell Mnt	84 1/2	4 1/2				44000 Devereaux J	18	17	17	-2	27200 Mackenzie	57 1/2	7	1/2		2100 Bellco J	512 1/2	12 1/2	12 1/2	
36000 Bell Mnt	84 1/2	4 1/2				44000 Devereaux K	18	17	17	-2	27200 Mackenzie	57 1/2	7	1/2		2100 Bellco K	512 1/2	12 1/2	12 1/2	
38000 Bell Mnt	84 1/2	4 1/2				44000 Devereaux L	18	17	17	-2	27200 Mackenzie	57 1/2	7	1/2		2100 Bellco L	512 1/2	12 1/2	12 1/2	
40000 Bell Mnt	84 1/2	4 1/2				44000 Devereaux M	18	17	17	-2	27200 Mackenzie	57 1/2	7	1/2		2100 Bellco M	512 1/2	12 1/2	12 1/2	
42000 Bell Mnt	84 1/2	4 1/2				44000 Devereaux N	18	17	17	-2	27200 Mackenzie	57 1/2	7	1/2		2100 Bellco N	512 1/2	12 1/2	12 1/2	
44000 Bell Mnt	84 1/2	4 1/2				44000 Devereaux O	18	17	17	-2	27200 Mackenzie	57 1/2	7	1/2		2100 Bellco O	512 1/2	12 1/2	12 1/2	
46000 Bell Mnt	84 1/2	4 1/2				44000 Devereaux P	18	17	17	-2	27200 Mackenzie	57 1/2	7	1/2		2100 Bellco P	512 1/2	12 1/2	12 1/2	
48000 Bell Mnt	84 1/2	4 1/2				44000 Devereaux Q	18	17	17	-2	27200 Mackenzie	57 1/2	7	1/2		2100 Bellco Q	512 1/2	12 1/2	12 1/2	
50000 Bell Mnt	84 1/2	4 1/2				44000 Devereaux R	18	17	17	-2	27200 Mackenzie	57 1/2	7	1/2		2100 Bellco R	512 1/2	12 1/2	12 1/2	
52000 Bell Mnt	84 1/2	4 1/2				44000 Devereaux S	18	17	17	-2	27200 Mackenzie	57 1/2	7	1/2		2100 Bellco S	512 1/2	12 1/2	12 1/2	
54000 Bell Mnt	84 1/2	4 1/2				44000 Devereaux T	18	17	17	-2	27200 Mackenzie	57 1/2	7	1/2		2100 Bellco T	512 1/2	12 1/2	12 1/2	
56000 Bell Mnt	84 1/2	4 1/2				44000 Devereaux U	18	17	17	-2	272									

NEW YORK DOW JONES										1982					
	Feb 26	Feb 24	Feb 19	Feb 18	1982				1982						
					1982	1981	1980	1979	Feb 26	Feb 24	Feb 21	Feb 21	1982	1982	
					High	Low	High	Low					High	Low	
45min:Feb	3257.83	3262.62	3144.93	3089.46	3198.42	3172.41	3262.42	43.22	AUSTRALIA						
					98.81	98.56	98.81	97.92	All Securities (U.S.)	1438.1	1439.8	1427.0	1423.5	1435.40 (1551)	1349.40 (126)
Home Bonds	98.67	98.56	98.92	98.92	98.81	98.56	98.81	97.92	All Money (U.S.)	718.0	727.2	712.8	709.5	717.20 (292)	666.30 (211)
Transport	1400.12	1451.79	1444.73	1447.94	1407.68	1342.12	1352.01	12.32	CANADA						
Utilities	250.15	263.74	264.34	266.18	258.21	253.74	261.98	67.72	Canada (Cdn)	651.87	657.12	659.67	657.10	649.40 (249)	572.34 (24)
					98.81	98.56	98.81	97.92	Index (U.S.)	1081.59	1094.61	1099.43	1095.19	1099.40 (242)	991.24 (24)
					98.81	98.56	98.81	97.92	Index (U.S.)	1197.99	1193.64	1199.43	1188.54	1197.99 (242)	1077.24 (24)
					98.81	98.56	98.81	97.92	Index (U.S.)	1197.99	1193.64	1199.43	1188.54	1197.99 (242)	1077.24 (24)
					98.81	98.56	98.81	97.92	Index (U.S.)	1197.99	1193.64	1199.43	1188.54	1197.99 (242)	1077.24 (24)
					98.81	98.56	98.81	97.92	Index (U.S.)	1197.99	1193.64	1199.43	1188.54	1197.99 (242)	1077.24 (24)
					98.81	98.56	98.81	97.92	Index (U.S.)	1197.99	1193.64	1199.43	1188.54	1197.99 (242)	1077.24 (24)
					98.81	98.56	98.81	97.92	Index (U.S.)	1197.99	1193.64	1199.43	1188.54	1197.99 (242)	1077.24 (24)
					98.81	98.56	98.81	97.92	Index (U.S.)	1197.99	1193.64	1199.43	1188.54	1197.99 (242)	1077.24 (24)
					98.81	98.56	98.81	97.92	Index (U.S.)	1197.99	1193.64	1199.43	1188.54	1197.99 (242)	1077.24 (24)
					98.81	98.56	98.81	97.92	Index (U.S.)	1197.99	1193.64	1199.43	1188.54	1197.99 (242)	1077.24 (24)
					98.81	98.56	98.81	97.92	Index (U.S.)	1197.99	1193.64	1199.43	1188.54	1197.99 (242)	1077.24 (24)
					98.81	98.56	98.81	97.92	Index (U.S.)	1197.99	1193.64	1199.43	1188.54	1197.99 (242)	1077.24 (24)
					98.81	98.56	98.81	97.92	Index (U.S.)	1197.99	1193.64	1199.43	1188.54	1197.99 (242)	1077.24 (24)
					98.81	98.56	98.81	97.92	Index (U.S.)	1197.99	1193.64	1199.43	1188.54	1197.99 (242)	1077.24 (24)
					98.81	98.56	98.81	97.92	Index (U.S.)	1197.99	1193.64	1199.43	1188.54	1197.99 (242)	1077.24 (24)
					98.81	98.56	98.81	97.92	Index (U.S.)	1197.99	1193.64	1199.43	1188.54	1197.99 (242)	1077.24 (24)
					98.81	98.56	98.81	97.92	Index (U.S.)	1197.99	1193.64	1199.43	118		

Wednesday 26 February 1992							
	Stocks	Closing	Change		Stocks	Closing	Change
	Traded	Prices	on day		Traded	Prices	on day
Nippon Zenn	4.8m	530	+24	Keliko Express ..	3.2m	845	+5
Nippon Steel	4.2m	550	+3	Mellé Milk Prods ..	2.7m	841	+48
Mitsui Chem	4.0m	524	+27	Hormura Soda	2.5m	1,490	+10
Japan Storage	3.8m	1,080	+50	Aikawaishi Melt ..	2.1m	915	+12
Clarion	3.3m	1,250	+40	Nihon Nissen Kg ..	1.8m	555	+15



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3:00 pm prices February 26

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Code	Name	Price	Change	Volume	Open	High	Low	Close
12A	A&P Inc.	4.00	+0.05	100	3.95	4.05	3.90	4.00
12B	A&E Inc.	1.00	-0.02	50	0.98	1.02	0.95	1.00
12C	A&M Corp.	2.50	+0.01	200	2.45	2.55	2.40	2.50
12D	A&N Inc.	1.50	-0.01	150	1.48	1.52	1.45	1.50
12E	A&O Inc.	3.00	+0.02	80	2.98	3.02	2.95	3.00
12F	A&P Inc.	1.20	-0.01	120	1.18	1.22	1.15	1.20
12G	A&H Inc.	2.00	+0.01	180	1.98	2.02	1.95	2.00
12H	A&I Inc.	1.80	-0.02	160	1.78	1.82	1.75	1.80
12I	A&J Inc.	2.20	+0.01	140	2.18	2.22	2.15	2.20
12J	A&K Inc.	1.60	-0.01	130	1.58	1.62	1.55	1.60
12K	A&L Inc.	2.40	+0.02	90	2.38	2.42	2.35	2.40
12L	A&M Inc.	1.90	-0.01	170	1.88	1.92	1.85	1.90
12M	A&N Inc.	2.10	+0.01	150	2.08	2.12	2.05	2.10
12N	A&O Inc.	1.70	-0.02	140	1.68	1.72	1.65	1.70
12O	A&P Inc.	2.30	+0.01	120	2.28	2.32	2.25	2.30
12P	A&Q Inc.	1.50	-0.01	110	1.48	1.52	1.45	1.50
12R	A&R Inc.	2.60	+0.02	80	2.58	2.62	2.55	2.60
12S	A&T Inc.	1.40	-0.01	100	1.38	1.42	1.35	1.40
12T	A&U Inc.	2.80	+0.01	70	2.78	2.82	2.75	2.80
12V	A&W Inc.	1.30	-0.01	90	1.28	1.32	1.25	1.30
12X	A&Y Inc.	2.70	+0.02	60	2.68	2.72	2.65	2.70
12Y	A&Z Inc.	1.10	-0.01	80	1.08	1.12	1.05	1.10
12Z	A&AA Inc.	2.90	+0.01	50	2.88	2.92	2.85	2.90
12AA	A&AB Inc.	1.00	-0.01	70	0.98	1.02	0.95	1.00
12AB	A&AC Inc.	2.10	+0.01	60	2.08	2.12	2.05	2.10
12AC	A&AD Inc.	1.80	-0.02	50	1.78	1.82	1.75	1.80
12AD	A&AE Inc.	2.50	+0.02	40	2.48	2.52	2.45	2.50
12AE	A&AF Inc.	1.60	-0.01	30	1.58	1.62	1.55	1.60
12AF	A&AG Inc.	2.30	+0.01	20	2.28	2.32	2.25	2.30
12AG	A&AH Inc.	1.40	-0.01	10	1.38	1.42	1.35	1.40
12AH	A&AI Inc.	2.60	+0.02	5	2.58	2.62	2.55	2.60
12AI	A&AJ Inc.	1.20	-0.01	5	1.18	1.22	1.15	1.20
12AJ	A&AK Inc.	2.40	+0.01	5	2.38	2.42	2.35	2.40
12AJ	A&AL Inc.	1.70	-0.02	5	1.68	1.72	1.65	1.70
12AJ	A&AM Inc.	2.20	+0.01	5	2.18	2.22	2.15	2.20
12AJ	A&AN Inc.	1.50	-0.01	5	1.48	1.52	1.45	1.50
12AJ	A&AO Inc.	2.70	+0.02	5	2.68	2.72	2.65	2.70
12AJ	A&AP Inc.	1.10	-0.01	5	1.08	1.12	1.05	1.10
12AJ	A&AQ Inc.	2.80	+0.01	5	2.78	2.82	2.75	2.80
12AJ	A&AR Inc.	1.00	-0.01	5	0.98	1.02	0.95	1.00
12AJ	A&AS Inc.	2.10	+0.01	5	2.08	2.12	2.05	2.10
12AJ	A&AT Inc.	1.80	-0.02	5	1.78	1.82	1.75	1.80
12AJ	A&AU Inc.	2.50	+0.02	5	2.48	2.52	2.45	2.50
12AJ	A&AV Inc.	1.60	-0.01	5	1.58	1.62	1.55	1.60
12AJ	A&AW Inc.	2.30	+0.01	5	2.28	2.32	2.25	2.30
12AJ	A&AX Inc.	1.40	-0.01	5	1.38	1.42	1.35	1.40
12AJ	A&AY Inc.	2.60	+0.02	5	2.58	2.62	2.55	2.60
12AJ	A&AZ Inc.	1.20	-0.01	5	1.18	1.22	1.	

Continued on next page

NASDAQ NATIONAL MARKET[illegible][illegible][illegible]

BRUSSELS

The FT proposes to publish this survey on April 3 1992. Of over 94,000 senior European executives who are personally involved in strategic decisions about international operations about their companies, 66% read the FT - more than any other European business publication. If you want to reach this important audience by advertising in this survey call 01753 606000.

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FT SURVEYS

Data source: *The European Business*
Handbook, 1999.

AMERICA

Pleasing durable goods orders help to lift Dow

Wall Street

BOUYED UP by bigger-than-expected January durable goods orders and comments about the lower interest rates by the treasury secretary, share prices moved ahead across a broad front yesterday morning, writes Patrick Harverson in New York.

By 1 pm the Dow Jones Industrial Average was up 19.67 at 3,277.50. The more broadly based Standard & Poor's 500 was also higher at mid-session, up 3.04 at 413.49, while the Nasdaq composite of over-the-counter stocks, which has taken a beating from profit-takers in recent sessions, bounced back with a gain of 8.50 to 629.70. Turnover on the NYSE was 138m shares by 1 pm.

The morning report that durable goods orders rose 1.5 per cent in January provided a firm foundation for the market at the opening. Analysts had forecast a rise of only 1 per cent, and although the difference was not huge, any sign of economic progress is eagerly welcomed by the market in its current uncertain mood.

Comments from Mr Nicholas Brady, the treasury secretary, that real interest rates should be lower also added sentiment. Since the big drop in consumer confidence was announced on

Tuesday, hopes have risen that the Federal Reserve will cut interest rates again. Wal-Mart rose 3/4 to \$52.4 after the world's biggest retailer announced a 34 per cent increase in sales and a 25 per cent increase in profits to \$1.8bn in 1991.

General Motors rose 1/4 to \$37.1 in turnover of 4m shares after the Florida-based savings and insurance group restated its fiscal second quarter profit downwards and warned that its third quarter profitability was in question.

Harley-Davidson rose 3/4 to \$54.4 after Mr Jill Krutick, analyst at Salomon Brothers, the securities house, raised its rating on the stock to "outperform". The upgrade followed a recent meeting between analysts and the company, which persuaded the analyst that capacity problems at the motorcycle maker would soon be sorted out, leading to earnings for the year that should exceed market estimates.

Telefonos de Mexico, one of the biggest stars of 1991, rose another 3/4 to \$58 after the recently privatised Mexican telecommunications giant said that net income last year rose by almost 80 per cent.

There was strong demand for the initial public offering of \$16m shares in Musicland Stores. Floated at \$14, by early afternoon they had risen

to \$16 in turnover of 3.8m shares.

On the over-the-counter market, Microsoft jumped 4/4 to \$119.4 in active trading after Donaldson, Lufkin & Jenrette, the brokerage house, reinstated its "buy" recommendation on the stock, citing the likelihood of strong demand for the company's improved version of its highly popular Windows user interface for personal computers.

Amgen rose 3/4 to \$66.4 on the news that the company will repurchase up to \$50m of its own common stock.

Autolux plunged 3/4 to \$10 after the company, which manufactures water treatment control systems, announced that it was leading a possible takeover by the utility group Wicor (up 3/4 to \$25.4) had been terminated.

Canada

TUESDAY'S release of the federal budget lifted uncertainty from Toronto stocks and sent the market chasing after Wall Street's recent gains. At midday, the TSE 300 composite index rose 26.0 to 3,570.9. Advances led declines by 243 to 184 on volume of 14.9m shares valued at C\$157.5m.

Bank shares led the advance, following good earnings from the Bank of Montreal and the Bank of Nova Scotia.

EUROPE

Frankfurt and Paris resume upward march

SENIOR BOURSES resumed their upward march after Tuesday's brief setback, writes Our Markets Staff.

FRANKFURT had a strong day, as trading concentrated on Volkswagen and second-liners. The DAX index closed up 13.97 at 1,737.27, the day's high, while the FAZ index, calculated at mid-session, rose 2.60 to 704.28. Volume rose to DM7.8bn from DM7.3bn.

VW gained DM5.50 to DM382.00 as the market was caught short by a rush of buy orders. The stock was also lifted by reports that the new Golf was virtually booked out until the end of September and that the company was introducing extra shifts to meet demand. However, analysts cautioned that the new Golf was aggressively priced, which suggested little enhancement to the margin.

Among second-liners, Henkel closed DM11.40 at DM608.90 and Alstom gained DM20 to DM670. Schering added DM18.50 to DM267.

PARIS also ended at the day's high as international investors resumed their buying of cyclical stocks, encouraged by the stronger dollar. The CAC-40 index added 27.78 or 1.4

per cent to 1,981.31 in moderate turnover of FF2.8bn.

Among the index heavyweights, Elf added FF7.40 to FF386.50, Michelin put on FF3.10 to FF710 and Peugeot rose FF17 to FF747.

The supermarket group Casino climbed FF9.40 to FF168.40 in good volume of 245,900 shares and the retailer Promodes rose FF9.6 to FF3.125 on rumours that the two will merge.

Hachette jumped FF16 or 9.9 per cent to FF178 on reports that it will reduce its stake in the troubled television company La Ciné from 25 per cent to 10 per cent.

The drinks company Rémy Cointreau gained FF1.90 or 7.8 per cent to FF204.90 on

light volume of 6,475 shares. BZW, which is believed to be involved in Rémy's share placement, is presenting the company in London on March 13 and in Paris on March 16.

MILAN lost early gains. The Comit index fell 2.3 to 542.74 in turnover estimated at L90bn after L125.7bn.

The session started strongly with Fiat gaining L81 to L3.151 and other stocks in the Agnelli group rose, IFI adding L100 to L13.300. But weakness in insurers and banks spread to the rest of the market. La Fondiaria dropped L1.04 or 2.7 per cent to L57.200.

Credito Italiano fell L1.95 to L2.100 on fears that it will have to offer a higher price to take control of Banca Nazionale

FT-SE Eurotrack 100 - Feb 26

Hourly changes						
Open	10 am	11 am	12 pm	1 pm	2 pm	3 pm
1159.91	1160.55	1161.21	1161.12	1162.13	1161.82	1166.27
Close						
1166.89						
Day's High 1166.91						
Day's Low 1159.85						
Date value 1000 (26/10/92)						
Feb 25	Feb 24	Feb 23	Feb 22	Feb 21	Feb 20	Feb 19
1156.42	1163.91	1154.51	1149.62	1140.09		

Source: Reuters

del'Agricoltura.

AMSTERDAM saw strong foreign buying in Akzo, mainly from US and UK investors, after the chemicals group reported a 13 per cent drop in 1991 net profit. The CBS Tendency index rose 0.6 to 126.4.

Akzo's results were at the lower end of expectations, but analysts believe that the group has good earnings potential this year. The shares closed at a record high, up F12.5 or 1.9 per cent at F1150.50.

ZURICH was lifted by Frankfurt and London and the SPI index closed up 5.1 at 1,411.8. Cerlikon-Buehrle bearers closed up SF38 or nearly 11 per cent to SF358 after the industrial armaments group reported a smaller than expected operating loss for 1991.

COPENHAGEN fell in quiet

trading, the CSE index down 0.45 at 349.61, writes Hilary Barnes. Baltic Holding, down DKR20 on Tuesday after reducing its profits forecast, rose DKR7 to DKR352 while Novo Nordisk fell DKR4 to DKR525.

STOCKHOLM drifted, the Affarsvarlden General Index inching ahead 0.1 to 927.3 in volume of SKR372m. Astra put on SKR7 to SKR577. SE Banken closed up SKR1.50 at SKR46.50.

MADRID moved narrowly higher, the general index closing up 2.8 at 262.34. Telefonica continued to rise, gaining Ptas3 or 3 per cent to Ptas150. Utilities were firm.

BRUSSELS was boosted by an afternoon fall in bond yields. The Bel-20 index closed up 4.35 at 1,197.99 in heavy turnover of BF1bn. CIB rose BF38 to BF1,390 with nearly 160,000 shares traded.

New Zealand's exporters gain as economy recovers

Second-liners have risen sharply but heavyweights have remained in the doldrums, writes Terry Hall

Prices for many second-line stocks have risen sharply as New Zealand investors show increasing confidence in the country's economic fortunes. This follows a spate of good economic news, strong profit recoveries and rising business confidence.

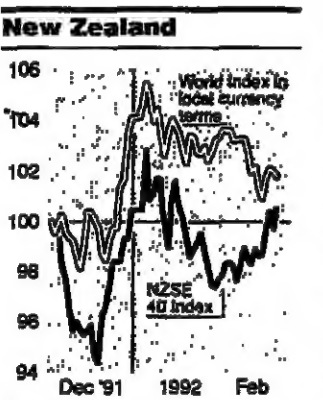
Interest rates have been falling and there has been a sharp drop in the New Zealand dollar, which is helping exporters. Commodity prices have also risen and inflation is now running at just 1 per cent, the lowest rate of any OECD country.

Some companies, especially those in the exporting sector, have seen their share prices double or quadruple in recent months.

However, leading stocks have been immune to this trend and, judging from their performance, the New Zealand market is in the doldrums. The NZSE-40 index, which started on September 30 last year, struggled back through the 1,500 mark this week, to close at 1,535.86 yesterday. The index has recovered from its mid-December low of 1,409.86 but is still well off its all-time high of 1,551.74 reached last November.

The index is dominated by heavyweights which have been out of favour. These include Fletcher Challenge, the country's largest industrial company, which is 78 cents below its 12-month high of NZ\$4.21. The stock has been depressed by last week's news of a sharp fall in profits from its international pulp and paper operations and lacklustre performance from all of its other activities except petrochemicals.

Brierley Investments is receiving little support as investors reassess its future following the sale last December of Tozer Kemsley and Mill-



bourne, its UK-based motor division. Suggestions that it might become a major player in Australian aviation following yesterday's decision to increase its shareholding in Air New Zealand to 42.5 per cent is also weighing on the stock.

Telecom has been weak on reports that it is losing market share to its main rival Clear Communications, which now gives a cheaper telephone service across 80 per cent of New Zealand. But Telecom picked up a little this week after stating that it was planning to expand in Australia and Asia.

Lion Nathan, the brewer, has yet to recover the ground it lost since its proposed merger with Australian Consolidated Investments (ACIL) was cancelled last November. News that it was going to acquire the 50 per cent stake it does not own in National Brewing Holdings, Australia's second biggest brewer, from ACIL was seen as the best recovery option.

However, second-liners tell a different story, especially exporters, which have been in big demand.

The commodity exporter Mair, which was selling at 50

cents last year, has jumped from 85 cents to NZ\$2.45 this year, with most of the rise following last week's announcement of a strong increase in profits, the reinstatement of the dividend and a one-for-three scrip issue.

Shares in niche primary producers such as the apple producers Applefields and Eastern Equities, Grocorp and Agland have shown similar rises.

Manufacturing exporters, which are prospering in Australia under the Closer Economic Relations trade pact, have been sought. Ceramco, the engineering, food and clothing conglomerate, has concentrated on high-quality lingerie and now controls 25 per cent of the Australian market; its shares have risen from 76 cents to NZ\$2.56 this year.

Even the speculators are back. Remarkable movements have been seen in the shares of the investment bank Fay, Richwhite - whose flamboyant founder, Mr Michael Fay, is heading New Zealand's challenge in the America's Cup yacht race. All of these fluctuations have been in spite of warnings from the company that there is nothing in its current trading to support such sharp movements.

History is repeating itself. In the previous challenge, the company, then known as Capital Markets, saw its shares advance from a few cents to over NZ\$8 when it seemed the challenge might be successful.

ASIA PACIFIC

Nikkei rises on hopes of easing in trading rules

Tokyo

JAPANESE equities followed the futures market higher, lifted by hopes of an easing in share trading rules and a cut in the discount rate, writes Emiko Terazono in Tokyo.

The Nikkei average closed 339.22 ahead at 21,364.77. It fell to the day's low of 20,940.07 shortly after the opening, and reached the session's high of 21,376.89 just before the close.

Volume picked up to 200m shares from 160m. Rises led falls by 727 to 231, with 155 issues unchanged. The Topix index of all first section stocks gained 16.04 at 1,562.01. In London the ISE/Nikkei 50 index ended just 0.59 up at 1,154.10.

Hopes that the Finance Ministry would relax trading restrictions such as the "30 per cent" rule, which prevents a single broker from trading more than 30 per cent of one stock, and the "15-minute" rule, which restricts brokers from trading on their own accounts 15 minutes before the market's close, buoyed equities. Rumours that the Finance Ministry had asked insurance companies to support the market also encouraged investors.

Strength in Nippon Telegraph and Telephone bolstered other shares. NTT rose Y25,000 to Y733,000 on prospects of a possible stock split. Financial authorities have suggested that greater liquidity in the stock would encourage more trading. Reports that NTT will co-operate with a Japanese telecommunications company, to operate internationally, also sparked interest. NTT denied the reports.

Individuals were seen buying pharmaceuticals on renewed interest in AIDS-related issues. Mochida Pharmaceutical

surged Y400 to Y2,630 on speculation that it was developing a new AIDS drug. Meiji Milk Products jumped Y49 to Y941.

Electric power companies rose on hopes that lower interest rates would boost profits. Chubu Electric Power appreciated Y90 to Y2,590.

Most electronics issues were unaffected by downward earnings revisions by Matsushita Electric Industrial, Hitachi and Oki Electric Industry. Traders said investors felt the sector was overvalued. Hitachi lost just Y3 to Y845 and Matsushita held at Y1,340.

Brokers were among the few losers of the day, as investors were discouraged by the recent disputes regarding window dressing for clients' investment losses. Nomura Securities shed Y10 to Y1,490 and Daiwa fell Y19 to Y951.

In Osaka, the OSE average rose 252.85 to 22,534.75 in volume of 79.5m shares. Popular-

ity of drug and chemical issues spread to Ono Pharmaceutical, the most active issue of the day, which rose Y270 to Y5,980.

Roundup

HONG KONG stood out firmly in a generally weak session on the Pacific Rim.

HONG KONG climbed to a record high, encouraged by the US senate's failure on Tuesday to approve restrictions on China's Most Favoured Nation status. The Hang Seng index put on 34.51 to 4,794.71 in turnover of HK\$2.82bn, after HK\$1.89bn.

Buying, however, was tempered by caution ahead of Hong Kong's 1992 Budget, due on March 4, and the release of Hongkong and Shanghai Banking's 1991 results on March 10. Utilities were higher, Hong Kong and China Gas adding 60 cents at HK\$13.90.

AUSTRALIA was little changed ahead of the govern-

ment's economic statement. The All Ordinaries index eased 1.8 to 1,638.1.

News Corp dropped 62 cents to A\$16.90 following news that Mr Barry Diller had resigned as chairman and chief executive of Fox, the group's television and film subsidiary.

SEOUL retreated for the third straight day as a decline in cash deposits with securities firms, and political uncertainty before the general election, sapped the market's energy. Goldstar, the nation's second largest electronics maker, tumbled to its bottom limit for the second day in a row to end Won600 lower at Won13,500, following worse than expected 1991 results. The composite index fell 10.65 to 621.42 in turnover of Won206.67bn.

SINGAPORE closed weaker after light trading while KUALA LUMPUR turned firmer. Both markets were still digesting Tuesday's news of a

\$3bn lawsuit filed in California against Malaysia's government-owned Bank Bumiputra. The Straits Times Industrial index slipped 8.85 to 1,484.42 while the KLSX composite index improved 0.87 to 803.16.

TAIWAN continued to decline on fears that the government might tighten the money supply further. The textile sector led the day's losses and the construction sector was the only gainer. The weighted index ended 36.23 to 1,951.50 in T\$36.8bn turnover.

MANILA was disappointed that Philippine Long Distance Telephone's 15 per cent stock dividend will not be paid until June 15. The composite index fell 31.67 to 1,193.48.

BOMBAY rose to a record high, boosted by Tuesday's railway budget which spared industry by proposing lower than expected increases in freight rates. The BSE index forged ahead 126.35 to 2,617.52.

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<p>Cheviot House Butte Street Luton 28,500 square feet Offices £2,200,000 Vendor: UK Institution Purchaser: Fiscal Estates Ltd Acquiring Agent Jones Lang Wootton</p>	<p>75/77 Cornhill London EC3 28,000 square feet Offices over £17,000,000 Developer: Guardian Assurance plc Purchaser: UK Institution Acquiring Agent Jones Lang Wootton</p>	<p>4/5 Northbrook Street Newbury 26,000 square feet Retail £3,075,000 Vendor: Boots Properties Plc Purchaser: Scottish Life Acquiring Agent Jones Lang Wootton</p>
<p>Hardwick Road Retail Park Kings Lynn 104,000 square feet Retail Warehouse Park £6,600,000 Vendor: New England Properties Purchaser: UK Pension Fund Acquiring Agent Jones Lang Wootton</p>	<p>Cheyne House 62-63 Cheapside, London EC2 9,000 square feet Retail/Offices £3,000,000 Vendor: Nationwide Building Society Purchaser: Scottish Widows' Fund & Life Assurance Society Acquiring Agent Jones Lang Wootton</p>	<p>31 Great George Street Bristol 53,000 square feet Offices £11,000,000 Vendor: Church Commissioners Purchaser: Cederholm & Voss UK Plc Acquiring Agent Jones Lang Wootton</p>

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FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

TUESDAY FEBRUARY 25 1992												MONDAY FEBRUARY 24 1992				DOLLAR INDEX			
NATIONAL AND REGIONAL MARKETS																			
Figures in parentheses show number of lines of stock	US Dollar Index	Day's Change	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	% chg on day	Gross Div Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	% chg on day	Gross Div Yield	Yen Age (approx)			
Australia (59)	148.39	+1.2	123.49	119.78	124.74	129.56	+0.8	4.26	144.68	122.75	118.07	153.66	126.46	100.31	112.74	133.96			
Austria (20)	186.43	+0.4	157.31	152.65	158.91	158.31	+0.7	1.62	155.98	157.33	151.53	150.00	151.11	110.77	116.28	118.42			
Belgium (46)	140.26	+1.2	118.36	114.77	119.55	116.37	+0.3	5.05	135.98	157.55	116.07	116.17	150.21	148.01	148.66	148.66			
Canada (115)	134.38	+0.1	113.37	109.93	110.51	115.34	+0.2	3.19	134.44	114.06	109.71	115.18	115.04	128.49	128.49	135.96			
Denmark (36)	248.67	+0.5	208.14	201.84	214.25	214.25	+0.2	1.97	247.83	210.26	202.25	213.34	272.94	244.18	244.18	244.18			
Finland (15)	125.66	+0.1	72.23	70.04	72.96	80.90	+1.4	8.66	72.43	70.83	74.16	82.06	125.15	73.32	73.32	73.32			
France (108)	153.71	+0.6	129.70	126.77	131.01	134.42	+1.1	3.31	154.67	131.23	128.21	132.61	135.93	154.70	171.19	146.05			
Germany (56)	119.18	+0.4	100.56	97.53	101.38	101.58	+0.1	2.27	118.68	100.68	98.89	101.65	101.65	94.15	121.65	121.65			
Hong Kong (65)	197.43	+0.9	169.69	161.58	168.29	169.72	+0.9	3.85	195.88	166.01	159.68	167.94	198.44	116.82	149.07	149.07			
Ireland (17)	183.95	+0.5	138.36	134.16	139.75	142.03	+0.9	3.60	163.14	136.41	133.13	139.77	142.02	182.46	135.68	187.20			
Italy (77)	76.99	+1.8	64.97	62.99	65.82	70.74	+1.3	3.27	73.65	64.18	61.73	64.34	69.86	82.73	82.73	82.73			
Japan (473)	116.56	+0.3	99.43	99.43	99.43	99.43	+0.0	1.18	116.56	99.22	99.43	100.21	99.43	106.97	116.27	143.95			
Malaysia (58)	243.22	+0.2	205.23	198.01	207.31	242.75	+1.8	2.74	248.10	210.49	202.46	212.56	247.29	229.18	188.18	230.51			
Mexico (18)	168.77	+0.2	142.33	138.24	143.76	154.42	+0.2	0.98	168.30	142.54	137.48	142.34	154.45	154.45	154.45	154.45			
Netherlands (31)	150.78	+0.1	127.21	123.52	128.51	128.51	+0.7	1.50	150.78	127.84	124.36	127.50	136.48	126.70	141.12	141.12			
New Zealand (14)	46.13	+1.1	38.54	37.86	38.23	45.15	+1.0	6.08	45.32	38.62	37.15	39.00	44.72	54.84	41.18	48.40			
Norway (24)	162.08	+0.3	136.78	132.63	138.15	140.90	+1.2	1.74	162.53	137.88	132.64	142.57	223.24	167.08	206.68	206.68			
Singapore (38)	218.07	+1.0	184.01	178.44	185.67	184.91	+1.2	2.12	220.26	186.67	179.74	188.71	189.97	223.63	151.93	195.47			
South Africa (61)	140.19	+0.2	118.30	114.72	118.91	127.11	+0.2	2.35	140.44	119.16	114.81	127.58	176.06	271.92	176.06	197.47			
Spain (52)	155.61	+0.1	131.30	127.33	132.63	121.18	+0.4	4.57	155.92	131.95	128.92	131.95	131.95	128.92	128.92	128.92			
Sweden (25)	174.61	+0.2	147.34	142.89	148.84	153.66	+0.7	2.93	174.31	148.39	142.74	148.84	154.71	201.12	146.90	196.70			
Switzerland (59)	140.19	+0.2	118.30	114.72	118.91	127.11	+0.2	2.35	140.44	119.16	114.81	127.58	176.06	271.92	176.06	197.47			
United Kingdom (233)	178.51	+0.0	152.83	151.20	152.14	159.63	+0.7	1.81	178.43	151.95	149.06	152.06	152.06	149.06	152.06	152.06			
USA (523)	107.51	+0.4	141.35	137.02	142.76	167.51	+0.4	2.92	108.10	142.62	137.19	143.04	168.10	171.86	123.95	147.07			
Australia (809)	145.72	+0.1	122.96	119.24	124.21	124.21	+0.0	3.88	148.91	123.45	118.76	124.98	124.79	151.52	126.50	147.37			
Berlin (10)	173.03	+0.3	148.00	144.54	147.49	147.49	+0.4	1.24	174.01	146.71	141.69	146.77	146.94	160.61	155.95	162.73			
Bombay (717)	102.12	+0.2	102.12	102.63	99.43	99.43	+0.0	1.60	102.12	102.63	102.63	102.63	102.63	102.63	102.63	102.63			
Buenos Aires - Pacific (1526)	130.72	+0.0	110.31	106.96	111.42	110.92	+0.1	2.42	130.72	110.95	106.71	112.04	110.17	147.66	121.28	149.96			
Buenos Aires - Pacific (1526)	130.72	+0.0	110.31	106.96	111.42	110.92	+0.1	2.42	130.72	110.95	106.71	112.04	110.17	147.66	121.28	149.96			
Buenos Aires - Pacific (1526)	130.72	+0.0	110.31	106.96	111.42	110.92	+0.1	2.42	130.72	110.95	106.71	112.04	110.17	147.66	121.28	149.96			
Buenos Aires - Pacific (1526)	130.72	+0.0	110.31	106.96	111.42	110.92	+0.1	2.42	130.72	110.95	106.71	112.04	110.17	147.66	121.28	149.96			
Buenos Aires - Pacific (1526)	130.72	+0.0	110.31	106.96	111.42	110.92	+0.1	2.42	130.72	110.95	106.71	112.04	110.17	147.66	121.28	149.96			
Buenos Aires - Pacific (1526)	130.72	+0.0	110.31	106.96	111.42	110.92	+0.1	2.42	130.72	110.95	106.71	112.04	110.17	147.66	121.28	149.96			
Buenos Aires - Pacific (1526)	130.72	+0.0	110.31	106.96	111.42	110.92	+0.1	2.42	130.72	110.95	106.71	112.04	110.17	147.66	121.28	149.96			
Buenos Aires - Pacific (1526)	130.72	+0.0	110.31	106.96	111.42	110.92	+0.1	2.42	130.72	110.95	106.71	112.04	110.17	147.66	121.28	149.96			
Buenos Aires - Pacific (1526)	130.72	+0.0	110.31	106.96	111.42	110.92	+0.1	2.42	130.72	110.95	106.71	112.04	110.17	147.66	121.28	149.96			
Buenos Aires - Pacific (1526)	130.72	+0.0	110.31	106.96	111.42	110.92	+0.1	2.42	130.72	110.95	106.71	112.04	110.17	147.66	121.28	149.96			
Buenos Aires - Pacific (1526)	130.72	+0.0	110.31	106.96	111.42	110.92	+0.1	2.42	130.72	110.95	106.71	112.04	110.17	147.66	121.28	149.96			
Buenos Aires - Pacific (1526)	130.72	+0.0	110.31	106.96	111.42	110.92	+0.1	2.42	130.72	110.95	106.71	112.04	110.17	147.66	121.28	149.96			
Buenos Aires - Pacific (1526)	130.72	+0.0	110.31	106.96	111.42	110.92	+0.1	2.42	130.72	110.95	106.71	112.04	110.17	147.66	121.28	149.96			
Buenos Aires - Pacific (1526)	130.72	+0.0	110.31	106.96	111.42	110.92	+0.1	2.42	130.72	110.95	106.71	112.04	110.17	147.66	121.28	149.96			
Buenos Aires - Pacific (1526)	130.72	+0.0	110.31	106.96	111.42	110.92	+0.1	2.42	130.72	110.95	106.71	112.04	110.17	147.66	121.28	149.96			
Buenos Aires - Pacific (1526)	130.72	+0.0	110.31	106.96	111.42	110.92	+0.1	2.42	130.72	110.95	106.71	112.04	110.17	147.66	121.28	149.96			
Buenos Aires - Pacific (1526)	130.72	+0.0	110.31	106.96	111.42	110.92	+0.1	2.42	130.72	110.95	106.71	112.04	110.17	147.66	121.28	149.96			
Buenos Aires - Pacific (1526)	130.72	+0.0	110.31	106.96	111.42	110.92	+0.1	2.42	130.72	110.95	106.71	112.04	110.17	147.66	121.28	149.96			
Buenos Aires - Pacific (1526)	130.72	+0.0	110.31	106.96	111.42	110.92	+0.1	2.42	130.72	110.95	106.71	112.04	110.17	147.66	121.28	149.96			
Buenos Aires - Pacific (1526)	130.72	+0.0	110.31	106.96	111.42	110.92	+0.1	2.42	130.72	110.95	106.71	112.04	110.17	147.66	121.28	149.96			
Buenos Aires - Pacific (1526)	130.72	+0.0	110.31	106.96	111.42	110.92	+0.1	2.42	130.72	110.95	106.71	112.04	110.17	147.66	121.28	149.96			
Buenos Aires - Pacific (1526)	130.72	+0.0	110.31	106.96	111.42	110.92	+0.1	2.42	130.72	110.95	106.71	112.04	110.17	147.66	121.28	149.96			
Buenos Aires - Pacific (1526)	130.72	+0.0	110.31	106.96	111.42	110.92	+0.1	2.42	130.72	110.95	106.71	112.04	110.17	147.66	121.28	149.96			
Buenos Aires - Pacific (1526)	130.72	+0.0	110.31	106.96	111.42	110.92	+0.1	2.42	130.72	110.95	106.71	112.04	110.17	147.66	121.28	149.96			
Buenos Aires - Pacific (1526)	130.72	+0.0	110.31	106.96	111.42	110.92	+0.1	2.42	130.72	110.95	106.71	112.04	110.17	147.66	121.28	149.96			
Buenos Aires - Pacific (1526)	130.72	+0.0	110.31	106.96	111.42	110.92	+0.1	2.42	130.72	110.95	106.71	112.04	110.17	147.66	121.28	149.96			
Buenos Aires - Pacific (1526)	130.72	+0.0	110.31	106.96	111.42	110.92	+0.1	2.42	130.72	110.95	106.71	112.04	110.17	147.66	121.28	149.96			
Buenos Aires - Pacific (1526)	130.72	+0.0	110.31	106.96	111.42	110.92	+0.1	2.42	130.72	110.95	106.71	112.04	110.17	147.66	121.28	149.96			
Buenos Aires - Pacific (1526)	130.72	+0.0	110.31	106.96	111.42	110.92	+0.1	2.42	130.72	110.95	106.71	112.04	110.17	147.66	121.28	149.96			
Buenos Aires - Pacific (1526)	130.72	+0.0	110.31	106.96	111.42	110.92	+0.1	2.42	130.72	110.95	106.71	112.04	110.17	147.66	121.28	149.96			
Buenos Aires - Pacific (1526)	130.72	+0.0	110.31	106.96	111.42	110.92	+0.1	2.42	130.72	110.95	106.71	112.04	110.17	147.66	121.28	149.96			
Buenos Aires - Pacific (1526)	130.72	+0.0	110.31	106.96	111.42	110.92	+0.1	2.42	130.72	110.95	106.71	112.04	110.17	147.66	121.28	149.96			
Buenos Aires - Pacific (1526)	130.72	+0.0	110.31	106.96	111.42	110.92	+0.1	2.42	130.72	110.95	106.71	112.04	110.17	147.66	121.28	149.96			
Buenos Aires - Pacific (1526)	130.72	+0.0	110.31	106.96	111.42	110.92	+0.1	2.42	130.72	110.95	106.71	112.04	110.17	147.66	121.28	149.96			
Buenos Aires - Pacific (1526)	130.72	+0.0	110.31	106.96	111.42	110.92	+0.1	2.42	130.72	110.95	106.71	112.04	110.17	147.66	121.28	149.96			
Buenos Aires - Pacific (1526)	130.72	+0.0	110.31	106.96	111.42	110.92	+0.1	2.42	130.72	110.95	106.71	112.04	110.17	147.66	121.28	149.96			
Buenos Aires - Pacific (1526)	130.72	+0.0	110.31	106.96	111.42	110.92	+0.1	2.42	130.72	110.95	106.71	112.04	110.17	147.66	121.28	149.96			
Buenos Aires - Pacific (1526)	130.72	+0.0	110.31	106.96	111.42	110.92	+0.1	2.42	130.72	110.95	106.71	112.04	110.17	147.66	121.28	149.96			
Buenos Aires - Pacific (1526)	130.72	+0.0	110.31	106.96	111.42	110.92	+0.1	2.42	130.72	110.95	106.71								